

## DRAFT LETTER OF OFFER

### THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

This Letter of Offer is sent to you as a Public Shareholder(s) of Ahlcon Parenterals (India) Limited. If you require any clarifications about the action to be taken, you may consult your stock broker or investment consultant or the Manager to the Open Offer/Registrar to the Offer. In case you have recently sold your Equity Shares in the Target Company, please hand over this Letter of Offer and the accompanying Form of Acceptance-cum-Acknowledgement and Transfer Deed to the Member of the Stock Exchange through whom the said sale was effected.

**B. BRAUN SINGAPORE PTE. LIMITED**

a private limited company incorporated under the laws of Singapore  
Registered Office: 600 North Bridge Road, #15-05 Park View Square, Singapore 188778  
Tel no: +65-62130933, Fax no: +65-62130930  
(hereinafter referred to as the “Acquirer”)

**ALONG WITH**

**B. BRAUN MELSUNGEN AG** (as the person acting in concert, the “PAC”)  
a joint stock corporation incorporated under the laws of Germany  
Registered Office: Carl-Braun-Strasse 1, 34212 Melsungen, Germany  
Tel no: +49-5661712652, Fax no: +49-5661752652

MAKES A CASH OFFER AT Rs. 460/- (Rupees four hundred sixty only) (“Open Offer Price”) PER FULLY PAID-UP EQUITY SHARE TO ACQUIRE 1,872,039 fully paid up equity shares of Rs. 10/- (Rupees ten only) each constituting not more than 26% of the fully paid-up voting equity share capital

pursuant to the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 and subsequent amendments thereof (“SEBI (SAST) Regulations, 2011”)

of

**AHLCON PARENTERALS (INDIA) LIMITED** (“Target Company”)  
a public limited company incorporated under the Companies Act, 1956  
Registered Office: 4, Community Centre, Saket, New Delhi – 110017  
Telefax no: +91-11-26852036, Email id: info@ahlconindia.com  
Website: www.ahlconindia.com

Notes:

1. The Open Offer (*as defined hereinafter*) is being made by B. Braun Singapore PTE. Limited, the Acquirer along with B. Braun Melsungen AG, the PAC pursuant to and in accordance with the provisions of regulations 3(1) and 4 of the SEBI (SAST) Regulations, 2011 for the substantial acquisition of shares and voting rights accompanied with a change in control and management of the Target Company.
2. There are no partly paid-up Equity Shares (*as defined hereinafter*) in the Target Company.
3. The Open Offer (*as defined hereinafter*) is not a conditional offer and is not subject to a minimum level of acceptance by the Public Shareholders (*as defined hereinafter*) of the Target Company.
4. The Open Offer (*as defined hereinafter*) is subject to the statutory and regulatory approvals and clearances from the FIPB and the RBI, as described in paragraph 6.4 of this Letter of Offer, required in relation to the acquisition of Equity Shares (*as defined hereinafter*) tendered pursuant to the Open Offer (*as defined hereinafter*).
5. **The Open Offer (*as defined hereinafter*) is not a competing offer in terms of regulation 20 of the SEBI (SAST) Regulations, 2011.**
6. If there is any upward revision of the Open Offer Price or the Open Offer Size (*as defined hereinafter*) by the Acquirer and the PAC upto three (3) Working Days (*as defined hereinafter*) prior to commencement of the Tendering Period (*as defined hereinafter*) of the Open Offer i.e. up to May 14, 2012 (Monday) or in case of withdrawal of the Open Offer by the Acquirer the same would be informed by way of the issue opening public announcement in the same newspapers in which the original DPS has appeared. Such revised Open Offer Price would be payable by the Acquirer for all the Equity Shares (*as defined hereinafter*) validly tendered anytime during the Tendering Period (*as defined hereinafter*).
7. **There has been no competing offer as on the date of this Letter of Offer.**
8. **If there is a competing offer the public offers under all subsisting bids shall open and close on the same date.**
9. A copy of the Public Announcement and the DPS are available on SEBI’s website and this Letter of Offer (including the Form of Acceptance-cum-Acknowledgement) is expected to be available on SEBI’s website (www.sebi.gov.in).

| Manager to the Open Offer                                                                                                                                                                                                                                                                                                                                                     | Registrar to the Offer                                                                                                                                                                                                                                                                                                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  <p>Deutsche Equities India Private Limited<br/>Deutsche Bank House<br/>Hazarimal Somani Marg, Fort<br/>Mumbai-400001<br/>Tel: +91-22-7158 4600<br/>Fax : +91-22-22006765</p> <p>E-mail: apil.openoffer@db.com</p> <p>SEBI Regn No: INM000010833</p> <p>Contact Person: Mr. Vivek Pabari</p> |  <p>MAS Services Limited<br/>T-34, 2<sup>nd</sup> Floor<br/>Okhla Industrial Area, Phase-II<br/>New Delhi-110020<br/>Tel: +91-11-26387281, 26387282, 26387283<br/>Fax: +91-11-26387384</p> <p>E-mail: info@masserv.com</p> <p>SEBI Regn No: INR0000000049</p> <p>Contact Person: Mr. N. C. Pal</p> |
| <b>OPEN OFFER OPENING DATE:</b> May 17, 2012                                                                                                                                                                                                                                                                                                                                  | <b>OPEN OFFER CLOSING DATE:</b> May 30, 2012                                                                                                                                                                                                                                                                                                                                        |

| SCHEDULE OF MAJOR ACTIVITIES RELATING TO THE OPEN OFFER                                   |                           |
|-------------------------------------------------------------------------------------------|---------------------------|
| Activity                                                                                  | Day and Date              |
| Public Announcement date                                                                  | Wednesday, March 21, 2012 |
| Detailed Public Statement date                                                            | Thursday, March 29, 2012  |
| Last date for a competing offer                                                           | Monday, April 23, 2012    |
| Identified Date*                                                                          | Thursday, May 3, 2012     |
| Date by which Letter of Offer will be dispatched to Public Shareholders                   | Thursday, May 10, 2012    |
| Issue opening public announcement date                                                    | Wednesday, May 16, 2012   |
| Last date by which Board of Directors of the Target Company shall give its recommendation | Tuesday, May 15, 2012     |
| Date of commencement of Tendering Period (Open Offer opening date)                        | Thursday, May 17, 2012    |
| Date of Closure of Tendering Period (Open Offer closing date)                             | Wednesday, May 30, 2012   |
| Date by which all requirements including payment of consideration would be completed      | Wednesday, June 13, 2012  |

\* “Identified Date” is date falling on the tenth (10<sup>th</sup>) Working Day (as defined hereinafter) prior to the commencement of the Tendering Period (as defined hereinafter), and is only for the purpose of determining the Public Shareholders (as defined hereinafter) as on such date to whom the Letter of Offer shall be mailed. It is clarified that all the Public Shareholders (registered or unregistered) are eligible to participate in the Open Offer any time before the Closure of the Tendering Period (as defined hereinafter).

## **RISK FACTORS**

**Given below are the risks related to the Open Offer and the probable risk involved in associating with the Acquirer and the PAC. For capitalized terms used herein please refer to the definitions section on page no. 5 :**

### **1. *Risks related to the transaction:***

- The Open Offer is subject to the compliance of terms and conditions as mentioned under the SPA entered into between the Acquirer and the Sellers and receipt of approvals from the FIPB and RBI as more particularly set out in paragraph 6.4 of this Letter of Offer. In accordance with the SPA, the transaction under the SPA shall be completed upon the fulfillment of conditions precedent agreed between the Acquirer and the Sellers.
- In terms of regulation 23(1) of the SEBI (SAST) Regulations, 2011 if the conditions precedent and other conditions as stated in the SPA are not satisfactorily complied with for reasons beyond the control of the Acquirer/PAC, the Open Offer would stand withdrawn. If at a later date, any other statutory approvals are required, the Open Offer would become subject to receipt of such other statutory approvals.

### **2. *Risks related to the Open Offer:***

- The Open Offer is an offer to acquire not more than 26% of the fully paid-up voting equity share capital of the Target Company from the Public Shareholders. In the case of over subscription in the Open Offer, acceptance would be determined on a proportionate basis and hence there is no certainty that all the Equity Shares tendered by the Public Shareholders in the Open Offer will be accepted.
- The Open Offer along with any obligation to make payment for, or purchase the Equity Shares tendered and accepted is subject to (a) the statutory and regulatory approval and clearance from the FIPB for the consummation of the transaction under the SPA and FDI Regulations, and (b) the statutory and regulatory approval and clearance from RBI for acquiring the Equity Shares from NRIs and OCBs pursuant to the Open Offer. For further details see paragraph 6.4 of this Letter of Offer.
- In the event that either (a) the regulatory approvals are not received in a timely manner, or (b) there is any litigation leading to a stay on the Open Offer, or (c) SEBI instructs the Acquirer and the PAC not to proceed with the Open Offer then the Open Offer process may be delayed beyond the schedule of activities indicated in this Letter of Offer. Consequently, the payment of consideration to the Public Shareholders, whose Equity Shares are accepted in the Open Offer, as well as the return of Equity Shares not accepted by the Acquirer in the Open Offer, may be delayed.
- In case of delay in receipt of any statutory approval, SEBI has the power to grant extension of time to the Acquirer for payment of consideration to the Public Shareholders who have accepted the Open Offer within such period, subject to the Acquirer agreeing to pay interest for the delayed period, as directed by SEBI in terms of regulation 18(11) of the SEBI (SAST) Regulations, 2011.
- The Acquirer, the PAC and the Manager to the Open Offer do not accept any responsibility for statements made otherwise than in this Letter of Offer or the Public Announcement or the DPS and anyone placing reliance on any other source of information (not released by the Acquirer, the PAC, or the Manager to the Open Offer) would be doing so at his/her/their own risk.
- The tendered Equity Shares will lie to the credit of a designated escrow depository account and Open Offer related documents would be held in trust by the Registrar to the Offer, till the completion of the Open Offer formalities. The Public Shareholders will not be able to trade in such Equity Shares which are in the custody of the Registrar to the Offer. During such period, there may be fluctuations in the market price of the Equity Shares. Accordingly, the Acquirer and the PAC make no assurance with respect to the market price of the Equity Shares before, during or upon completion of the Open Offer and each of them expressly disclaims any responsibility or obligation of any kind (except as required by applicable law) with respect to any decision by the Public Shareholders on whether or not to participate in the Open Offer.

**3. Probable risks involved in associating with the Acquirer and the PAC:**

- The Acquirer and the PAC make no assurance with respect to the financial performance of the Target Company. They also make no assurance with respect to the market price of the Equity Shares upon the completion of the Open Offer, and disclaim any responsibility with respect to any decision by the Public Shareholders on whether or not to participate in the Open Offer.
- The Acquirer and the PAC make no assurance with respect to their investment/disinvestment relating to their proposed shareholding in the Target Company.

**The risk factors set forth above, pertain to the Open Offer and are not in relation to the present or future business or operations of the Target Company or any other related matters, and are neither exhaustive nor intended to constitute a complete analysis of the risks involved in participation or otherwise by a Public Shareholder in the Open Offer. The Public Shareholders are advised to consult their stockbrokers or investment consultants, if any, for analysing all the risks with respect to their participation in the Open Offer.**

**CURRENCY OF PRESENTATION**

- In this Letter of Offer, all references to “Rs.”/“INR” are to the reference of Indian Rupee(s). Throughout this Letter of Offer, all figures have been expressed in “million, thousand or lakh” unless otherwise specifically stated. At some places SGD and EUR have been used which represent Singapore Dollars and EURO, respectively. In this Letter of Offer, any discrepancy in any table between the total and sums of the amount listed are due to rounding off and/or regrouping.
- All the data presented in SGD and EUR, in this Letter of Offer has been converted into INR for purpose of convenience translation. The conversion has been assumed at the following rate as on March 21, 2012, being the date of the PA (unless otherwise stated in this Letter of Offer):  
1 SGD = 39.9990 INR  
1 EUR = 67.1366 INR  
(Source: Bloomberg and Reserve Bank of India – [www.rbi.org.in](http://www.rbi.org.in)).

## INDEX

| No | Subject                                                   | Page Nos. |
|----|-----------------------------------------------------------|-----------|
| 1. | Disclaimer clauses                                        | 8         |
| 2. | Details of the Open Offer                                 | 8         |
| 3. | Background of the Acquirer and the PAC                    | 13        |
| 4. | Background of the Target Company                          | 21        |
| 5. | Open Offer Price and Financial Arrangements               | 26        |
| 6. | Terms and Conditions of the Open Offer                    | 30        |
| 7. | Procedure for acceptance and settlement of the Open Offer | 32        |
| 8. | Documents for inspection                                  | 40        |
| 9. | Declaration by the Acquirer and PAC                       | 40        |

## DEFINITIONS

The following abbreviations/definitions apply throughout this document, unless the context requires otherwise:

| Particulars                 | Details/Definitions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Acquirer                    | B. Braun Singapore PTE. Limited, incorporated under the Companies Act (Cap 50) as a private limited company limited by shares, on October 6, 1987 and registered under the laws of Singapore and having its registered office at 600 North Bridge Road, #15-05 Park View Square, Singapore 188778                                                                                                                                                                                                                                                                                                            |
| Bank Guarantee              | Bank guarantee of Rs. 215,284,485/- (Rupees two hundred fifteen million two hundred eighty four thousand four hundred eighty five only), issued by Deutsche Bank AG, located at 12, Taunusanlage, Frankfurt Am Main, Federal Republic OF Germany and acting through its New Delhi branch having one of its offices at TRS, ECE House, 28, Kasturba Gandhi Marg, New Delhi – 110001 on behalf of the Acquirer, in favour of the Manager to the Open Offer                                                                                                                                                     |
| Board of Directors          | Board of Directors of Ahlcon Parenterals (India) Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| BSE                         | Bombay Stock Exchange Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Business Day(s)             | a day (excluding Saturdays and Sundays) on which banks are open in India for the transaction of normal banking business                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Closure of Tendering Period | Thursday, May 17, 2012                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| CSE                         | The Calcutta Stock Exchange Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| CDSL                        | Central Depository Services (India) Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| DC                          | Direct Credit                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| DSE                         | Delhi Stock Exchange Association Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| DP                          | Depository Participant                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| DPS                         | Detailed Public Statement published by the Manager to the Open Offer on behalf of the Acquirer and the PAC in the Business Standard, Navbharat Times and Maharashtra Times on March 29, 2012 in accordance with regulation 13(4) of the SEBI (SAST) Regulations, 2011                                                                                                                                                                                                                                                                                                                                        |
| DTAA                        | Double Taxation Avoidance Agreement                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Equity Shares               | The issued and fully paid-up equity shares of the Target Company with a face value of Rs. 10/- (Rupees ten only) each                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Escrow Bank                 | Deutsche Bank AG , Mumbai Branch, a banking corporation incorporated under the laws of the Federal Republic of Germany and having its branch office at 222 Kodak House, Fort, Mumbai 400001                                                                                                                                                                                                                                                                                                                                                                                                                  |
| EUR                         | EURO                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| FDI Regulations             | Means the<br>(a) the Foreign Exchange Management Act, 1999 including the amendments thereto;<br>(b) the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2000;<br>(c) the consolidated foreign direct investment policy issued by the Department of Industrial Policy and Promotion, as may be amended or supplemented from time to time; and<br>(d) any other laws, rules, regulations, guidelines, circulars, press notes and press releases (which have the force of law) issued by any Governmental Authority in India, including the RBI, in |

| Particulars                            | Details/Definitions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                        | relation to foreign investment into India                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| FEMA                                   | Foreign Exchange Management Act, 1999, as amended from time to time                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| FII(s)                                 | Foreign Institutional Investors, as defined under the Foreign Exchange Management (Transfer or Issue of Security by a Person Resident Outside India) Regulations, 2000, as amended from time to time                                                                                                                                                                                                                                                                                                                                          |
| FIPB                                   | Foreign Investment Promotion Board constituted by the Government of India                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Form of Acceptance-cum-Acknowledgement | Form of Acceptance-cum-Acknowledgement which is a part of this Letter of Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| FY                                     | Financial Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| IFRS                                   | International Financial Reporting Standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Identified Date                        | Thursday, May 3, 2012 i.e. date falling on the tenth (10 <sup>th</sup> ) Working Day prior to the commencement of Tendering Period, for the purposes of determining the Public Shareholders to whom this Letter of Offer shall be sent                                                                                                                                                                                                                                                                                                        |
| Indian GAAP                            | GAAP, as applicable to Indian companies                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Income Tax Act                         | Income Tax Act, 1961                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| JSE                                    | Jaipur Stock Exchange Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Letter of Offer                        | This Letter of Offer including the Form of Acceptance-cum-Acknowledgement                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Listing Agreements                     | Listing Agreement with the stock exchanges in India, as amended from time to time                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Manager to the Open Offer              | Deutsche Equities India Private Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| NEFT                                   | National Electronic Funds Transfer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| NSDL                                   | National Securities Depository Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| NRI                                    | Non-Resident Indians, as defined under the Foreign Exchange Management (Deposit) Regulations, 2000, as amended from time to time                                                                                                                                                                                                                                                                                                                                                                                                              |
| OCB                                    | Overseas Corporate Body, as defined under the Foreign Exchange Management (Deposit) Regulations, 2000, as amended from time to time                                                                                                                                                                                                                                                                                                                                                                                                           |
| Open Offer                             | The open offer made by the Acquirer, along with the PAC, to the Public Shareholders to acquire 1,872,039 Equity Shares, representing not more than 26% of the fully paid-up voting equity share capital from the Public Shareholders as of the tenth (10 <sup>th</sup> ) Working Day from the Closure of the Tendering Period at the Open Offer Price, payable in cash and subject to the terms and conditions mentioned in the PA, the DPS and this Letter of Offer, in terms of regulations 3(1) and 4 of the SEBI (SAST) Regulations, 2011 |
| Open Offer Consideration               | Shall have the meaning given to it in paragraph 5.2.1 of this Letter of Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Open Offer Escrow Account              | Shall have the meaning given to it in paragraph 5.2.4 of this Letter of Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Open Offer Price                       | Rs. 460/- (Rupees four hundred sixty only) per fully paid up Equity Share payable in cash                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Open Offer Size                        | 1,872,039 Equity Shares, representing not more than 26% of the fully paid-up voting equity share capital of the Target Company as of the tenth (10 <sup>th</sup> ) Working Day from the Closure of the Tendering Period                                                                                                                                                                                                                                                                                                                       |
| Overseas Tax                           | Shall have the meaning given to it in paragraph 7.18.5(a) of this Letter of Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| PAC                                    | PAC shall have the meaning assigned to it in regulation 2(1)(q) of the SEBI (SAST) Regulations, 2011 and for purposes of this Letter of Offer shall mean B. Braun Melsungen AG, a company registered under the laws of Germany, the person acting in concert with the Acquirer for the purpose of the Open Offer                                                                                                                                                                                                                              |
| PAN                                    | Permanent Account Number                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Public Announcement/PA                 | Public Announcement of the Open Offer made by the Manager to the Open Offer on behalf of the Acquirer and the PAC on March 21, 2012 in accordance with regulations 3(1) and 4 read with regulations 13(1), 14 and 15(1) of the SEBI (SAST) Regulations, 2011                                                                                                                                                                                                                                                                                  |
| Public Shareholder(s)                  | The shareholders of the Equity Shares except the Sellers and any person deemed to be acting in concert                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| RBI                                    | Reserve Bank of India                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Registrar to the Offer                 | MAS Services Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| RTGS                                   | Real Time Gross Settlement                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Rs./Rupee(s)/INR                       | Indian Rupee(s), the legal currency of India                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Sale Shares                            | Shall have the meaning given to it in paragraph 2.1.3 of this Letter of Offer                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| SCRR                                   | Securities Contract (Regulation) Rules, 1957, as amended from time to time                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| SEBI                                   | Securities and Exchange Board of India                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

| Particulars                   | Details/Definitions                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SEBI Act                      | Securities and Exchange Board of India Act, 1992, as amended from time to time                                                                                                                                                                                                                                                                                                                                      |
| SEBI (SAST) Regulations, 2011 | SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended from time to time                                                                                                                                                                                                                                                                                                              |
| Sellers                       | Mr. Bikramjit Ahluwalia, Ms. Rohini Ahluwalia, M/s Ahluwalia Builders & Development Group Private Limited, M/s Tidal Securities Private Limited, M/s Capricorn Industrials Limited, Mr. Shobhit Uppal, Mr. Vikas Ahluwalia, Ms. Rachna Uppal, Ms. Sudershan Walia, Ms. Mukta Ahluwalia, Ms. RamPyari, Ms. Pushpa Rani and Ms. Raman Pal, being the promoters or members of the promoter group of the Target Company |
| SGD                           | Singapore Dollar(s)                                                                                                                                                                                                                                                                                                                                                                                                 |
| SPA                           | Share Purchase Agreement dated March 21, 2012 entered into between the Acquirer and the Sellers                                                                                                                                                                                                                                                                                                                     |
| Special Depository Account    | The special depository account opened by the Registrar to the Offer with NSDL for receiving Equity Shares tendered during the Open Offer                                                                                                                                                                                                                                                                            |
| Stock Exchange(s)             | Collectively BSE, CSE, DSE and JSE                                                                                                                                                                                                                                                                                                                                                                                  |
| Target Company                | Ahlcon Parenterals (India) Limited                                                                                                                                                                                                                                                                                                                                                                                  |
| Tax Clearance Certificate     | Certificate to be furnished by the NRIs/OCBs/FIIs and other non-resident Public Shareholders indicating the amount to be deducted by the Acquirer under the Income Tax Act, before remitting the consideration                                                                                                                                                                                                      |
| Tendering Period              | Thursday, May 17, 2012 to Wednesday, May 30, 2012                                                                                                                                                                                                                                                                                                                                                                   |
| TRC                           | Shall have the meaning given to it in paragraph 7.18.1(iv) of this Letter of Offer                                                                                                                                                                                                                                                                                                                                  |
| Working Day                   | Any working day of SEBI                                                                                                                                                                                                                                                                                                                                                                                             |

**Note:** All terms beginning with a capital letter used in this Letter of Offer, and not specifically defined herein, shall have the meanings ascribed to them in the SEBI (SAST) Regulations, 2011.

## 1. DISCLAIMER CLAUSE

“IT IS TO BE DISTINCTLY UNDERSTOOD THAT FILING OF THE LETTER OF OFFER WITH SEBI SHOULD NOT IN ANY WAY BE DEEMED OR CONSTRUED THAT THE SAME HAS BEEN CLEARED, VETTED OR APPROVED BY SEBI. THE LETTER OF OFFER HAS BEEN SUBMITTED TO SEBI FOR A LIMITED PURPOSE OF OVERSEEING WHETHER THE DISCLOSURES CONTAINED THEREIN ARE GENERALLY ADEQUATE AND ARE IN CONFORMITY WITH THE REGULATIONS. THIS REQUIREMENT IS TO FACILITATE THE PUBLIC SHAREHOLDERS OF AHLCON PARENTERALS (INDIA) LIMITED TO TAKE AN INFORMED DECISION WITH REGARD TO THE OPEN OFFER. SEBI DOES NOT TAKE ANY RESPONSIBILITY EITHER FOR FINANCIAL SOUNDNESS OF THE ACQUIRER, THE PAC, THE SELLERS OR THE TARGET COMPANY WHOSE EQUITY SHARES/CONTROL IS PROPOSED TO BE ACQUIRED OR FOR THE CORRECTNESS OF THE STATEMENTS MADE OR OPINIONS EXPRESSED IN THE LETTER OF OFFER. IT SHOULD ALSO BE CLEARLY UNDERSTOOD THAT WHILE THE ACQUIRER AND THE PAC ARE PRIMARILY RESPONSIBLE FOR THE CORRECTNESS, ADEQUACY AND DISCLOSURE OF ALL RELEVANT INFORMATION IN THIS LETTER OF OFFER, THE MANAGER TO THE OPEN OFFER IS EXPECTED TO EXERCISE DUE DILIGENCE TO ENSURE THAT THE ACQUIRER AND THE PAC DULY DISCHARGE THEIR RESPONSIBILITY ADEQUATELY. IN THIS BEHALF, AND TOWARDS THIS PURPOSE, DEUTSCHE EQUITIES INDIA PRIVATE LIMITED, THE MANAGER TO THE OPEN OFFER, HAS SUBMITTED A DUE DILIGENCE CERTIFICATE DATED APRIL 9, 2012 TO SEBI IN ACCORDANCE WITH THE SEBI (SUBSTANTIAL ACQUISITION OF SHARES AND TAKEOVERS) REGULATIONS, 2011 AND SUBSEQUENT AMENDMENT(S) THEREOF. THE FILING OF THE LETTER OF OFFER DOES NOT, HOWEVER, ABSOLVE THE ACQUIRER AND THE PAC FROM THE REQUIREMENT OF OBTAINING SUCH STATUTORY CLEARANCES AS MAY BE REQUIRED FOR THE PURPOSE OF THE OPEN OFFER.”

## 2. DETAILS OF THE OPEN OFFER

### 2.1. Background of the Open Offer

- 2.1.1. The Open Offer is a mandatory offer, being made by the Acquirer and the PAC to the Public Shareholders, in compliance with regulations 3(1) and 4 of the SEBI (SAST) Regulations, 2011. This is not a competing offer in terms of regulation 20 of the SEBI (SAST) Regulations, 2011 and is being made as a result of an agreement for a direct substantial acquisition of Equity Shares and voting rights, accompanied with a change in control of the Target Company, pursuant to the SPA, entered into between the Acquirer and the Sellers, as more particularly stated in paragraph 2.1.3 below.
- 2.1.2. As on the date hereof, the Sellers hold 70.946% of the fully paid-up voting equity share capital of the Target Company. As per stock exchange filings made on January 19, 2012 with the BSE, the Sellers form part of the “Promoter and the Promoter Group” of the Target Company. Brief details of the Sellers are shown below:

|                            |                                   |
|----------------------------|-----------------------------------|
| <b>Name</b>                | Mr. Bikramjit Ahluwalia           |
| <b>Residential Address</b> | B – 10, Saket, New Delhi – 110017 |
| <b>Fax Number</b>          | +91-11-40504558                   |

|                            |                                                      |
|----------------------------|------------------------------------------------------|
| <b>Name</b>                | Ms. Rohini Ahluwalia                                 |
| <b>Residential Address</b> | A – 332, Shivalik, Malviya Nagar, New Delhi – 110017 |
| <b>Fax Number</b>          | +91-11-40504558                                      |

|                                  |                                                            |
|----------------------------------|------------------------------------------------------------|
| <b>Name</b>                      | M/s Ahluwalia Builders & Development Group Private Limited |
| <b>Registered Office Address</b> | B – 4/205, Safdarjung Enclave, New Delhi – 110029          |
| <b>Fax Number</b>                | +91-11-49410553                                            |

|             |                                      |
|-------------|--------------------------------------|
| <b>Name</b> | M/s Tidal Securities Private Limited |
|-------------|--------------------------------------|

|                                  |                                                                                                 |
|----------------------------------|-------------------------------------------------------------------------------------------------|
| <b>Registered Office Address</b> | B – 4/205, Safdarjung Enclave, New Delhi – 110029                                               |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |
| <b>Name</b>                      | M/s Capricon Industrials Limited                                                                |
| <b>Registered Office Address</b> | B – 4/205, Safdarjung Enclave, New Delhi – 110029                                               |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |
| <b>Name</b>                      | Mr. Shobhit Uppal                                                                               |
| <b>Residential Address</b>       | B – 5, Saket, New Delhi – 110017                                                                |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |
| <b>Name</b>                      | Mr. Vikas Ahluwalia                                                                             |
| <b>Residential Address</b>       | B – 10, Saket, New Delhi – 110017                                                               |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |
| <b>Name</b>                      | Ms. Rachna Uppal                                                                                |
| <b>Residential Address</b>       | B – 5, Saket, New Delhi – 110017                                                                |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |
| <b>Name</b>                      | Ms. Sudershan Walia                                                                             |
| <b>Residential Address</b>       | B – 10, Saket, New Delhi – 110017                                                               |
| <b>Fax Number</b>                | +91-11-40504558                                                                                 |
| <b>Name</b>                      | Ms. Mukta Ahluwalia                                                                             |
| <b>Residential Address</b>       | B – 10, Saket, New Delhi – 110017                                                               |
| <b>Fax Number</b>                | +91-11-40504558                                                                                 |
| <b>Name</b>                      | Ms. RamPyari                                                                                    |
| <b>Residential Address</b>       | Ahlcon apartment flat no. 702, Sector – 3, Plot – 1 Vaishali, Ghaziabad, Uttar Pradesh – 201010 |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |
| <b>Name</b>                      | Ms. Pushpa Rani                                                                                 |
| <b>Residential Address</b>       | 78/I, SFS Flats, Saket, New Delhi – 110017                                                      |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |
| <b>Name</b>                      | Ms. Raman Pal                                                                                   |
| <b>Residential Address</b>       | 16 – A, Qutub Enclave MIG Flat, Phase – 1, New Delhi – 110016                                   |
| <b>Fax Number</b>                | +91-11-49410553                                                                                 |

2.1.3. On March 21, 2012 the Acquirer entered into the SPA with the Sellers to acquire such number of Equity Shares from the Sellers which (a) taken together with the Equity Shares to be purchased by the Acquirer from the Public Shareholders under the Open Offer would aggregate to 75% of the fully paid-up voting equity share capital of the Target Company, or (b) all the Equity Shares held by the Sellers in case the number of Equity Shares validly tendered by the Public Shareholders in the Open Offer are less than or equal to 291,907. The Equity Shares that the Acquirer shall acquire from the Sellers, subject to completion of the Open Offer, are referred to in this Letter of Offer as “**Sale Shares**”. The Acquirer has agreed to acquire the Sale Shares from the Sellers at a price of Rs. 460/- (Rupees four hundred sixty only) per Sale Share, payable in cash. As on the date of this Letter of Offer, the Acquirer and the PAC **do not hold** any Equity Shares. The acquisition of the Sale Shares by the Acquirer is subject to certain conditions precedent as provided in the SPA.

2.1.4. The salient features of the SPA are as follows:

- (a) The purchase price for the Sale Shares is Rs. 460/- (Rupees four hundred sixty only) per fully paid-up equity share of the Target Company.

- (b) The transaction under the SPA shall be completed upon the fulfillment of the following conditions precedent agreed between the Acquirer and the Sellers in the SPA:
- (i) Prior to the date of commencement of the Tendering Period of the Open Offer, the Sellers are required to fulfill the below stated conditions:
    - A. to obtain the 'No Objection Certificates' from Punjab and Sind Bank for selling and transferring the Sale Shares of the Target Company to the Acquirer;
    - B. to intimate and obtain consent from all persons to whom the Target Company is obligated, either contractually or legally, regarding any change in control or management of the Target Company;
    - C. to apply to the relevant Government authority for compounding the default in filing of 'Form FC-GPR Part B' in relation to the financial years ending March 31, 2007, March 31, 2008, March 31, 2009 and March 31, 2010 and 'Annual Return on Foreign Liabilities and Assets' in relation to the financial year ended March 31, 2011;
    - D. to enter into a 'Deed of Confirmation' with Ahluwalia Contracts (India) Limited for assignment of interest in factory premises on Plot No. 917, Phase III, Bhiwadi Industrial Area, Alwar, Rajasthan – 301019 by Ahluwalia Contracts (India) Limited in favour of the Target Company and to register the said Deed of Confirmation with the appropriate Governmental authority;
    - E. to obtain the renewal of the consolidated consent and authorisation issued by the Rajasthan State Pollution Control Board; and
    - F. to obtain registration for all the products manufactured/sold by the Target Company with the concerned authorities under the Central Sales Tax Act, 1956.
  - (ii) Prior to the closing date as per the SPA, the Sellers are required to fulfill the below stated conditions:
    - A. to obtain a certificate from practicing 'Company Secretary' confirming general compliances by the Target Company under the provisions of the Companies Act, 1956;
    - B. open bank accounts of the Sellers and submit the bank account details necessary for the Acquirer to credit the Sale Shares price in accordance with the terms of the SPA; and
    - C. to provide to the Acquirer all the information required in Form FC-TRS in relation to the Sellers and the Target Company.
  - (iii) Prior to the closing date as per the SPA, the Acquirer is required to fulfill the below stated conditions:
    - A. to apply for the approval of the FIPB in compliance with the foreign direct investment policy laid down by the Government of India, under the FDI Regulations; and
    - B. to apply for the approval of the RBI for acquiring Equity Shares from the NRIs and the OCBs pursuant to the Open Offer.

- (c) **If any of the conditions precedent set out in paragraph 2.1.4(b) above is not met for reasons outside the reasonable control of the Sellers or the Acquirer, as the case may be, the SPA shall automatically terminate. In such an event, the Acquirer shall also have a right to withdraw the Open Offer in terms of regulation 23(1)(c) of the SEBI (SAST) Regulations, 2011. However, under the SPA, the Acquirer has reserved the right to specifically waive any of the conditions set out in paragraph 2.1.4(b) above to be fulfilled by the Sellers, if such waiver is permissible under the applicable laws in India.**
  - (d) Under the SPA, the Acquirer has a right to cause the Sellers to deposit in a transaction escrow all or any of the Equity Shares held by the Sellers and the Acquirer shall, upon exercise of such right, deposit the relevant amount of consideration in a transaction cash escrow.
  - (e) The SPA also contains certain non-compete provisions whereby the Sellers have agreed not to undertake any business competing with the business of the Target Company for a period of five (5) years after the closing date under the SPA within the geographical limits of India and such other locations where the Target Company is engaged in its business activities. However, it is hereby clarified that no separate consideration is being paid for the non-compete obligation of the Sellers. The Sellers have also covenanted that for a period of two (2) years after the closing date under the SPA, they shall not solicit any customer, vendor or key employee of the Target Company.
  - (f) On the closing date as per the SPA, the Sellers have undertaken to cause the resignation of Mr. Bikramjit Ahluwalia, Ms. Rohini Ahluwalia, Ms. Sudershan Walia and Mr. S. K. Sachdeva from the Board of Directors of the Target Company and the Sellers shall cease to be promoters of the Target Company upon closing under the SPA. There are no representatives of the Acquirer on the Board of Directors of the Target Company as of the date of the PA, the DPS and this Letter of Offer. The Sellers, including Mr. Bikramjit Ahluwalia and Ms. Rohini Ahluwalia as the directors of the Target Company, shall exercise their rights to invite a representative of the Acquirer as an observer for attending all meetings of the Board of Directors of the Target Company or any committees of the Board of Directors of the Target Company with all notices, agendas, minutes, consents and other materials in relation to such meetings of the Target Company. However, the observer will not have a right to vote at any such meetings.
  - (g) Under the SPA, the closing is to take place at any place and time as may be mutually agreed upon by the Acquirer and the Sellers and in any event no later than two (2) Business Days immediately following the expiry of the Open Offer period or the completion of each conditions precedent stated in paragraph 2.1.4(b) above, whichever is later or such other date or time as may be mutually agreed between the Acquirer and the Sellers under the SPA.
- 2.1.5. After the completion of the Open Offer and pursuant to the acquisition of Equity Shares under the SPA, the Acquirer shall hold the majority of the Equity Shares by virtue of which it shall be in a position to exercise effective control over the management and affairs of the Target Company and shall consequently replace the Sellers as the promoter of the Target Company.
- 2.1.6. The Acquirer intends to take control over the Target Company and reconstitute the Board of Directors of the Target Company after the closure of the Open Offer in accordance with the SEBI (SAST) Regulations, 2011, and on closing as per the SPA, by appointing persons nominated by the Acquirer as additional directors on the Board of Directors of the Target Company.
- 2.1.7. There is no arrangement between the Acquirer and the PAC with regard to the Open Offer/acquisition of the Equity Shares. The PAC will not acquire any Equity Shares being tendered and accepted in the Open Offer. All the Equity Shares validly tendered and accepted in the Open Offer and pursuant to the SPA will be acquired by the Acquirer only. There is no separate arrangement for the proposed change in control of the Target Company except for the terms as mentioned in SPA.

- 2.1.8. The Acquirer and the PAC have not been prohibited by SEBI from dealing in securities in terms of any directions issued under Section 11B of the SEBI Act or under any other applicable regulations made under the SEBI Act.
- 2.1.9. As per regulation 26(6) of the SEBI (SAST) Regulations, 2011, the Board of Directors of the Target Company will constitute a committee of independent directors to provide their written reasoned recommendation on the Open Offer to the Public Shareholders and such recommendations shall be published at least two (2) Working Days before the commencement of the Tendering Period in the same newspapers where the DPS related to the Open Offer was published, in compliance with regulation 26(7) of the SEBI (SAST) Regulations, 2011.

## 2.2. *Details of the Open Offer*

- 2.2.1. The PA announcing the Open Offer, under regulations 3(1) and 4 read with regulations 13, 14 and 15 of the SEBI (SAST) Regulations, 2011, was made on March 21, 2012 to the BSE, CSE, DSE and JSE and a copy thereof was also filed with the SEBI and the Target Company at its registered office.
- 2.2.2. In accordance with regulations 13(4) and 14(3) of the SEBI (SAST) Regulations, 2011, the DPS was published on March 29, 2012 in the following newspapers:

| Newspaper         | Language | Editions       | Date of DPS    |
|-------------------|----------|----------------|----------------|
| Business Standard | English  | All editions   | March 29, 2012 |
| Navbharat Times   | Hindi    | All editions   | March 29, 2012 |
| Maharashtra Times | Marathi  | Mumbai edition | March 29, 2012 |

The DPS is also available on SEBI's website ([www.sebi.gov.in](http://www.sebi.gov.in)).

- 2.2.3. Simultaneously with the publication of the DPS in the newspapers, a copy of the DPS, along with respective cover letters dated March 29, 2012, were sent through the Manager to the Open Offer to (a) SEBI; (b) the Stock Exchanges; and (c) the registered office of the Target Company.
- 2.2.4. Pursuant to the Open Offer, the Acquirer proposes to acquire 1,872,039 Equity Shares representing not more than 26% of the fully paid-up voting equity share capital of the Target Company, as of the tenth (10<sup>th</sup>) Working Day from the Closure of the Tendering Period, at the Open Offer Price of Rs. 460/- (Rupees four hundred sixty only) per Equity Share, to be paid in cash, in accordance with the SEBI (SAST) Regulations, 2011 and subject to the terms and conditions set out in the PA, the DPS and this Letter of Offer.
- 2.2.5. The Equity Shares under the Open Offer will be acquired by the Acquirer fully paid-up, free from all liens, charges and encumbrances and together with the rights attached thereto, including all rights to dividend, bonus and rights offer declared thereof.
- 2.2.6. There are no partly paid up Equity Shares.
- 2.2.7. Since the date of the PA and to the date of this Letter of Offer, the Acquirer and the PAC have not acquired any Equity Shares. Further, the Acquirer and the PAC have not acquired any Equity Shares during the twelve (12) months period prior to the date of the PA.
- 2.2.8. The Open Offer is not a competing offer under regulation 20 of the SEBI (SAST) Regulations, 2011. There have been no competing offers as on date of this Letter of Offer.

- 2.2.9. The Open Offer is not a conditional offer and is not subject to a minimum level of acceptance by the Public Shareholders, in terms of regulation 19(1) of the SEBI (SAST) Regulations, 2011. Further, there is no differential pricing for the Open Offer. All Equity Shares validly tendered by the Public Shareholders pursuant to the Open Offer will be accepted at the Open Offer Price by the Acquirer, in accordance with the terms and conditions contained in the PA, the DPS and this Letter of Offer. In the event that the Equity Shares tendered in the Open Offer by the Public Shareholders are more than the Open Offer Size, the acquisition of Equity Shares from the Public Shareholders will be on a proportionate basis, as detailed in paragraph 7.13 of this Letter of Offer.
- 2.2.10. The Acquirer and the PAC may withdraw the Open Offer in compliance with the conditions specified in regulation 23 of the SEBI (SAST) Regulations, 2011. In the event of such withdrawal, the same would be notified in accordance with regulation 23 of the SEBI (SAST) Regulations, 2011 by making a public announcement in the same newspapers in which the DPS had appeared, providing the grounds and reasons for withdrawal of the Open Offer and simultaneously informing, in writing, SEBI, the Stock Exchanges and the Target Company at its registered office.
- 2.2.11. The Equity Shares are listed on the BSE, CSE, DSE and JSE. As per Clause 40A of the listing agreement read with Rule 19A of the SCRR, the Target Company is required to maintain at least 25% public shareholding (i.e. Equity Shares held by the public excluding the Equity Shares held by custodian against depository receipts issued overseas) as determined in accordance with the SCRR, on a continuous basis for listing. Consequent to the Open Offer, the shareholding of the Acquirer in the Target Company will not exceed the maximum permissible non-public shareholding specified in the listing agreement entered into by the Target Company with the Stock Exchanges, as per Rule 19A of the SCRR, for the purpose of listing on a continuous basis. Hence, the provisions of regulation 7(4) of the SEBI (SAST) Regulations, 2011 are not applicable.

### 2.3. ***Object of the Open Offer***

- 2.3.1. As the acquisition of Sale Shares under the SPA would result in the Acquirer acquiring more than 25% of the fully paid-up voting equity share capital and control of the Target Company, the Open Offer is a mandatory offer made in compliance with regulations 3(1) and 4 of the SEBI (SAST) Regulations, 2011.
- 2.3.2. The acquisition of the Sale Shares by the Acquirer is to capitalize on the favourable long term growth prospects of the Target Company and to facilitate the long term growth plans of the Acquirer in India. The objective of the acquisition is to provide the Target Company significant benefit from the expertise of the Acquirer in marketing and of the PAC in manufacturing of its products. The Target Company would operate as a separate entity and synergies of both the organizations would help in furthering growth. The future plan and envisaged pathway of growth for the Target Company involves investments into the site which would entail simple capacity expansions as well as quality improvements and product innovation. The acquisition is also expected to generate substantial synergy within the B. Braun Group. The Acquirer has no intention at present to change the existing line of business of the Target Company.
- 2.3.3. In terms of regulation 25(2) of the SEBI (SAST) Regulations, 2011, the Acquirer does not currently have any intention to alienate any material assets of the Target Company, whether by way of sale, lease, encumbrance or otherwise, outside the ordinary course of business for a period of two (2) years after completion of the Open Offer. Hence, the Acquirer will be debarred from causing any alienation of material assets of the Target Company whether by way of sale, lease, encumbrance or otherwise outside the ordinary course of business for a period of two (2) years after completion of the Open Offer, unless such alienation of assets is approved by a special resolution passed by the shareholders of the Target Company by way of a postal ballot and the notice for such postal ballot *inter alia* shall contain reasons as to why such alienation is necessary, in accordance with regulation 25(2) of the SEBI (SAST) Regulations, 2011.

### 3. BACKGROUND OF THE ACQUIRER AND THE PAC

#### 3.1. Background of the Acquirer – B. Braun Singapore PTE. Limited

- 3.1.1. B. Braun Singapore PTE. Limited, the Acquirer, was incorporated as a private limited company limited by shares on October 6, 1987 in the Republic of Singapore under the Companies Act (Cap 50). The Acquirer's name has not changed since incorporation.
- 3.1.2. The Acquirer's principal activity is the sale and distribution of medical supplies and medical equipment within Singapore. It operates through four major divisions, namely (a) the Hospital Care Division that caters to supplies and equipment requirements of hospitals; (b) the Aesculap Division that caters to supplies and equipment required in surgery; (c) the Out Patient Market Division that caters to supplies and equipment requirements for general practice and home-care; and (d) the Avitum Division that caters to supplies and equipment requirements for extracorporeal blood treatment.
- 3.1.3. The Acquirer is a wholly owned subsidiary of B. Braun Medical Industries Sdn. Bhd., which in turn is a wholly owned subsidiary of B. Braun Melsungen AG. B. Braun Melsungen AG has various subsidiaries across the world (together with B. Braun Melsungen AG referred to as the “**B. Braun Group**”) including the Acquirer, B. Braun Medical Industries Sdn. Bhd. and B. Braun Medical (India) Private Limited. B. Braun Medical (India) Private Limited is a wholly owned subsidiary of B. Braun Medical Industries Sdn. Bhd. in India. B. Braun Melsungen AG is a person acting in concert within the meaning of regulation 2(1)(q) of the SEBI (SAST) Regulations, 2011 in relation to the Open Offer with the Acquirer. Both the Acquirer and the PAC belong to the B. Braun Group.
- 3.1.4. As the Acquirer does not hold any Equity Shares and has never held Equity Shares in the past, the provisions of chapter V of the SEBI (SAST) Regulations, 2011 and chapter II of the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 1997, and subsequent amendments thereto are not applicable to the Acquirer as far as the Target Company is concerned.
- 3.1.5. Shareholding pattern of the Acquirer as on the date of this Letter of Offer is as follows:

| No. | Shareholder's category                                                  | Number of equity shares | Percentage of shareholding |
|-----|-------------------------------------------------------------------------|-------------------------|----------------------------|
| 1.  | Promoters and Promoter Group –<br>B. Braun Medical Industries Sdn. Bhd. | 1,000,000               | 100.00%                    |
| 2.  | FII/Mutual Funds/FIs/Banks                                              | Nil                     | Nil                        |
| 3.  | Public                                                                  | Nil                     | Nil                        |
|     | Total paid up capital                                                   | 1,000,000               | 100.00%                    |

- 3.1.6. The details of the board of directors of the Acquirer as on the date of this Letter of Offer are given below:

| Name of the Director      | Director Identification Number (DIN) <sup>(a)</sup> | Designation       | Years of experience | Qualification                     | Date of appointment |
|---------------------------|-----------------------------------------------------|-------------------|---------------------|-----------------------------------|---------------------|
| Mr. Lam Chee Hong         | Not Applicable                                      | Managing Director | 25                  | B.Sc. Economics                   | February 2, 2009    |
| Mr. Kim Hae Dong          | Not Applicable                                      | Director          | 25                  | Master of Business Administration | November 1, 2004    |
| Mr. Manfred Gregor Mahrle | Not Applicable                                      | Director          | 13                  | M.Sc. Economics                   | December 7, 2011    |

(a) The disclosure is not applicable since directors in the relevant jurisdiction are not allotted an identification number

- 3.1.7. None of these directors were or are on the Board of Directors of the Target Company as on the date of the PA, the DPS and this Letter of Offer.

The details of experience and qualifications of the board of directors of the Acquirer are given below:

**Mr. Lam Chee Hong**

**Director on the board of the Acquirer**

Mr. Lam Chee Hong holds a Bachelor of Science in Economics and is a member of the board of the Acquirer and the Managing Director of the Acquirer. He is also the Managing Director of B. Braun Medical Supplies Sdn. Bhd., Malaysia since 2006 and in 2009 he took over the helm of the Acquirer. As Managing Director of these two entities, Mr. Lam takes charge of the business operations and development. Mr. Lam also holds an additional portfolio as Regional Head of B. Braun Avitum Asia Pacific. In this capacity, he oversees the strategic direction and development of the dialysis business in Asia Pacific.

**Mr. Kim Hae Dong**

**Director on the board of the Acquirer**

Mr. Kim Hae Dong holds a Master of Business of Administration and is a member on the board of the Acquirer and he is the President of the B. Braun Group of companies in the Asia Pacific region. After completing his studies, he worked as the President of Chung Jin Trading Co. Ltd. from 1979 to 1989. Thereafter, he established B. Braun Korea Co. Ltd. (a joint venture between B. Braun and Chung Jin Trading Co. Ltd.) and was appointed as Managing Director of the company from 1990 to 2004. He has been President for the Asia Pacific region since 2004.

**Mr. Manfred Gregor Mahrle**

**Director on the board of the Acquirer**

Mr. Manfred Gregor Mahrle holds a Master of Science and is a member on the board of the Acquirer. He is the Chief Financial Officer of B. Braun Group's Asia Pacific Region since November 2011. He has been with the B. Braun Group for over thirteen (13) years developing B. Braun's Avitum Service Provider Business in Europe. His prior experience as the Managing Director of B. Braun Austria and Regional Head for B. Braun Avitum in Central and Eastern Europe provides him with substantial expertise in the medical devices and services industry. Before B. Braun Group, Mr. Mahrle was working for a big 4 auditing firm.

- 3.1.8. The financial year for the Acquirer starts from January 1 and ends on December 31 of every year. Brief financial details of the Acquirer based on the audited financial statements as at and for the financial years ended December 31, 2009, 2010 and 2011 of the Acquirer, as certified by the statutory auditors of the Acquirer, are as follows:

| Profit & Loss Statement                      | For the year ended December 31, 2009 |             | For the year ended December 31, 2010 |             | For the year ended December 31, 2011 |             |
|----------------------------------------------|--------------------------------------|-------------|--------------------------------------|-------------|--------------------------------------|-------------|
|                                              | Standalone                           |             | Standalone                           |             | Standalone                           |             |
|                                              | Audited                              |             | Audited                              |             | Audited                              |             |
| Currency                                     | SGD                                  | INR         | SGD                                  | INR         | SGD                                  | INR         |
| Income from operations                       | 21,948,822                           | 877,930,931 | 21,724,810                           | 868,970,675 | 22,011,481                           | 880,437,229 |
| Other income                                 | 1,296,611                            | 51,863,143  | 253,338                              | 10,133,267  | 1,036,866                            | 41,473,603  |
| Total income                                 | 23,245,433                           | 929,794,075 | 21,978,148                           | 879,103,942 | 23,048,347                           | 921,910,832 |
| Total expenditure                            | 20,593,812                           | 823,731,886 | 21,266,974                           | 850,657,693 | 21,914,839                           | 876,571,645 |
| Profit before depreciation, interest and tax | 2,651,621                            | 106,062,188 | 711,174                              | 28,446,249  | 1,133,508                            | 45,339,186  |
| Depreciation                                 | 119,331                              | 4,773,121   | 119,422                              | 4,776,761   | 176,697                              | 7,067,703   |
| Interest                                     | 473,763                              | 18,950,046  | 566,592                              | 22,663,113  | 639,337                              | 25,572,841  |
| Profit before tax                            | 2,058,527                            | 82,339,021  | 25,160                               | 1,006,375   | 317,474                              | 12,698,643  |
| Provision for tax                            | 327,596                              | 13,103,512  | 18,728                               | 749,101     | 49,040                               | 1,961,551   |

|                  |           |            |       |         |         |            |
|------------------|-----------|------------|-------|---------|---------|------------|
| Profit after tax | 1,730,931 | 69,235,509 | 6,432 | 257,274 | 268,434 | 10,737,092 |
|------------------|-----------|------------|-------|---------|---------|------------|

| Balance Sheet Statement                               | For the year ended December 31, 2009 |             | For the year ended December 31, 2010 |             | For the year ended December 31, 2011 |             |
|-------------------------------------------------------|--------------------------------------|-------------|--------------------------------------|-------------|--------------------------------------|-------------|
|                                                       | Standalone                           |             | Standalone                           |             | Standalone                           |             |
|                                                       | Audited                              |             | Audited                              |             | Audited                              |             |
| Currency                                              | SGD                                  | INR         | SGD                                  | INR         | SGD                                  | INR         |
| <b>Sources of funds</b>                               |                                      |             |                                      |             |                                      |             |
| Paid up share capital                                 | 1,000,000                            | 39,999,000  | 1,000,000                            | 39,999,000  | 1,000,000                            | 39,999,000  |
| Reserves and surplus (excluding revaluation reserves) | 14,810,090                           | 592,388,790 | 14,816,522                           | 592,646,063 | 15,085,848                           | 603,418,834 |
| Networth                                              | 15,810,090                           | 632,387,790 | 15,816,522                           | 632,645,063 | 16,085,848                           | 643,417,834 |
| Secured loans                                         | -                                    | -           | -                                    | -           | -                                    | -           |
| Unsecured loans                                       | -                                    | -           | -                                    | -           | -                                    | -           |
| Other non-current liabilities <sup>(a)</sup>          | 8,098                                | 323,912     | 8,098                                | 323,912     | 8,098                                | 323,912     |
| Total                                                 | 15,818,188                           | 632,711,702 | 15,824,620                           | 632,968,975 | 16,093,946                           | 643,741,746 |
| <b>Uses of funds</b>                                  |                                      |             |                                      |             |                                      |             |
| Net fixed assets                                      | 357,943                              | 14,317,362  | 872,942                              | 34,916,807  | 897,186                              | 35,886,543  |
| Investments                                           | -                                    | -           | -                                    | -           | -                                    | -           |
| Other non-current assets <sup>(b)</sup>               | -                                    | -           | -                                    | -           | 4,121,456                            | 164,854,119 |
| Net current assets <sup>(c)</sup>                     | 15,460,245                           | 618,394,340 | 14,951,678                           | 598,052,168 | 11,075,304                           | 443,001,085 |
| Total miscellaneous expenditure not written off       | -                                    | -           | -                                    | -           | -                                    | -           |
| Total                                                 | 15,818,188                           | 632,711,702 | 15,824,620                           | 632,968,975 | 16,093,946                           | 643,741,746 |

| Other Financial Data                   | For the year ended December 31, 2009 |         | For the year ended December 31, 2010 |        | For the year ended December 31, 2011 |        |
|----------------------------------------|--------------------------------------|---------|--------------------------------------|--------|--------------------------------------|--------|
|                                        | Standalone                           |         | Standalone                           |        | Standalone                           |        |
|                                        | Audited                              |         | Audited                              |        | Audited                              |        |
| Currency                               | SGD                                  | INR     | SGD                                  | INR    | SGD                                  | INR    |
| Dividend (%) <sup>(d)</sup>            | 346.63%                              | 346.63% | 0.00%                                | 0.00%  | 0.00%                                | 0.00%  |
| Earning per share (EPS) <sup>(e)</sup> | 1.731                                | 69.236  | 0.006                                | 0.257  | 0.268                                | 10.737 |
| Return on networth <sup>(f)</sup>      | 10.95%                               | 10.95%  | 0.04%                                | 0.04%  | 1.67%                                | 1.67%  |
| Book value per share <sup>(g)</sup>    | 15.81                                | 632.39  | 15.82                                | 632.65 | 16.09                                | 643.42 |

(a) Includes deferred tax liabilities

(b) Includes intangible assets and loans to group companies

(c) Calculated as current assets less current liabilities as reported. Borrowings reported as a part of current liabilities as per the applicable reporting standards

(d) Calculated as dividend/profit after tax

(e) Calculated as profit after tax/total number of equity shares outstanding at year end

(f) Calculated as profit after tax/networth

(g) Calculated as networth/total number of equity shares outstanding at year end

Note: Since the financials for the Acquirer are presented in SGD they have been converted into INR for purpose of convenience translation. SGD to INR conversion has been assumed at the rate of 1 SGD = 39.9990 INR as on March 21, 2012, being the date of the PA (Source: Bloomberg).

Source: The above financial information for the years ended December 31, 2009 and 2010 has been extracted from the Acquirer's audited financial statements prepared as on December 31, 2009, 2010 in accordance with the Singapore financial reporting standards and audited by the statutory auditors. The financial information for the year ended December 31, 2011 has been extracted from the Acquirer's audited financial information prepared in accordance with IFRS and audited by statutory auditors.

3.1.9. The Acquirer did not have any contingent liabilities as on December 31, 2009, December 31, 2010 and December 31, 2011

3.1.10. The equity shares of the Acquirer are not listed on any stock exchange in India or abroad.

## 3.2. **Background of the PAC - B. Braun Melsungen AG**

3.2.1. The PAC is a joint stock corporation, established through the reorganization of B. Braun GmbH, a private limited company in accordance with Section 376 ff of the German Stock Corporation Act, on July 8, 1971 under the laws of Germany. The PAC's name has not changed since incorporation.

3.2.2. The PAC is engaged in the business of supplying to the global healthcare market products for anesthesia, intensive medicine, cardiology, extra corporeal blood treatment and surgery, as well as services for hospitals, general practitioners and the homecare sector. The PAC operates through the same four (4) major divisions as the Acquirer viz. (a) the Hospital Care Division; (b) the Aesculap Division; (c) the Out Patient Market Division; and (d) the Avitum Division. The PAC operates in fifty six (56) countries and has approximately 44,000 employees worldwide.

3.2.3. The PAC, through its wholly owned subsidiary B. Braun Medical Industries Sdn. Bhd. holds 100% of the fully paid-up voting equity share capital of the Acquirer.

3.2.4. B. Braun Holding GmbH & Co. KG holds 94% of the voting share capital of the PAC and the remaining 6% of the voting share capital of the PAC is held by B. Braun Bet. GbR. The Braun family owns 100% of the voting share capital of B. Braun Holding GmbH & Co. KG. The PAC belongs to the B. Braun Group. Both the PAC and the Acquirer are related to the extent that they belong to the B. Braun Group.

3.2.5. As the PAC does not hold any Equity Shares and has never held Equity Shares in the past, the provisions of chapter V of the SEBI (SAST) Regulations, 2011 and chapter II of the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 1997, and subsequent amendments thereto are not applicable to the PAC as far as the Target Company is concerned.

3.2.6. Shareholding pattern of the PAC as on the date of this Letter of Offer is as follows:

| No. | Shareholder's category                                           | Number of equity shares held | Percentage of shareholding |
|-----|------------------------------------------------------------------|------------------------------|----------------------------|
| 1.  | Promoters and Promoter Group –<br>B. Braun Holding GmbH & Co. KG | 18,239,760                   | 94.00%                     |
|     | B. Braun Bet. GbR                                                | 1,164,240                    | 6.00%                      |
| 2.  | FII/Mutual Funds/FIs/Banks                                       | Nil                          | Nil                        |
| 3.  | Public                                                           | Nil                          | Nil                        |
|     | Total paid up capital                                            | 19,404,000                   | 100.00%                    |

3.2.7. The details of the board of directors of the PAC as on the date of this Letter of Offer are given below:

| Name of the Director | Director Identification Number (DIN) <sup>(a)</sup> | Designation | Years of experience with the PAC | Qualification | Date of appointment               |
|----------------------|-----------------------------------------------------|-------------|----------------------------------|---------------|-----------------------------------|
| Dr. Heinz-           | Not                                                 | Chairman on | 33                               | Doctorate in  | April 1, 2005 appointed as Deputy |

| Name of the Director           | Director Identification Number (DIN) <sup>(a)</sup> | Designation                                          | Years of experience with the PAC | Qualification                                                                  | Date of appointment                                                                                 |
|--------------------------------|-----------------------------------------------------|------------------------------------------------------|----------------------------------|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|
| Walter Grosse                  | Applicable                                          | the board of the PAC and the Chief Executive Officer |                                  | Economics and Diploma in Business Education                                    | Board Member<br>December 1, 2005 appointed as Full Board Member                                     |
| Mr. Caroll-Heinz Neubauer      | Not Applicable                                      | Member of the board of the PAC                       | 23                               | Counsel, Master of Laws                                                        | October 1, 1991 appointed as Deputy Board Member<br>November 1, 1992 appointed as Full Board Member |
| Prof. Dr. Hanns- Peter Knaebel | Not Applicable                                      | Member of the board of the PAC                       | 5                                | Medical Doctor, Master of Business Administration                              | April 1, 2009 appointed as Deputy Board Member<br>April 1, 2010 appointed as Full Board Member      |
| Dr. Wolfgang Feller            | Not Applicable                                      | Member of the board of the PAC                       | 32                               | Doctorate and Diploma in Chemistry                                             | March 1, 1991 appointed as Deputy Board Member<br>May 1, 1992 appointed as Full Board Member        |
| Dr. Annette Beller             | Not Applicable                                      | Member of the board of the PAC                       | 16                               | Doctorate and Diploma in Economics                                             | April 1, 2011 appointed as Deputy Board Member<br>April 1, 2012 appointed as the Full Board Member  |
| Mr. Otto Philipp Braun         | Not Applicable                                      | Member of the board of the PAC                       | 4                                | B. Sc. Economics and Management<br>M. Sc. International Accounting and Finance | April 1, 2011 appointed as Deputy Board Member<br>April 1, 2012 appointed as the Full Board Member  |
| Dr. Meinrad Lugan              | Not Applicable                                      | Member of the board of the PAC                       | 11                               | Doctorate and Diploma in Chemistry                                             | October 1, 2000 appointed as Deputy Board Member<br>April 1, 2001 appointed as Full Board Member    |

(a) The disclosure is not applicable since directors in the relevant jurisdiction are not allotted an identification number

3.2.8. None of these directors were or are on the Board of Directors of the Target Company as on the date of the PA, the DPS and this Letter of Offer.

The details of experience and qualifications of the board of directors of the PAC are given below:

**Dr. Heinz-Walter Grosse**

**Director on the board of director of the PAC**

Dr. Heinz-Walter Grosse holds a Doctorate in Economics as well as a Diploma in Business Education and He is the Chairman on the board of the PAC and the Chief Executive Officer of the PAC. Dr. Grosse joined the PAC in 1978 and worked in various senior functions in Germany as well as abroad. Before becoming the Chief Executive Officer Dr. Grosse served as the Chief Financial Officer of the PAC.

**Mr. Caroll-Heinz Neubauer**

**Director on the board of director of the PAC**

Mr. Caroll-Heinz Neubauer, a Counsel and a Master of Laws and is a member of the board of the PAC and responsible for the operations and business in North America. Mr. Neubauer joined the PAC in 1988 and worked in various senior functions in Germany as well as abroad.

**Prof. Dr. Hanns-Peter Knaebel****Director on the board of director of the PAC**

Prof. Hanns-Peter Knaebel, a Medical Doctor and a Master of Business Administration and is a member of the board of the PAC. He is responsible for the Aesculap division. Prof. Dr. Knaebel joined the PAC in 2007 and was initially responsible for clinical sciences and the business development of biosurgicals before becoming a member of the board of the PAC.

**Dr. Wolfgang Feller****Director on the board of director of the PAC**

Dr. Wolfgang Feller holds a Doctorate as well as a Diploma in Chemistry and is a member of the board of the PAC and is responsible for the Avitum dialysis division . Dr. Feller joined the PAC in 1979 and was initially responsible for research.

**Dr. Annette Beller****Director on the board of director of the PAC**

Dr. Annette Beller holds a Doctorate as well as a Diploma in Economics and is a member of the board of the PAC and the Chief Financial Officer of the PAC. Dr. Beller joined the PAC in 1995 and was responsible for finance and tax as Senior Vice President before becoming the Chief Financial Officer of the PAC.

**Mr. Otto-Philipp Braun****Director on the board of director of the PAC**

Mr. Otto-Philipp Braun is a member of the Braun family and holds a Bachelor of Science in Economics and Management and a Master of Science in International Accounting and Finance. He is a member of the board of the PAC with responsibility for the operations and business in Latin America as well as the Iberian Peninsula. Before joining the board of directors, Mr. Braun worked within various functions within the PAC abroad.

**Dr. Meinrad Lugan****Director on the board of director of the PAC**

Dr. Meinrad Lugan holds a Doctorate as well as a Diploma in Chemistry and is a member of the board of the PAC. He is responsible for the Out Patient Market and Hospital Care divisions. Dr. Lugan joined the PAC in 2000 and was originally responsible for the Out Patient Market division only. In 2005 he took over additional responsibility for the PAC's largest division Hospital Care.

- 3.2.9. The financial year for the PAC starts from January 1 and ends on December 31 of every year. Brief financial details of the PAC based on the audited consolidated financial statements as at and for the financial years ended December 31, 2009, 2010 and 2011 of the PAC, as certified by the statutory auditors of the PAC, are as follows:

(Figures in thousands except earnings per share data)

| Profit & Loss Statement                     | For the year ended December 31, 2009 |             | For the year ended December 31, 2010 |             | For the year ended December 31, 2011 |             |
|---------------------------------------------|--------------------------------------|-------------|--------------------------------------|-------------|--------------------------------------|-------------|
|                                             | Consolidated                         |             | Consolidated                         |             | Consolidated                         |             |
|                                             | Audited                              |             | Audited                              |             | Audited                              |             |
| Currency                                    | EUR ('000)                           | INR ('000)  | EUR ('000)                           | INR ('000)  | EUR ('000)                           | INR ('000)  |
| Income from operations                      | 4,028,249                            | 270,442,942 | 4,422,813                            | 296,932,627 | 4,609,439                            | 309,462,062 |
| Other income                                | 199,302                              | 13,380,459  | 242,508                              | 16,281,163  | 211,230                              | 14,181,264  |
| Total income                                | 4,227,551                            | 283,823,400 | 4,665,321                            | 313,213,790 | 4,820,669                            | 323,643,326 |
| Total expenditure                           | 3,600,676                            | 241,737,144 | 3,960,291                            | 265,880,473 | 4,128,669                            | 277,184,799 |
| Profit before depreciation interest and tax | 626,875                              | 42,086,256  | 705,030                              | 47,333,317  | 692,000                              | 46,458,527  |
| Depreciation                                | 208,561                              | 14,002,076  | 238,220                              | 15,993,281  | 252,861                              | 16,976,228  |

|                                             |         |            |         |            |         |            |
|---------------------------------------------|---------|------------|---------|------------|---------|------------|
| Interest                                    | 82,234  | 5,520,911  | 77,192  | 5,182,408  | 78,979  | 5,302,382  |
| Profit before tax                           | 336,080 | 22,563,269 | 389,618 | 26,157,628 | 360,160 | 24,179,918 |
| Provision for tax                           | 96,505  | 6,479,018  | 112,255 | 7,536,419  | 104,436 | 7,011,478  |
| Profit after tax (before minority interest) | 239,575 | 16,084,251 | 277,363 | 18,621,209 | 255,724 | 17,168,440 |
| Profit after tax (after minority interest)  | 220,422 | 14,798,384 | 257,452 | 17,284,452 | 237,198 | 15,924,667 |

| Balance Sheet Statement                                              | For the year ended December 31, 2009 |             | For the year ended December 31, 2010 |             | For the year ended December 31, 2011 |             |
|----------------------------------------------------------------------|--------------------------------------|-------------|--------------------------------------|-------------|--------------------------------------|-------------|
|                                                                      | Consolidated                         |             | Consolidated                         |             | Consolidated                         |             |
|                                                                      | Audited                              |             | Audited                              |             | Audited                              |             |
| Currency                                                             | EUR ('000)                           | INR ('000)  | EUR ('000)                           | INR ('000)  | EUR ('000)                           | INR ('000)  |
| <b>Sources of funds</b>                                              |                                      |             |                                      |             |                                      |             |
| Paid up share capital                                                | 400,000                              | 26,854,640  | 600,000                              | 40,281,960  | 600,000                              | 40,281,960  |
| Reserves and surplus (excluding revaluation reserves) <sup>(a)</sup> | 1,220,036                            | 81,909,069  | 1,384,027                            | 92,918,867  | 1,583,532                            | 106,312,954 |
| Networth                                                             | 1,620,036                            | 108,763,709 | 1,984,027                            | 133,200,827 | 2,183,532                            | 146,594,914 |
| Secured loans                                                        | 87,514                               | 5,875,392   | 83,637                               | 5,615,104   | 77,194                               | 5,182,543   |
| Unsecured loans                                                      | 613,153                              | 41,165,008  | 708,324                              | 47,554,465  | 621,785                              | 41,744,531  |
| Other non-current liabilities <sup>(b)</sup>                         | 624,800                              | 41,946,948  | 681,343                              | 45,743,052  | 729,178                              | 48,954,532  |
| Total                                                                | 2,945,503                            | 197,751,057 | 3,457,331                            | 232,113,448 | 3,611,689                            | 242,476,520 |
| <b>Uses of funds</b>                                                 |                                      |             |                                      |             |                                      |             |
| Net fixed assets                                                     | 1,926,755                            | 129,355,780 | 2,305,032                            | 154,752,011 | 2,541,690                            | 170,640,425 |
| Investments                                                          | 38,789                               | 2,604,162   | 50,554                               | 3,394,024   | 77,916                               | 5,231,015   |
| Other non-current assets <sup>(c)</sup>                              | 296,162                              | 19,883,310  | 378,003                              | 25,377,836  | 406,249                              | 27,274,177  |
| Net current assets <sup>(d)</sup>                                    | 683,797                              | 45,907,806  | 723,742                              | 48,589,577  | 585,834                              | 39,330,903  |
| Total miscellaneous expenditure not written off                      | -                                    | -           | -                                    | -           | -                                    | -           |
| Total                                                                | 2,945,503                            | 197,751,057 | 3,457,331                            | 232,113,448 | 3,611,689                            | 242,476,520 |

| Other Financial Data                | For the year ended December 31, 2009 |          | For the year ended December 31, 2010 |          | For the year ended December 31, 2011 |          |
|-------------------------------------|--------------------------------------|----------|--------------------------------------|----------|--------------------------------------|----------|
|                                     | Consolidated                         |          | Consolidated                         |          | Consolidated                         |          |
|                                     | Audited                              |          | Audited                              |          | Audited                              |          |
| Currency                            | EUR                                  | INR      | EUR                                  | INR      | EUR                                  | INR      |
| Dividend (%) <sup>(e)</sup>         | 14.49%                               | 14.49%   | 10.90%                               | 10.90%   | 16.97%                               | 16.97%   |
| EPS <sup>(f)</sup>                  | 11.36                                | 762.67   | 13.27                                | 890.90   | 12.22                                | 820.41   |
| Return on networth <sup>(g)</sup>   | 14.79%                               | 14.79%   | 13.98%                               | 13.98%   | 11.71%                               | 11.71%   |
| Book value per share <sup>(h)</sup> | 83.49                                | 5,605.22 | 102.25                               | 6,864.61 | 112.53                               | 7,554.88 |

(a) Includes capital reserves & retained earnings, effect of foreign currency translation and minority interests

(b) Includes provisions for pensions and similar obligations, other provisions, trade accounts payable, deferred income tax liabilities and other liabilities

(c) Includes intangible assets, trade accounts receivable, income tax receivable, deferred income tax assets and other assets

- (d) Calculated as current assets less current liabilities as reported. Current financial assets reported as part of current assets. Current financial liabilities reported as part of current liabilities.
- (e) Calculated as (dividend to PAC shareholders + dividend to minority interests)/profit after tax (before minority interests)
- (f) Based on profit after tax (after minority interests)
- (g) Calculated as profit after tax (before minority interests)/networth
- (h) Calculated as networth/total number of equity shares outstanding at the year end

*Note: Since the financials for the PAC are presented in EUR they have been converted into INR for purpose of convenience translation. EUR to INR conversion has been assumed at the rate of 1 EUR = 67.1366 INR as on March 21, 2012, being the date of the PA (Source: Reserve bank of India – www.rbi.org.in).*

*Source: The above financial information has been prepared from the PAC's consolidated audited financial statements prepared as on December 31, 2009, 2010 and 2011 in accordance with IFRS and audited by the statutory auditors.*

3.2.10. The contingent liabilities of the PAC are as under:

| Contingent liabilities                 | For the year ended<br>December 31, 2009 |            | For the year ended<br>December 31, 2010 |            | For the year ended December<br>31, 2011 |            |
|----------------------------------------|-----------------------------------------|------------|-----------------------------------------|------------|-----------------------------------------|------------|
|                                        | Consolidated                            |            | Consolidated                            |            | Consolidated                            |            |
|                                        | Audited                                 |            | Audited                                 |            | Audited                                 |            |
| Currency                               | EUR ('000)                              | INR ('000) | EUR ('000)                              | INR ('000) | EUR ('000)                              | INR ('000) |
| Uncertain liabilities                  | 3,195                                   | 214,501    | 680                                     | 45,653     | 218                                     | 14,636     |
| Guarantees                             | 3,953                                   | 265,391    | 4,710                                   | 316,213    | 31,258                                  | 2,098,556  |
| Warranties                             | 32,003                                  | 2,148,573  | 22,997                                  | 1,543,940  | 2,576                                   | 172,944    |
| Contractual performance guarantees     | 27,173                                  | 1,824,303  | 32,932                                  | 2,210,943  | 36,663                                  | 2,461,429  |
| Collateral for third party liabilities | 5                                       | 336        | -                                       | -          | -                                       | -          |
| Total                                  | 66,329                                  | 4,453,104  | 61,319                                  | 4,116,749  | 70,715                                  | 4,747,565  |

3.2.11. The equity shares of the PAC are not listed on any stock exchange in India or abroad.

#### **4. BACKGROUND OF THE TARGET COMPANY - AHLCON PARENTERALS (INDIA) LIMITED**

- 4.1. The Target Company was initially incorporated as Gujarat Inject (Rajasthan) Limited on January 20, 1992 under the Companies Act, 1956. The certificate of commencement of business was issued in the name of Gujarat Inject (Rajasthan) Limited on February 11, 1992. Subsequently, its name was changed to Ahlcon Parenterals (India) Limited vide fresh certificate of incorporation dated August 3, 1993.
- 4.2. The corporate identification number of the Target Company is L24239DL1992PLC047245.
- 4.3. The Target Company is currently engaged in the business of production and supply of pharmaceutical preparations including intravenous fluids, ophthalmic drops and ear drops.
- 4.4. The promoter/promoter group of the Target Company consists of the Sellers who collectively hold 5,108,205 (five million one hundred eight thousand two hundred five) Equity Shares constituting 70.946% of the fully paid-up voting equity share capital of the Target Company as on the date of this Letter of Offer.
- 4.5. As of March 31, 2011, the total paid-up capital of the Target Company was Rs. 81,001,500/- (Rupees eighty one million one thousand five hundred only) comprising 7,200,150 (seven million two hundred thousand one hundred fifty) fully paid-up Equity Shares of Rs. 10/- (Rupees ten only) each and 900,000 (nine hundred thousand) 6% redeemable cumulative preference shares of Rs. 10/- (Rupees ten only) each. Further, all the Equity Shares are fully paid-up and the Target Company does not have any partly paid-up Equity Shares. Details of the issued and paid-up share capital of the Target Company as of the date of this Letter of Offer is set forth below:

| <b>Paid-up Equity Shares</b>              | <b>Number of Equity Shares/voting rights</b> | <b>% of Equity Shares/voting rights</b> |
|-------------------------------------------|----------------------------------------------|-----------------------------------------|
| Fully paid-up Equity Shares               | 7,200,150                                    | 100.00%                                 |
| Partly paid-up equity shares              | NIL                                          | NIL                                     |
| Total paid up Equity Shares               | 7,200,150                                    | 100.00%                                 |
| Total voting rights in the Target Company | 7,20,0150                                    | 100.00%                                 |

- 4.6. The Equity Shares are listed on BSE (Scrip code: 524448), CSE (Scrip code: 11084), DSE (Scrip code: 101237) and JSE (Scrip code: 294).
- 4.7. The Equity Shares have been listed on BSE since January 21, 1994, on CSE since April 30, 1994, on DSE since March 21, 1994 and on JSE since March 28, 1994. The Equity Shares are not currently suspended and have not been suspended at any time from the date of listing on any of the Stock Exchanges. The Target Company has been complying with the relevant listing agreement requirements of the Stock Exchanges from the date of listing. The Target Company has not been delisted from any of the Stock Exchanges since listing.
- 4.8. As on the date of this Letter of Offer, there are no outstanding convertible instruments, fully or partially convertible debentures, depository receipts, warrants or instruments, issued by the Target Company, convertible into Equity Shares. The Target Company has not issued any partly paid-up shares as on the date of the PA.
- 4.9. The details of the Board of Directors of the Target Company as on the date of this Letter of Offer is given below:

| <b>Name of director</b>  | <b>Director Identification Number (DIN)</b> | <b>Designation</b>                                            | <b>Year of experience</b> | <b>Date of appointment</b> |
|--------------------------|---------------------------------------------|---------------------------------------------------------------|---------------------------|----------------------------|
| Mr. Bikramjit Ahluwalia  | 304947                                      | Non Executive Chairman (Promoter)                             | 40                        | January 20, 1992           |
| Ms. Rohini Ahluwalia     | 338453                                      | Executive Vice Chairperson (Wholetime Director and Promoter ) | 25                        | January 20, 1992           |
| Ms. Sudershan Walia      | 305040                                      | Non Executive Director (Promoter)                             | 30                        | January 20, 1992           |
| Mr. Arun Kumar Gupta     | 371289                                      | Independent Non Executive Director                            | 35                        | March 15, 1993             |
| Mr. G. P. Talwar         | 330065                                      | Independent Non Executive Director                            | 40                        | January 30, 2002           |
| Mr. S. S. Arora          | 371867                                      | Independent Non Executive Director                            | 25                        | January 30, 2002           |
| Mr. S. C. L. Gupta       | 359155                                      | Independent Non Executive Director                            | 25                        | January 29, 2003           |
| Mr. Sunil Kumar Sachdeva | 399472                                      | Non Executive Director                                        | 20                        | January 30, 2009           |

None of these directors are the representatives of the Acquirer as of the date of the PA, the DPS and this Letter of Offer.

- 4.10. There has been no merger, demerger or spin off during the last three (3) years involving the Target Company. The Target Company was initially incorporated as Gujarat Inject (Rajasthan) Limited on January 20, 1992 under the Companies Act, 1956. Subsequently, its name was changed to Ahlcon Parenterals (India) Limited vide fresh certificate of incorporation dated August 3, 1993.

- 4.11. The Target Company does not have any listed subsidiaries as of the date of the PA, the DPS and this Letter of Offer.
- 4.12. The financial year for the Target Company starts from April 1 of every year and ends on March 31 of the next year. Based on the audited standalone financial statements for the financial years ended March 31, 2011, 2010 and 2009 audited by statutory auditors of the Target Company, and prepared in accordance with Indian GAAP, and the unaudited standalone financial information for the nine (9) months ended December 31, 2011 (subject to limited review by the statutory auditors of the Target Company) the financial information of the Target Company is as follows:

(Figures in lakhs except earnings per share data)

| Profit & Loss Statement                        | For the year ended<br>March 31, 2009 | For the year ended<br>March 31, 2010 | For the year ended<br>March 31, 2011 | For the nine (9)<br>months period<br>ended<br>December 31, 2011 |
|------------------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-----------------------------------------------------------------|
|                                                | Standalone                           | Standalone                           | Standalone                           | Standalone                                                      |
|                                                | Audited                              | Audited                              | Audited                              | Limited Review                                                  |
| Currency                                       | INR lakh                             | INR lakh                             | INR lakh                             | INR lakh                                                        |
| Income from operations                         | 3,783.02                             | 5,028.90                             | 6,182.56                             | 6,073.56                                                        |
| Other income <sup>(a)</sup>                    | (17.91)                              | 20.66                                | 230.91                               | 101.77                                                          |
| Total income                                   | 3,765.12                             | 5,049.56                             | 6,413.47                             | 6,175.33                                                        |
| Total expenditure                              | 3,010.24                             | 3,553.90                             | 5,228.79                             | 4,977.24                                                        |
| Profit before depreciation<br>interest and tax | 754.88                               | 1,495.66                             | 1,184.69                             | 1,198.09                                                        |
| Depreciation                                   | 222.91                               | 219.54                               | 289.32                               | 249.96                                                          |
| Interest                                       | 188.68                               | 167.99                               | 247.09                               | 244.81                                                          |
| Profit before tax                              | 343.29                               | 1,108.12                             | 648.28                               | 703.32                                                          |
| Provision for tax                              | 117.13                               | 392.25                               | 219.07                               | 221.56                                                          |
| Profit after tax                               | 226.16                               | 715.87                               | 429.21                               | 481.76                                                          |

| Balance Sheet Statement                                     | For the year ended<br>March 31, 2009 | For the year ended<br>March 31, 2010 | For the year ended<br>March 31, 2011 | For the nine (9)<br>months period<br>ended<br>December 31, 2011 |
|-------------------------------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-----------------------------------------------------------------|
|                                                             | Standalone                           | Standalone                           | Standalone                           | Standalone                                                      |
|                                                             | Audited                              | Audited                              | Audited                              | Limited Review                                                  |
|                                                             | INR lakh                             | INR lakh                             | INR lakh                             | INR lakh                                                        |
| <b>Sources of funds</b>                                     |                                      |                                      |                                      |                                                                 |
| Paid up share capital <sup>(b)</sup>                        | 810.02                               | 810.02                               | 810.02                               | n/a                                                             |
| Reserves and surplus<br>(excluding revaluation<br>reserves) | 2,119.81                             | 2,703.01                             | 2,999.98                             | n/a                                                             |
| Networth                                                    | 2,929.83                             | 3,513.03                             | 3,810.00                             | n/a                                                             |
| Secured loans                                               | 1,302.78                             | 1,004.32                             | 2,513.98                             | n/a                                                             |
| Unsecured loans                                             | -                                    | -                                    | -                                    | n/a                                                             |
| Other liabilities <sup>(c)</sup>                            | 466.83                               | 472.96                               | 632.66                               | n/a                                                             |
| Total                                                       | 4,699.43                             | 4,990.30                             | 6,956.64                             | n/a                                                             |
| <b>Uses of funds</b>                                        |                                      |                                      |                                      |                                                                 |
| Net fixed assets <sup>(d)</sup>                             | 3,773.34                             | 3,749.00                             | 5,292.85                             | n/a                                                             |
| Investments                                                 | -                                    | -                                    | -                                    | n/a                                                             |
| Net current assets                                          | 925.66                               | 1,241.30                             | 1,663.80                             | n/a                                                             |
| Total miscellaneous<br>expenditure not written off          | 0.43                                 | -                                    | -                                    | n/a                                                             |

|       |          |          |          |     |
|-------|----------|----------|----------|-----|
| Total | 4,699.43 | 4,990.30 | 6,956.64 | n/a |
|-------|----------|----------|----------|-----|

| Other Financial Data                | For the year ended<br>March 31, 2009 | For the year ended<br>March 31, 2010 | For the year ended<br>March 31, 2011 | For the nine (9)<br>months period<br>ended<br>December 31, 2011 |
|-------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|-----------------------------------------------------------------|
|                                     | Standalone                           | Standalone                           | Standalone                           | Standalone                                                      |
|                                     | Audited                              | Audited                              | Audited                              | Limited Review                                                  |
| Currency                            | INR                                  | INR                                  | INR                                  | INR                                                             |
| Dividend (%) <sup>(e)</sup>         | 15.00%                               | 15.00%                               | 15.00%                               | 10.00%                                                          |
| EPS                                 | 3.05                                 | 9.85                                 | 5.87                                 | 6.62                                                            |
| Return on networth <sup>(f)</sup>   | 7.74%                                | 20.73%                               | 11.37%                               | n/a                                                             |
| Book value per share <sup>(g)</sup> | 39.44                                | 47.54                                | 51.67                                | n/a                                                             |

- (a) Other income figures for the financial years ended March 31, 2009, 2010 and 2011 include net sales, other income and increase/(decrease) in stock as reported in the respective annual reports for those financial years. Interim financials for nine (9) months ended December 31, 2011 does not include increase/(decrease) in stock within other income
- (b) Paid-up share capital includes preference capital of Rs. 90.00 lakhs as at March 31, 2009, 2010 and 2011
- (c) Includes deferred tax liability
- (d) Net fixed assets includes capital work in progress
- (e) Dividend % refers to dividend per equity share as a % of face value of Equity Shares. For the nine (9) months period ending December 31, 2011 the interim dividend % is for nine (9) months only
- (f) Return on networth calculated as (profit after tax-dividend on preference shares-tax on dividend on preference shares)/(paid-up equity capital + reserves & surplus excluding preference capital)
- (g) Book value per share calculated as (paid-up equity capital + reserves & surplus excluding preference capital)/total Equity Shares outstanding at the year end

Source: The financial information has been extracted from the audited financial statements of the Target Company as at and for the years ended March 31, 2009, 2010 and 2011 audited by Arun K. Gupta & Associates, Chartered Accountants, Firm Registration Number 000605N. The interim financial information of the Target Company has been extracted from the interim unaudited financial information of the Target Company as at and for the nine (9) months ended December 31, 2011, and has been subjected to a limited review by Arun K. Gupta & Associates Chartered Accountants as confirmed in its report dated February 13, 2012.

4.13. Pre and post Open Offer shareholding of the Target Company as on March 31, 2012 is as follows:

| SHAREHOLDING STRUCTURE ASSUMING FULL ACCEPTANCE BY PUBLIC SHAREHOLDERS |                                                                        |              |                                                                                                     |             |                                                              |             |                                                                     |              |
|------------------------------------------------------------------------|------------------------------------------------------------------------|--------------|-----------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------------------|-------------|---------------------------------------------------------------------|--------------|
| Shareholders' category                                                 | Shareholding/voting rights prior to the SPA/acquisition and Open Offer |              | Equity Shares/voting rights agreed to be acquired which triggered the SEBI (SAST) Regulations, 2011 |             | Equity Shares/voting rights to be acquired in the Open Offer |             | Shareholding/voting rights after the acquisition and the Open Offer |              |
|                                                                        | A                                                                      |              | B                                                                                                   |             | C                                                            |             | A+B+C=D                                                             |              |
|                                                                        | No.                                                                    | %            | No.                                                                                                 | %           | No.                                                          | %           | No.                                                                 | %            |
| <b>(1) Promoter group</b>                                              |                                                                        |              |                                                                                                     |             |                                                              |             |                                                                     |              |
| a. Parties to the SPA                                                  | 5,108,205                                                              | 70.9%        | 0                                                                                                   | 0.0%        | 0                                                            | 0.0%        | 1,580,132                                                           | 21.9%        |
| b. Promoters other than a.                                             | 0                                                                      | 0.0%         | 0                                                                                                   | 0.0%        | 0                                                            | 0.0%        | 0                                                                   | 0.0%         |
| <b>Total 1 (a+b)</b>                                                   | <b>5,108,205</b>                                                       | <b>70.9%</b> | <b>0</b>                                                                                            | <b>0.0%</b> | <b>0</b>                                                     | <b>0.0%</b> | <b>1,580,132</b>                                                    | <b>21.9%</b> |
| <b>(2) Acquirers</b>                                                   |                                                                        |              |                                                                                                     |             |                                                              |             |                                                                     |              |
| a. Acquirer                                                            | 0                                                                      | 0.0%         | 3,528,073                                                                                           | 49.0%       | 1,872,039                                                    | 26.0%       | 5,400,112                                                           | 75.0%        |
| b. PAC                                                                 | 0                                                                      | 0.0%         | 0                                                                                                   | 0.0%        | 0                                                            | 0.0%        | 0                                                                   | 0.0%         |

|                                                                       |                  |               |                  |              |                  |              |                  |               |
|-----------------------------------------------------------------------|------------------|---------------|------------------|--------------|------------------|--------------|------------------|---------------|
| <b>Total 2 (a+b)</b>                                                  | <b>0</b>         | <b>0.0%</b>   | <b>3,528,073</b> | <b>49.0%</b> | <b>1,872,039</b> | <b>26.0%</b> | <b>5,400,112</b> | <b>75.0%</b>  |
| <b>(3) Parties to the SPA other than (1)(a) &amp; (2)</b>             | <b>0</b>         | <b>0.0%</b>   | <b>0</b>         | <b>0.0%</b>  | <b>0</b>         | <b>0.0%</b>  | <b>0</b>         | <b>0.0%</b>   |
| <b>(4) Public (other than parties to the SPA, Acquirer &amp; PAC)</b> |                  |               |                  |              |                  |              |                  |               |
| a. FIs/MFs/FIIs/Banks, SFIs                                           | 0                | 0.0%          | 0                | 0.0%         | 0                | 0.0%         | 0                | 0.0%          |
| b. Others                                                             | 2,091,945        | 29.1%         | 0                | 0.0%         | 0                | 0.0%         | 219,906          | 3.1%          |
| <b>Total (4) (a+b)</b>                                                | <b>2,091,945</b> | <b>29.1%</b>  | <b>0</b>         | <b>0.0%</b>  | <b>0</b>         | <b>0.0%</b>  | <b>219,906</b>   | <b>3.1%</b>   |
| <b>Grand Total (1+2+3+4)</b>                                          | <b>7,200,150</b> | <b>100.0%</b> | <b>3,528,073</b> | <b>49.0%</b> | <b>1,872,039</b> | <b>26.0%</b> | <b>7,200,150</b> | <b>100.0%</b> |

| SHAREHOLDING STRUCTURE ASSUMING ZERO ACCEPTANCE BY PUBLIC SHAREHOLDERS |                                                                        |              |                                                                                                     |              |                                                              |             |                                                                     |              |
|------------------------------------------------------------------------|------------------------------------------------------------------------|--------------|-----------------------------------------------------------------------------------------------------|--------------|--------------------------------------------------------------|-------------|---------------------------------------------------------------------|--------------|
| Shareholders' category                                                 | Shareholding/voting rights prior to the SPA/acquisition and Open Offer |              | Equity Shares/voting rights agreed to be acquired which triggered the SEBI (SAST) Regulations, 2011 |              | Equity Shares/voting rights to be acquired in the Open Offer |             | Shareholding/voting rights after the acquisition and the Open Offer |              |
|                                                                        | A                                                                      |              | B                                                                                                   |              | C                                                            |             | A+B+C=D                                                             |              |
|                                                                        | No.                                                                    | %            | No.                                                                                                 | %            | No.                                                          | %           | No.                                                                 | %            |
| <b>(1) Promoter group</b>                                              |                                                                        |              |                                                                                                     |              |                                                              |             |                                                                     |              |
| a. Parties to the SPA                                                  | 5,108,205                                                              | 70.9%        | 0                                                                                                   | 0.0%         | 0                                                            | 0.0%        | 0                                                                   | 0.0%         |
| b. Promoters other than a.                                             | 0                                                                      | 0.0%         | 0                                                                                                   | 0.0%         | 0                                                            | 0.0%        | 0                                                                   | 0.0%         |
| <b>Total 1 (a+b)</b>                                                   | <b>5,108,205</b>                                                       | <b>70.9%</b> | <b>0</b>                                                                                            | <b>0.0%</b>  | <b>0</b>                                                     | <b>0.0%</b> | <b>0</b>                                                            | <b>0.0%</b>  |
| <b>(2) Acquirers</b>                                                   |                                                                        |              |                                                                                                     |              |                                                              |             |                                                                     |              |
| a. Acquirer                                                            | 0                                                                      | 0.0%         | 5,108,205                                                                                           | 70.9%        | 0                                                            | 0.0%        | 5,108,205                                                           | 70.9%        |
| b. PAC                                                                 | 0                                                                      | 0.0%         | 0                                                                                                   | 0.0%         | 0                                                            | 0.0%        | 0                                                                   | 0.0%         |
| <b>Total 2 (a+b)</b>                                                   | <b>0</b>                                                               | <b>0.0%</b>  | <b>5,108,205</b>                                                                                    | <b>70.9%</b> | <b>0</b>                                                     | <b>0.0%</b> | <b>5,108,205</b>                                                    | <b>70.9%</b> |
| <b>(3) Parties to the SPA other than (1)(a) &amp; (2)</b>              | <b>0</b>                                                               | <b>0.0%</b>  | <b>0</b>                                                                                            | <b>0.0%</b>  | <b>0</b>                                                     | <b>0.0%</b> | <b>0</b>                                                            | <b>0.0%</b>  |
| <b>(4) Public (other than parties to the SPA, Acquirer &amp; PAC)</b>  |                                                                        |              |                                                                                                     |              |                                                              |             |                                                                     |              |
| a. FIs/MFs/FIIs/Banks, SFIs                                            | 0                                                                      | 0.0%         | 0                                                                                                   | 0.0%         | 0                                                            | 0.0%        | 0                                                                   | 0.0%         |
| b. Others                                                              | 2,091,945                                                              | 29.1%        | 0                                                                                                   | 0.0%         | 0                                                            | 0.0%        | 2,091,945                                                           | 29.1%        |

|                              |                  |               |                  |              |          |             |                  |               |
|------------------------------|------------------|---------------|------------------|--------------|----------|-------------|------------------|---------------|
| <b>Total (4) (a+b)</b>       | <b>2,091,945</b> | <b>29.1%</b>  | <b>0</b>         | <b>0.0%</b>  | <b>0</b> | <b>0.0%</b> | <b>2,091,945</b> | <b>29.1%</b>  |
| <b>Grand Total (1+2+3+4)</b> | <b>7,200,150</b> | <b>100.0%</b> | <b>5,108,205</b> | <b>70.9%</b> | <b>0</b> | <b>0.0%</b> | <b>7,200,150</b> | <b>100.0%</b> |

As set out in paragraph 2.1.3, the Acquirer will acquire such number of Equity Shares from the Sellers, which, taken together with the Equity Shares to be purchased by the Acquirer from the Public Shareholders under the Open Offer, aggregate to 75% of the fully paid-up voting equity share capital of the Target Company, or all the Equity Shares held by the Sellers in case the number of Equity Shares validly tendered by the Public Shareholders in the Open Offer are less than or equal to 291,907.

## **5. OPEN OFFER PRICE AND FINANCIAL ARRANGEMENTS**

### **5.1. Justification of the Open Offer Price**

5.1.1. The Open Offer is made pursuant to the execution of the SPA for the direct acquisition of Equity Shares from the Sellers by the Acquirer.

5.1.2. The Equity Shares are listed on the BSE, CSE, DSE and JSE.

5.1.3. The Acquirer has made a PA on March 21, 2012 and the Manager to the Open Offer has published the DPS on March 29, 2012 on behalf of the Acquirer. The Equity Shares have been frequently traded on the BSE, for the period commencing on March 1, 2011 and ending on February 29, 2012 within the meaning of regulation 2(1)(j) of the SEBI (SAST) Regulations, 2011, as per the table below:

| <b>Stock Exchange</b> | <b>Total number of Equity Shares traded during the twelve (12) calendar months prior to the PA</b> | <b>Total number of listed Equity Shares</b> | <b>Trading turnover (as % of total Equity Shares listed)</b> |
|-----------------------|----------------------------------------------------------------------------------------------------|---------------------------------------------|--------------------------------------------------------------|
| BSE                   | 1,420,811                                                                                          | 7,200,150                                   | 19.73%                                                       |

(Source: BSE website)

5.1.4. The Open Offer Price of Rs. 460/- (Rupees four hundred sixty only) per Equity Share is justified, in terms of regulation 8(2) of the SEBI (SAST) Regulations, 2011, being the highest of the following:

|   | <b>Particulars</b>                                                                                                                                                                                                                                                           | <b>Rs./Equity Share</b> |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|
| A | The highest negotiated price per Equity Share for any acquisition under the SPA attracting the obligations to make the PA of the Open Offer                                                                                                                                  | 460/-                   |
| B | The volume-weighted average price paid or payable for acquisitions, whether by the Acquirer or by any PAC during the fifty two (52) weeks immediately preceding the date of the PA                                                                                           | Not applicable          |
| C | The highest price paid or payable for any acquisition, whether by the Acquirer or by any PAC, during the twenty six (26) weeks immediately preceding, the date of the PA                                                                                                     | Not applicable          |
| D | Volume weighted average market price for the Equity Shares during the period of sixty (60) trading days preceding the date of the PA as traded on the BSE, being the stock exchange where the maximum volume of trading in the Equity Shares was recorded during such period | 207.11/-                |

5.1.5. Calculation of the volume-weighted average market price of the Equity Shares for a period of sixty (60) trading days immediately preceding the date of the PA as traded on BSE (as the maximum volume of trading in the Equity Shares was recorded on BSE during such period) as per regulation 8(2)(d) of the SEBI (SAST) Regulations, 2011 is as follows:

| No. | Date              | Total turnover (Rs.) | No. of Equity Shares traded | Volume weighted average price (Rs.) |
|-----|-------------------|----------------------|-----------------------------|-------------------------------------|
| 1.  | December 27, 2011 | 6,873,119            | 50,104                      | 137.2                               |
| 2.  | December 28, 2011 | 1,122,633            | 8,552                       | 131.3                               |
| 3.  | December 29, 2011 | 755,320              | 6,212                       | 121.6                               |
| 4.  | December 30, 2011 | 379,812              | 3,467                       | 109.6                               |
| 5.  | January 2, 2012   | 666,617              | 5,755                       | 115.8                               |
| 6.  | January 3, 2012   | 286,380              | 2,385                       | 120.1                               |
| 7.  | January 4, 2012   | 601,668              | 5,047                       | 119.2                               |
| 8.  | January 5, 2012   | 334,447              | 2,805                       | 119.2                               |
| 9.  | January 6, 2012   | 140,758              | 1,189                       | 118.4                               |
| 10. | January 9, 2012   | 322,832              | 2,716                       | 118.9                               |
| 11. | January 10, 2012  | 185,337              | 1,565                       | 118.4                               |
| 12. | January 11, 2012  | 136,656              | 1,168                       | 117.0                               |
| 13. | January 12, 2012  | 418,596              | 3,532                       | 118.5                               |
| 14. | January 13, 2012  | 482,398              | 4,032                       | 119.6                               |
| 15. | January 16, 2012  | 139,069              | 1,165                       | 119.4                               |
| 16. | January 17, 2012  | 124,630              | 1,051                       | 118.6                               |
| 17. | January 18, 2012  | 92,276               | 780                         | 118.3                               |
| 18. | January 19, 2012  | 311,524              | 2,717                       | 114.7                               |
| 19. | January 20, 2012  | 927,938              | 8,101                       | 114.5                               |
| 20. | January 23, 2012  | 237,945              | 1,993                       | 119.4                               |
| 21. | January 24, 2012  | 528,931              | 4,395                       | 120.3                               |
| 22. | January 25, 2012  | 295,857              | 2,453                       | 120.6                               |
| 23. | January 27, 2012  | 313,573              | 2,645                       | 118.6                               |
| 24. | January 30, 2012  | 975,169              | 7,831                       | 124.5                               |
| 25. | January 31, 2012  | 798,495              | 6,180                       | 129.2                               |
| 26. | February 1, 2012  | 255,847              | 1,967                       | 130.1                               |
| 27. | February 2, 2012  | 1,174,484            | 8,735                       | 134.5                               |
| 28. | February 3, 2012  | 886,547              | 6,054                       | 146.4                               |
| 29. | February 6, 2012  | 4,712,438            | 28,770                      | 163.8                               |
| 30. | February 7, 2012  | 3,158,021            | 18,371                      | 171.9                               |
| 31. | February 8, 2012  | 3,045,913            | 16,875                      | 180.5                               |
| 32. | February 9, 2012  | 1,326,310            | 6,999                       | 189.5                               |
| 33. | February 10, 2012 | 4,960,606            | 24,934                      | 198.9                               |
| 34. | February 13, 2012 | 1,343,532            | 6,433                       | 208.8                               |
| 35. | February 14, 2012 | 1,897,828            | 8,656                       | 219.3                               |
| 36. | February 15, 2012 | 5,013,525            | 21,779                      | 230.2                               |
| 37. | February 16, 2012 | 1,482,911            | 6,148                       | 241.2                               |
| 38. | February 17, 2012 | 1,331,933            | 5,249                       | 253.7                               |
| 39. | February 21, 2012 | 1,402,319            | 5,264                       | 266.4                               |
| 40. | February 22, 2012 | 3,150,261            | 11,263                      | 279.7                               |
| 41. | February 23, 2012 | 17,182,183           | 59,369                      | 289.4                               |
| 42. | February 24, 2012 | 4,247,238            | 14,256                      | 297.9                               |
| 43. | February 27, 2012 | 1,635,330            | 5,550                       | 294.7                               |
| 44. | February 28, 2012 | 1,303,755            | 4,695                       | 277.7                               |
| 45. | February 29, 2012 | 607,990              | 2,310                       | 263.2                               |
| 46. | March 1, 2012     | 249                  | 1                           | 249.0                               |
| 47. | March 2, 2012     | 474                  | 2                           | 237.0                               |
| 48. | March 3, 2012     | 61,137               | 271                         | 225.6                               |
| 49. | March 5, 2012     | 2,571,974            | 11,958                      | 215.1                               |
| 50. | March 6, 2012     | 895,509              | 4,312                       | 207.7                               |
| 51. | March 7, 2012     | 1,536,303            | 7,598                       | 202.2                               |
| 52. | March 9, 2012     | 50,686               | 221                         | 229.3                               |
| 53. | March 12, 2012    | 136,052              | 565                         | 240.8                               |
| 54. | March 13, 2012    | 107,187              | 424                         | 252.8                               |
| 55. | March 14, 2012    | 112,529              | 424                         | 265.4                               |

|     |                                                                                                               |                   |                |               |
|-----|---------------------------------------------------------------------------------------------------------------|-------------------|----------------|---------------|
| 56. | March 15, 2012                                                                                                | 760,157           | 2,728          | 278.6         |
| 57. | March 16, 2012                                                                                                | 948,739           | 3,243          | 292.6         |
| 58. | March 19, 2012                                                                                                | 11,779,951        | 38,498         | 306.0         |
| 59. | March 20, 2012                                                                                                | 2,341,027         | 7,259          | 322.5         |
| 60. | March 21, 2012                                                                                                | 868,509           | 2,565          | 338.6         |
|     | <b>Total</b>                                                                                                  | <b>99,741,434</b> | <b>481,586</b> |               |
|     | <b>Volume weighted average price<br/>(Total turnover divided by the total number of Equity Shares traded)</b> |                   |                | <b>207.11</b> |

(Source: BSE website)

- 5.1.6. The Sellers have entered into a non compete arrangement with the Acquirer, for which no separate consideration has been paid to the Sellers.
- 5.1.7. There have been no corporate actions in the Target Company, where the record date for effecting such corporate actions falls prior to three (3) Working Days before the commencement of the Tendering Period warranting adjustment of relevant price parameters.
- 5.1.8. In view of the parameters considered and presented in the table above, in the opinion of the Acquirer and the Manager to the Open Offer, the Open Offer Price of Rs. 460/- (Rupees four hundred sixty only) per Equity Share, being the highest of the prices mentioned above, is justified in terms of regulation 8 of the SEBI (SAST) Regulations, 2011.
- 5.1.9. If the Acquirer acquires any Equity Shares during the period of twenty-six (26) weeks after the Tendering Period at a price higher than the Open Offer Price, then the Acquirer shall pay the difference between the highest acquisition price and the Open Offer Price, to all Public Shareholders whose Equity Shares have been accepted in the Open Offer within sixty (60) days from the date of such acquisition. However, no such difference shall be paid in the event that such acquisition is made under another open offer under the SEBI (SAST) Regulations, 2011, or pursuant to SEBI (Delisting of Equity Shares) Regulations, 2009, or open market purchases made in the ordinary course on the stock exchanges, not being negotiated acquisition of Equity Shares whether by way of bulk deals, block deals or in any other form.
- 5.1.10. There has been no revision in the Open Offer Price or the Open Offer Size as on the date of this Letter of Offer. An upward revision in the Open Offer Price or in the Open Offer Size, if any, on account of competing offers or otherwise, will be done at any time prior to the commencement of the last three (3) Working Days before the commencement of the Tendering Period of the Open Offer, in accordance with regulation 18(4) of the SEBI (SAST) Regulations, 2011. In case of any revision in the Open Offer Price or the Open Offer Size, the Acquirer shall, in terms of regulation 18(5) of the SEBI (SAST) Regulations, 2011 (a) make corresponding increases to the escrow amounts pursuant to regulation 17(2) of the SEBI (SAST) Regulations, 2011, (b) make a public announcement in respect of such revision in all the newspapers in which the DPS was published, and (c) simultaneously with the issue of such announcement in (b) above, inform SEBI, the Stock Exchanges and the Target Company at its registered office of such revision.
- 5.2. **Financial Arrangements**
- 5.2.1. The total financial resources required for the Open Offer, assuming full acceptance of the Open Offer, would be Rs. 861,137,940/- (Rupees eight hundred sixty one million one hundred thirty seven thousand nine hundred forty only) i.e. consideration payable for acquisition of 1,872,039 Equity Shares at the Open Offer Price of Rs. 460/- (Rupees four hundred sixty only) per Equity Share (“**Open Offer Consideration**”).

- 5.2.2. The Acquirer has made firm financial arrangements and has adequate resources to meet the financial requirements for the Open Offer. Prior to the PA, the Acquirer availed of a syndicated loan facility from DZ Bank AG and Landesbank Badenwurttemberg of EUR 30,000,000/- (Euro thirty million only) (*equivalent to Rs.2,014,098,000/- (Rupees two billion fourteen million ninety eight thousand only) at an exchange rate of 1 EUR = 67.1366 INR as on March 21, 2012, being the date of the PA*) of which the Acquirer has set aside funds amounting to EUR 15,000,000/- (Euro fifteen million only) (*equivalent to Rs. 1,007,049,000/- (Rupees one billion seven million forty nine thousand only) at an exchange rate of 1 EUR = 67.1366 INR as on March 21, 2012, being the date of the PA*) for the purpose of fulfilling the obligations of the Acquirer and is thus able to implement the Open Offer, in terms of regulation 25(1) of the SEBI (SAST) Regulations, 2011.
- 5.2.3. Deutsche Bank AG, New Delhi Branch, a banking corporation incorporated under the laws of the Federal Republic of Germany and having one of its branch offices at TRS, ECE House, 28 Kasturba Gandhi Marg, New Delhi – 110001, has issued a bank guarantee dated March 22, 2012 in favour of the Manager to the Open Offer for the provision of the escrow requirements for the purpose of the Open Offer (“**Bank Guarantee**”) in accordance with regulation 17 of the SEBI (SAST) Regulations, 2011. Pursuant to the Bank Guarantee, the Manager to the Open Offer has been duly authorized in terms of the SEBI (SAST) Regulations, 2011 to realize an amount of Rs. 215,284,485/- (Rupees two hundred fifteen million two hundred eighty four thousand four hundred eighty five only), which is equal to 25% of the Open Offer Consideration. The Bank Guarantee is valid until the earlier of the following (a) September 30, 2012, or (b) completion of the Open Offer in terms of regulation 22 of the SEBI (SAST) Regulations, 2011, or (c) withdrawal of the Open Offer in terms of regulation 23 of the SEBI (SAST) Regulations, 2011. The Acquirer undertakes that in case the Open Offer process is not completed within the validity of the Bank Guarantee i.e. by September 30, 2012, then the Bank Guarantee will be further extended at least upto thirty (30) days from the date of completion of payment of consideration to the Public Shareholders who have validly tendered the Equity Shares held by them in the Open Offer in accordance with regulation 17(6) of the SEBI (SAST) Regulations, 2011. Deutsche Bank AG is not an associate of or group of the Acquirer, the PAC or the Target Company.
- 5.2.4. The Acquirer has also deposited cash of an amount of Rs. 8,611,380/- (Rupees eight million six hundred eleven thousand three hundred eighty only), being at least 1% of the Open Offer Consideration, in an escrow account (“**Open Offer Escrow Account**”) opened with the Escrow Bank in accordance with regulation 17(4) of the SEBI (SAST) Regulations, 2011. The Bank Guarantee and the Open Offer Escrow Account together represent 26% of the Open Offer Consideration and comply with the requirements of escrow amount as per regulation 17 of the SEBI (SAST) Regulations, 2011. The Manager to the Open Offer has been duly authorized to realize the value of the Open Offer Escrow Account in terms of the SEBI (SAST) Regulations, 2011, and has been empowered to operate the Open Offer Escrow Account in accordance with the SEBI (SAST) Regulations, 2011.
- 5.2.5. In case of any upward revision in the Open Offer Price or the Open Offer Size, the value of the escrow amount shall be computed on the revised consideration calculated at such revised open offer price or open offer size and any additional amounts required will be funded via the Bank Guarantee and/or the Open Offer Escrow Account by the Acquirer and the PAC prior to effecting such revision, in terms of regulation 17(2) of the SEBI (SAST) Regulations, 2011.
- 5.2.6. V. B. Goel & Co., Chartered Accountants, Membership no. 39287, having office at Flat No. 2&3, Ajay Apartment, Kasturba Cross Road, Malad (West), Mumbai – 400064, Telephone number: +91–22–28441350, Fax number: +91–22 28441351, vide certificate dated March 21, 2012 have certified that adequate and firm financial resources are available with the Acquirer to enable it to fulfill its obligations under the Open Offer.
- 5.2.7. Based on the above, the Manager to the Open Offer is satisfied that firm arrangements have been put in place by the Acquirer to fulfill the Acquirer's obligations, through verifiable means, in relation to the Open Offer, in accordance with the SEBI (SAST) Regulations, 2011.

|                                           |
|-------------------------------------------|
| 6. TERMS AND CONDITIONS OF THE OPEN OFFER |
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6.1. ***Operational Terms and Conditions***

- 6.1.1. The Open Offer is not conditional and is not subject to any minimum level of acceptance by the Public Shareholders. The Acquirer will acquire 1,872,039 fully paid-up Equity Shares of Rs. 10/- (Rupees ten only) each, constituting not more than 26% of the fully paid-up voting equity share capital of the Target Company as of the tenth (10<sup>th</sup>) Working Day from the Closure of the Tendering Period for the Open Offer, that are validly tendered and accepted subject to the terms and conditions mentioned in the PA, the DPS and this Letter of Offer.
- 6.1.2. The Tendering Period of the Open Offer will open on Thursday, May 17, 2012 and close on Wednesday, May 30, 2012.
- 6.1.3. The Public Shareholders who tender their Equity Shares under the Open Offer shall ensure that the Equity Shares are free and clear from all liens, charges and encumbrances and together with all rights attached thereto, including the rights to all dividends, bonus and rights declared thereafter.
- 6.1.4. Accidental omission to dispatch this Letter of Offer to any Public Shareholder entitled to the Open Offer or non-receipt of this Letter of Offer by any Public Shareholder entitled to the Open Offer shall not invalidate the Open Offer in any manner whatsoever.
- 6.1.5. The instructions, authorizations and provisions contained in the Form of Acceptance-cum-Acknowledgment constitute an integral part of the terms of the Open Offer. The acceptance of the Open Offer must be unconditional and should be on the enclosed Form of Acceptance-cum-Acknowledgment and sent along with the other documents duly filled in and signed by the applicant Public Shareholder(s).
- 6.1.6. **The Open Offer is subject to the receipt of the statutory and other approvals as mentioned in paragraph 6.4 of this Letter of Offer. In terms of regulation 23(1)(a) of the SEBI (SAST) Regulations, 2011, if the statutory approvals are refused, the Open Offer would stand withdrawn.**
- 6.1.7. The Acquirer will not be responsible in any manner for any loss of Equity Share certificate(s) and Open Offer acceptance documents during transit. The Public Shareholders are advised to adequately safeguard their interest in this regard.
- 6.1.8. Incomplete acceptances, including non-submissions of necessary enclosures, if any, are liable to be rejected. Further, in case the documents/forms submitted are incomplete and/or if they have any defect or modifications, the acceptance is liable to be rejected.
- 6.1.9. In terms of regulation 18(9) of the SEBI (SAST) Regulations, 2011, the Public Shareholders who tender their Equity Shares in acceptance of the Open Offer shall not be entitled to withdraw such acceptance.
- 6.1.10. In accordance with regulation 27(7) of the SEBI (SAST) Regulations, 2011, the Manager to the Open Offer shall file a final report with SEBI within fifteen (15) Working Days from the Closure of the Tendering Period confirming status of completion of various Open Offer requirements.
- 6.1.11. Each Public Shareholder to whom the Open Offer is being made is free to offer his/her shareholding in the Target Company in whole or in part while accepting the Open Offer. The acceptance must be unconditional and should be absolute and unqualified.

6.2. ***Locked in Equity Shares***

- 6.2.1. To the best of our knowledge, the Target Company has no Equity Shares which are “locked-in”. (Source: Shareholding pattern as of December 31, 2011 filed with the BSE )

6.3. ***Persons eligible to participate in the Open Offer***

- 6.3.1. The Letter of Offer is being sent to all the Public Shareholders whose names appeared in the register of members on the Identified Date and to the beneficial owners of the Equity Shares, whose names appeared as beneficiaries on the records of the respective DP at the close of the business hours on the Identified Date. However, it is clarified that all the Public Shareholders (registered or unregistered) are eligible to participate in the Open Offer any time before the Closure of the Tendering Period.

#### 6.4. **Statutory Approvals**

- 6.4.1. The Open Offer and the underlying transaction as envisaged under the SPA are subject to (a) the approval of the FIPB in compliance with the FDI Regulations since the Target Company is a pharmaceutical sector company and foreign direct investment upto 100% is permitted for brownfield investments (i.e. investments in existing companies) in the pharmaceutical sector, under the Government approval route, and (b) approval from RBI under FEMA for acquiring the Equity Shares, if any, from NRIs and OCBs under the Open Offer. The Acquirer has made an application to the FIPB vide its letter dated April 4, 2012 to obtain their approval in terms of the FDI Regulations. The Acquirer has also made an application to the RBI vide its letter dated March 27, 2012 to obtain their approval.
- 6.4.2. **In terms of regulation 23 of the SEBI (SAST) Regulations, 2011, the Acquirer and the PAC have the right to withdraw the Open Offer, in the event (a) the statutory approvals indicated above are refused, or (b) any of the conditions precedents in the SPA, as set out in paragraph 2.1.4(b) is not met for reasons outside the reasonable control of the Sellers or the Acquirer. In the event of withdrawal of the Open Offer, a public announcement will be made within two (2) Working Days of such withdrawal, in the same newspapers in which the DPS was published and such public announcement will also be sent to SEBI, the Stock Exchanges and the registered office of the Target Company.**
- 6.4.3. In case of delay in receipt of any statutory approvals which may be required upon making the PA but in any event before the Closure of the Tendering Period, as per regulation 18(11) of the SEBI (SAST) Regulations, 2011, SEBI may, if satisfied, that non-receipt of the requisite approvals was not attributable to any willful default, failure or neglect on the part of the Acquirer and the PAC to diligently pursue such approval, grant an extension of time for the purpose of completion of the Open Offer, subject to the Acquirer agreeing to pay interest to the Public Shareholders as directed by SEBI, in terms of regulation 18(11) of the SEBI (SAST) Regulations, 2011.
- 6.4.4. To the best of the knowledge and belief of the Acquirer and the PAC, as on the date of this Letter of Offer, there are no other statutory approvals required to implement the Open Offer other than those mentioned above. If any other statutory approvals are required or become applicable prior to completion of the Open Offer, the Open Offer would also be subject to the receipt of such other statutory approvals.

### **7. PROCEDURE FOR ACCEPTANCE AND SETTLEMENT OF THE OPEN OFFER**

- 7.1. The Public Shareholders who wish to avail of and accept the Open Offer should deliver the documents mentioned below so as to reach the Registrar to the Offer at any of the collection centers at the addresses mentioned in paragraph 7.10 before 4:00 PM Indian standard time on May 30, 2012. The Public Shareholders are advised to ensure that the Form of Acceptance-cum-Acknowledgement and other documents are complete in all respects otherwise the same is liable to be rejected. In the case of dematerialized Equity Shares, the Public Shareholders are advised to ensure that their Equity Shares are credited in favour of the Special Depository Account, on or before 4:00 PM Indian standard time on May 30, 2012. The Form of Acceptance-cum-Acknowledgment of dematerialized Equity Shares, not credited in favour of the Special Depository Account, on or before 4:00 PM Indian standard time on May 30, 2012 is liable to be rejected. In case Equity Shares are credited in favour of the Special Depository Account and the Form of Acceptance-cum-Acknowledgment of such dematerialized Equity Shares does not reach the Registrar to the Offer or at any of the collection centres, the Equity Shares will be treated as tendered in the Open Offer.

7.2. Documents to be delivered by Public Shareholders:

7.2.1. For Equity Shares held in DEMATERIALIZED MODE:

- (a) Form of Acceptance-cum-Acknowledgement duly completed and signed in accordance with the instructions contained therein by all the beneficial holders of the Equity Shares, as per the records of the DP;
- (b) Photocopy of the delivery instruction in “Off-market” mode or counterfoil of the delivery instruction slip in “Off-market” mode, duly acknowledged by the DP for transferring the Equity Shares in favour of the Special Depository Account. The details of the Special Depository Account are as follows:

|                                    |                                                        |
|------------------------------------|--------------------------------------------------------|
| Depository Participant Name        | SMC Global Securities Limited                          |
| Depository Participant ID          | IN303655                                               |
| Beneficiary Account Name/Client ID | 10001793                                               |
| Account Name                       | MAS-ESCROW DEMAT ACCOUNT-AHLCON PARENTERALS OPEN OFFER |
| ISIN                               | INE027C01011                                           |
| Depository                         | National Securities Depository Limited                 |
| Mode of Instruction                | Off-Market                                             |

Please note the following:

- (i) For each delivery instruction, the beneficial owner should submit a separate Form of Acceptance-cum-Acknowledgment.
- (ii) Public Shareholders having their beneficiary account with CDSL have to use inter-depository delivery instruction slip for the purpose of crediting their Equity Shares in favour of the Special Depository Account with NSDL.
- (iii) The Registrar to the Offer shall not accept those acceptances, for which corresponding Equity Shares have not been credited to the Special Depository Account. However, the Equity Shares that are credited to the Special Depository Account but the corresponding Form of Acceptance-cum-Acknowledgment has not been received by the Registrar to the Offer as on the date of Closure of Tendering Period will be treated as tendered in the Open Offer.

7.2.2. For Equity Shares held in PHYSICAL MODE by REGISTERED PUBLIC SHAREHOLDERS:

- (a) Form of Acceptance-cum-Acknowledgement duly completed and signed in accordance with the instructions contained therein, by all the Public Shareholders. In case of Equity Shares held in joint names, names of the Public Shareholders should be filled up in the same order in which the holders hold the Equity Shares. This order can neither be changed nor can any new name be added for the purpose of accepting the Open Offer;
- (b) Original Equity Share certificate(s);
- (c) Valid Equity Share transfer deed(s) duly signed by the transferor (by all the Public Shareholders in case the Equity Shares are held in joint names) as per the specimen signatures lodged with the Target Company and duly witnessed at the appropriate place(s). (Please use pre-filled equity shares transfer deed, with transferee particulars, sent along with this Letter of Offer only); and
- (d) Cancelled cheque of the sole/first Public Shareholder’s bank account, duly signed, having his/her name and a valid 9 digit MICR code (not starting with “000”) printed on it.

7.2.3. For Equity Shares held in PHYSICAL MODE by PERSONS NOT REGISTERED AS PUBLIC SHAREHOLDERS:

- (a) Form of Acceptance-cum-Acknowledgement duly completed and signed in accordance with the instructions contained therein;
- (b) Original Equity Share certificate(s);
- (c) Valid Equity Share transfer deeds as obtained from the market, wherein the name of the transferee has not been filled in, duly signed by the transferor (by all the Public Shareholders in case the Equity Shares are held in joint names);
- (d) Original contract note issued by a registered share broker of a recognized stock exchange through whom the Equity Shares being tendered were acquired;
- (e) In case the Equity Share certificate(s) and the transfer deed(s) are lodged with the Target Company/its transfer agents for transfer, then the acceptance shall be accompanied by the acknowledgment of lodgment with or receipt by the Target Company/its transfer agents, of the Equity Share certificate(s) and the transfer deed(s); and
- (f) Cancelled cheque of the sole/first Public Shareholder's bank account, duly signed, having his/her name and a valid 9 digit MICR code (not starting with "000") printed on it.

7.3. No indemnity is required from persons not registered as Public Shareholders.

7.4. Public Shareholders who have sent their physical Equity Shares for dematerialization may participate in the Open Offer by submitting the Form of Acceptance-cum-Acknowledgement along with a copy of the dematerialization request form duly acknowledged by the DP. Such Public Shareholders need to ensure that the process of getting their Equity Shares dematerialized is completed in time so that the credit of the Equity Shares in the Special Depository Account is received on or before 4:00 PM Indian standard time on May 30, 2012, else the application will be rejected.

7.5. In case of non-receipt of this Letter of Offer, the Public Shareholders may also (a) download this Letter of Offer from the SEBI website ([www.sebi.gov.in](http://www.sebi.gov.in)), or (b) obtain a copy of this Letter of Offer by writing to the Registrar to the Offer or the Manager to the Open Offer superscripting the envelope "AHLCON PARENTERALS – Open Offer" with (1) suitable documentary evidence of ownership of the Equity Shares and (2) their folio number, DP identity – Client identity, current address and contact details. Alternatively such Public Shareholders may participate in the Open Offer as follows:

7.5.1. In case of Equity Shares held in dematerialized mode, by sending their consent in writing on plain paper to the Registrar to the Offer, such that it is received by the Registrar to the Offer before 4:00 PM Indian standard time on May 30, 2012, stating the name, address, number of Equity Shares held, number of Equity Shares offered, DP name, DP identity, beneficiary account number together with a photocopy or counterfoil of the delivery instruction slip in "Off-market" mode, duly acknowledged by the DP for transferring the Equity Shares in favour of the Special Depository Account.

7.5.2. In case of Equity Shares held in physical mode by registered Public Shareholders, by sending their consent in writing on a plain paper to the Registrar to the Offer, stating the name, address, number of Equity Shares held, number of Equity Shares offered, distinctive numbers and folio number, together with the original Equity Share certificate(s) and transfer deed(s) duly signed (*as specified in paragraph 7.2, as applicable, above*), either by hand delivery or by registered post or by speed post, such that these are received by the Registrar to the Offer before 4:00 PM Indian standard time on May 30, 2012.

- 7.5.3. In case of Equity Shares held in physical mode by unregistered Public Shareholders, by sending their consent in writing on plain paper to the Registrar to the Offer, stating the name & address of the first holder, name(s) & address(es) of joint holder(s) if any, number of Equity Shares held, number of Equity Shares offered, distinctive numbers, folio number, together with the original equity share certificate(s), valid share transfer deeds and the original contract note(s) issued by a registered share broker of a recognized stock exchange through whom such Equity Shares were acquired, and the original Equity Share certificate(s) and transfer deed(s) duly signed (*as specified in paragraph 7.2, as applicable, above*), either by hand delivery or by registered post or by speed post, such that these are received by the Registrar to the Offer before 4:00 PM Indian standard time on May 30, 2012.
- 7.6. Applications in respect of Equity Shares that are subject matter of litigation wherein the Public Shareholders may be prohibited from transferring the Equity Shares during the pendency of the said litigation are liable to be rejected if the directions/orders (in favour of the Public Shareholders) regarding these Equity Shares are not received together with the Equity Shares tendered in the Open Offer.
- 7.7. All the Public Shareholders should provide all relevant documents which are necessary to determine transferability of the Equity Shares in respect of which the acceptance is being sent. Such documents may include (but not be limited to):
- 7.7.1. Duly attested death certificate(s) of deceased Public Shareholder(s) and succession certificate, in case all/sole Public Shareholder(s) has/have expired.
- 7.7.2. Duly attested power of attorney, in favour of the authorized signatory, if any person apart from the Public Shareholder has signed the acceptance form or transfer deed(s).
- 7.7.3. No objection certificate from any lender, if the Equity Shares in respect of which the acceptance is sent, were under any charge, lien or encumbrance.
- 7.7.4. In case of companies, the necessary certified corporate authorisations along with certified copy of the constitutional documents (including board of directors and/or general meeting resolutions).
- 7.8. While tendering Equity Shares under the Open Offer, non-resident Public Shareholders will be required to submit the previous approvals from the RBI (specific or general) that they would have obtained for acquiring the Equity Shares. In case the previous approvals from the RBI are not submitted, the Acquirer reserves the right to reject such Equity Shares tendered.
- 7.9. The Acquirer will arrange to deduct tax at the rate, as may be applicable to the category of the Public Shareholder under the Income Tax Act, on the entire consideration amount payable to such Public Shareholder. For further details please refer to paragraph 7.18 of the this Letter of Offer.
- 7.10. The Form of Acceptance-cum-Acknowledgement along with all the relevant documents should be submitted at any of the collection centers as per the details provided below:

| No. | Collection Centre | Address of Collection Centre                                                                                                       | Contact Person    | Phone No.                 | Fax                 | Mode of delivery                                       | Working Days and timing                                                                                   |
|-----|-------------------|------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------------|---------------------|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| 1.  | Delhi             | MAS Services Limited<br>T-34, 2nd Floor,<br>Okhla Industrial area,<br>Phase – II,<br>New Delhi – 110020<br>Email: info@masserv.com | N. C. Pal         | +91-11-<br>26387281/82/83 | +91-11-<br>26387384 | Hand<br>delivery/<br>Registered<br>post/<br>Speed post | 10:00 AM to<br>1:00 PM &<br>2:00 PM to<br>4:00 PM<br>(Monday to<br>Saturday)<br>except public<br>holidays |
| 2.  | Kolkata           | MAS Services Limited<br>C/o Worldlink<br>Development consultant,<br>62, Southern Avenue,                                           | Debasish<br>Ghosh | +91-33-<br>24647568       | +91-33-<br>40085129 | Hand<br>delivery                                       | 10:00 AM to<br>1:00 PM &<br>2:00 PM to<br>4:00 PM                                                         |

|    |           |                                                                                                                                                                                                                               |                  |                 |                 |               |                                                                                                                               |
|----|-----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------|-----------------|---------------|-------------------------------------------------------------------------------------------------------------------------------|
|    |           | Kolkata – 700029<br>Email:<br>calcutta@masserv.com                                                                                                                                                                            |                  |                 |                 |               | (Monday to Friday)<br>10:00 AM to 1:00 PM<br>(Saturday)<br>except public holidays                                             |
| 3. | Chennai   | MAS Services Limited<br>C/o Aryes Corporate Professional Services Private Limited,<br>New No.5, Old No. 12, Sivasailam Street,<br>T. Nagar,<br>Chennai – 600 017<br>Email:<br>chennai@masserv.com                             | K Satheesh       | +91-44-42166988 | +91-44-42137082 | Hand delivery | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM<br>(Monday to Friday)<br>10:00 AM to 1:00 PM<br>(Saturday)<br>except public holidays |
| 4. | Mumbai    | MAS Services Limited<br>C/o Multiplex Capital Limited,<br>B/306, Everest Chamber, Marol Naka, Andheri (E)<br>Mumbai – 400059<br>Email:<br>mumbai@masserv.com                                                                  | Abhey Gupta      | +91-22-32670651 | +91-22-66713515 | Hand delivery | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM<br>(Monday to Friday)<br>10:00 AM to 1:00 PM<br>(Saturday)<br>except public holidays |
| 5. | Bangalore | SMC Global Securities Ltd<br>No. 2003/2, 2 <sup>nd</sup> Floor,<br>“Omkar” Indra Nagar,<br>100 Feet Road,<br>HAL 2 <sup>nd</sup> Stage,<br>above TATA Docomo office,<br>Bangalore – 560008<br>Email:<br>bangalore@masserv.com | Uppendra Sharma  | +91-80-65472840 | +91-80-65472841 | Hand delivery | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM<br>(Monday to Friday)<br>10:00 AM to 1:00 PM<br>(Saturday)<br>except public holidays |
| 6. | Hyderabad | SMC Global Securities Ltd<br>206 3 <sup>rd</sup> Floor,<br>above CMR Exclusive,<br>Bhuvana Tower,<br>S.D. Road,<br>Secunderabad – 500003<br>Email:<br>hyderabad@masserv.com                                                   | S K Saied Mastan | +91-40-30920615 | +91-40-30920616 | Hand delivery | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM<br>(Monday to Friday)<br>10:00 AM to 1:00 PM<br>(Saturday)<br>except public holidays |

**NO EQUITY SHARES OR DOCUMENTS SHOULD BE SENT DIRECTLY TO THE ACQUIRER / PAC/TARGET COMPANY/MANAGER TO THE OPEN OFFER/PARTIES TO THE SPA**

- 7.11. Applicants who cannot hand deliver their documents at the collection centers referred to above, may send the same by registered post/speed post, at their own risk and cost, to the Registrar to the Offer at its address T-34, 2<sup>nd</sup> Floor, Okhla Industrial Area, Phase-II, New Delhi – 110020.

- 7.12. The Registrar to the Offer will hold in trust the Equity Share certificates, credit of dematerialized Equity Shares, Form of Acceptance-cum-Acknowledgment duly filled in and the transfer deed(s) on behalf of the Public Shareholders who have accepted the Open Offer, till such time as the Acquirer completes the obligations under the Open Offer.
- 7.13. In the event that the number of Equity Shares validly tendered by the Public Shareholders under the Open Offer is more than the Open Offer Size, the Acquirer shall accept the Equity Shares received from the Public Shareholders on a proportionate basis, in consultation with the Manager to the Open Offer.
- 7.14. The payment of consideration to the Public Shareholders whose Equity Shares have been accepted will be made by the Acquirer by account payee cheques, demand drafts, NEFT, RTGS/direct credit/national electronic clearance service, where applicable net of taxes. It is desirable that Public Shareholders (holding shares in physical mode only) provide bank details in the Form of Acceptance-cum-Acknowledgement, so that the same can be incorporated in the account payee cheques/demand drafts/pay order. In case of Equity Shares held in dematerialized mode, bank particulars will be taken from the data provided by the depositories and therefore it is advisable that the Public Shareholders get their latest bank account details updated with their respective DP before tendering their Equity Shares in the Open Offer.
- 7.15. The unaccepted Equity Share certificates, transfer deeds and other documents, if any, would be returned by registered post at the Public Shareholders' sole risk. Equity Shares, to the extent unaccepted, held in dematerialized mode will be credited back to the respective Public Shareholders' depository account with the respective depository participant as per details furnished in the Form of Acceptance-cum-Acknowledgement.
- 7.16. Subject to the statutory approvals as stated in paragraph 6.4 above, the Acquirer intends to complete all formalities, including the payment of consideration within a period of ten (10) Working Days from the Closure of the Tendering Period, i.e. June 13, 2012 and for the purpose open a special escrow account as provided under regulation 21 of the SEBI (SAST) Regulations, 2011. Where the Acquirer is unable to make the payment to the Public Shareholders who have accepted the Open Offer before the said period due to non-receipt of requisite statutory approvals, SEBI may, if satisfied that non-receipt of requisite statutory approvals was not due to any willful default or neglect of the Acquirer or failure of the Acquirer to diligently pursue the applications for such approvals, grant extension of time for the purpose, subject to the Acquirer agreeing to pay interest to the Public Shareholders as directed by SEBI, in terms of regulation 18(11) of the SEBI (SAST) Regulations, 2011.
- 7.17. A copy of this Letter of Offer (including the Form of Acceptance-cum-Acknowledgement) is expected to be available on SEBI's website ([www.sebi.gov.in](http://www.sebi.gov.in)). Public Shareholders can also tender their Equity Shares in the Open Offer using the Form of Acceptance-cum-Acknowledgement annexed to the Letter of Offer downloaded from SEBI's website ([www.sebi.gov.in](http://www.sebi.gov.in)).
- 7.18. Compliance with Tax requirements:
  - 7.18.1. General
    - (i) As per the provisions of Section 195(1) of the Income Tax Act any person responsible for paying to a non-resident any sum chargeable to tax is required to deduct tax at source (including surcharge and education cess as applicable) at the applicable rate as per the Income Tax Act on any sum payable to such non-resident Public Shareholder. The consideration received by the non-resident Public Shareholders for the Equity Shares accepted in the Open Offer may be chargeable to tax in India either as capital gains under Section 45 of the Income Tax Act or as business profits, depending on the facts and circumstances of the case. The Acquirer is required to deduct tax at source (including surcharge and education cess as applicable) at the applicable rate as per the Income Tax Act, on such consideration payable to such non-resident Public Shareholder. Further, the Acquirer is required to deduct tax at source (including surcharge and education cess) at the applicable rate as per the Income Tax Act on the payment of any interest (paid for delay in payment of Open Offer Price) by Acquirer to a non-resident Public Shareholder.

- (ii) As per the provisions of Section 194A of the Income Tax Act, the payment of any interest by Acquirer to a resident Public Shareholder is subject to deduct tax at source (including surcharge and education cess) at the applicable rate as per the Income Tax Act on such interest (paid for delay in payment of Open Offer Price).
- (iii) Each Public Shareholder shall certify its tax residency status (i.e. whether resident or non-resident) and its tax status (i.e. whether individual, firm, company, association of persons/body of individuals, trust, any other taxable entity) by selecting the appropriate box in the Form of Acceptance-cum-Acknowledgement. In case of ambiguity, incomplete or conflicting information or the information not being provided to the Acquirer, it would be assumed that the Public Shareholder is a non-resident Public Shareholder and taxes shall be deducted treating the Public Shareholder as a non-resident and at the rate as may be applicable, under the Income Tax Act, to the relevant category to which the Public Shareholder belongs, on the entire consideration and interest if any, payable to such Public Shareholder.
- (iv) Any non-resident Public Shareholder claiming benefit under any DTAA between India and any other foreign country should furnish the Tax Residence Certificate (“**TRC**”) provided to him/it by the income tax authority of such other foreign country of which he/it claims to be a tax resident, which has been proposed as a mandatory requirement by the Finance Bill 2012. Any Public Shareholder claiming benefit under DTAA should submit along with the TRC, a certificate for deduction of tax at lower or nil rate from the income tax authorities and taxes would be deducted by the Acquirer in accordance with such certificate. In the absence of TRC and a certificate for deduction of tax at lower or nil rate obtained from income tax authorities, the taxes would be deducted at the rates (including surcharge and education cess as applicable) as dealt with in the following paragraphs 7.18.2 and 7.18.3 for each category of the Public Shareholder(s).
- (v) All Public Shareholders (including FIIs) are required to submit their PAN along with self attested copy of the PAN card for income-tax purposes. If not, the Acquirer will arrange to deduct tax at the rate of 20% as per Section 206AA of the Income Tax Act or at such tax rate (including surcharge and education cess as applicable), as dealt with in the paragraphs 7.18.2, 7.18.3 and 7.18.4 for each category of the Public Shareholders, whichever is higher. The provisions of Section 206AA of the Income Tax Act would apply only where there is an obligation to deduct tax at source.
- (vi) The Acquirer will not accept any request from any Public Shareholder, under any circumstances, for non-deduction of tax at source or deduction of tax at a lower or nil rate, on the basis of any self computation/computation by any tax consultant, of capital gain or business income and/or interest, if any and tax payable thereon.
- (vii) Securities transaction tax will not be applicable to the Equity Shares accepted in the Open Offer.
- (viii) The provisions contained in clause (c) to (e) above are subject to anything contrary contained in paragraphs 7.18.2 to 7.18.5 below.

#### 7.18.2. Tax Implications in case of non-resident Public Shareholders (other than FII)

- (a) In the case of non-resident Public Shareholders (excluding FIIs), in order to claim the benefit of deduction of tax on net capital gains, as against the gross consideration, the shareholder should obtain a certificate from the appropriate income tax authorities certifying the net income chargeable to capital gains tax and the rate at which the taxes should be deducted by the Acquirer. The Acquirer will arrange to deduct taxes at source in accordance with such certificate. In the absence of such certificate, tax would be deducted at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross consideration payable to the Public Shareholder, depending on whether the Public Shareholder is an individual or a company etc.

- (b) Interest, if any, payable to all non-resident Public Shareholders (excluding FII) on account of any delay in payment of Open Offer Price by the Acquirer, would also be subjected to deduction of tax at source at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross interest payable to the Public Shareholder, depending on whether the Public Shareholder is an individual or a company etc. However, if the Public Shareholder provides a certificate for deduction of tax at lower or nil rate from the appropriate income tax authorities under the Income Tax Act indicating the amount of interest on which tax should be deducted and the applicable rate of tax, the Acquirer will arrange to deduct taxes at source in accordance with such certificate.

#### 7.18.3. Tax Implications in case of FII Public Shareholder

- (a) As per the provisions of Section 196D (2) of the Income Tax Act, no deduction of tax at source is required to be made from any income by way of capital gains arising from the transfer of securities referred to in Section 115AD of the Income Tax Act, to an FII, as defined in Section 115AD of the Income Tax Act. The Acquirer would not deduct at tax at source on the payments to FIIs, subject to the following conditions:
  - (i) FIIs are required to furnish the copy of the registration certificate issued by SEBI;
  - (ii) FIIs are required certify the nature of their holding (i.e. whether held on capital account as investment or on trade account) of the Equity Shares by selecting the appropriate box in the Form of Acceptance-cum-Acknowledgement. The benefits under Section 196D(2) are applicable in case the Equity Shares are held on capital account; and
  - (iii) FIIs shall also certify the nature of its income (i.e. whether capital gains or business income) on the sale of the Equity Shares by selecting the appropriate box in the Form of Acceptance-cum-Acknowledgement. The benefits under Section 196D (2) of the Income Tax Act are applicable in case the nature of the FII's income is treated as capital gains.
- (b) If the above conditions are not satisfied, the Acquirer shall deduct tax at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross consideration payable to the Public Shareholder, depending on whether the Public Shareholder is a company or a trust.
- (c) If it is certified by the FII that shares are held on trade account, the Public Shareholder should obtain a certificate for deduction of tax at lower or nil rate from the appropriate income tax authorities indicating the amount of income on which tax should be deducted and the applicable rate of tax. If such a certificate is provided, the Acquirer will arrange to deduct taxes at source in accordance with such certificate. In the absence of such a certificate, the Acquirer would deduct tax at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross consideration payable to the Public Shareholder, depending on whether the Public Shareholder is a company or a trust.
- (d) Interest payments by the Acquirer for delay in payment of Open Offer Price, if any, would also be subjected to deduction of tax at source at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross interest payable to the Public Shareholder, depending on whether the Public Shareholder is a company or a trust. However, if the Public Shareholder provides a certificate for deduction of tax at lower or nil rate from the appropriate income tax authorities under the Income Tax Act indicating the amount of interest on which tax should be deducted and the applicable rate of tax, the Acquirer will arrange to deduct taxes at source in accordance with such certificate.

#### 7.18.4. Tax Implications in case of resident Public Shareholders

- (a) There would be no deduction of tax at source from the consideration payable in respect of the transfer of Equity Shares by a resident Public Shareholder.
- (b) Interest payments by the Acquirer for delay in payment of Open Offer Price, if any, would also be subjected to deduction of tax at source at the applicable tax rate (including surcharge and cess) under the Income Tax Act on the gross interest payable to the Public Shareholder, depending on whether the Public Shareholder is an individual or company or any other person. If the Public Shareholder provides a certificate for deduction of tax at lower or nil rate from the appropriate income tax authorities under the Income Tax Act indicating the amount of interest on which tax should be deducted and the applicable rate of tax, the Acquirer will arrange to deduct taxes at source in accordance with such certificate.
- (c) Notwithstanding anything contained in clause (ii) above, no deduction of tax shall be made at source by the Acquirer where the total amount of interest payable to a resident Public Shareholder does not exceed INR 5,000 or where a self declaration in Form 15G or Form 15H (as provided in the Income Tax Rules, 1962), as may be applicable, and duly executed, has been furnished to the Acquirer. The self declaration in Form 15G and Form 15H (as provided in the Income Tax Rules, 1962) will not be regarded as valid unless the resident Public Shareholder furnished its PAN in such declaration.

#### 7.18.5. Tax Implications in foreign jurisdictions

- (a) Apart from the above, the Acquirer are entitled to withhold tax in accordance with the tax laws applicable in overseas jurisdictions where the non-resident Public Shareholder is a resident for tax purposes (“**Overseas Tax**”). For this purpose, the non-resident Public Shareholder shall furnish a self declaration stating the quantum of the Overseas Tax to be withheld as per the relevant tax laws of the country in which the non-resident Public Shareholder is a tax resident and the Acquirer will be entitled to rely on this representation at their sole discretion.
- (b) Notwithstanding the details given above, all payments will be made to Public Shareholders subject to compliance with prevailing tax laws.
- (c) The tax deducted by the Acquirer while making payment to a Public Shareholder may not be the final tax liability of such Public Shareholder and shall in no way discharge the obligation of the Public Shareholder to appropriately disclose.

### **8. DOCUMENTS FOR INSPECTION**

Copies of the following documents will be available for inspection by the Public Shareholders at the office of the Manager to the Open Offer at Deutsche Bank House, Hazarimal Somani Marg, Fort, Mumbai – 400001 on any Working Day (i.e. Monday to Friday and not being a bank holiday in Mumbai) between 10:30 am to 1:00 pm during the Open Offer period.

- 8.1. Copy of the certificate of incorporation, memorandum of association and articles of association or equivalent constitutional documents of the Acquirer and the PAC.
- 8.2. Copy of the certificate dated March 21, 2012 issued by V. B. Goel & Co., Chartered Accountants, Membership no. 39287, that adequate and firm financial resources are available with the Acquirer to enable it to fulfill its obligations under the Open Offer.
- 8.3. Copy of the Audited financial statements of the Acquirer and the PAC for the year ending December 31, 2011, 2010 and 2009.

- 8.4. Copy of the Audited annual reports of the Target Company for the year ending March 31<sup>st</sup>, 2011, 2010 and 2009 and limited reviewed financials of the Target Company for the period of nine (9) months ended December 31, 2011.
- 8.5. Certificate from Escrow Bank confirming the amount kept in Open Offer Escrow Account opened as per the SEBI (SAST) Regulations, 2011.
- 8.6. Copy of the Bank Guarantee dated March 22, 2012.
- 8.7. Copy of the PA issued on March 21, 2012, published copy of the DPS, which appeared in the newspapers on March 29, 2012, any other public announcement/corrigendum to these.
- 8.8. Copy of the recommendation made by the Board of Directors of Target Company.
- 8.9. Copy of the comments letter from SEBI dated [●].
- 8.10. Copy of the agreement between the Acquirer and the Registrar to the Offer for the purpose of the Open Offer.
- 8.11. Copy of the SPA dated March 21, 2012.
- 8.12. Copy of the agreement between the Registrar to the Offer with the DP for opening the Special Depository Account for the Open Offer.

|                                               |
|-----------------------------------------------|
| <b>9. DECLARATION BY THE ACQUIRER AND PAC</b> |
|-----------------------------------------------|

- 9.1. The Acquirer and the PAC will be responsible for the information contained in this Letter of Offer.
- 9.2. Each of the Acquirer and the PAC shall be severally and jointly responsible for ensuring fulfillment of their obligations under the SEBI (SAST) Regulations, 2011.

**For and on behalf of B. BRAUN SINGAPORE PTE. LIMITED**

**Mr. Hae Dong Kim**  
**(Authorized Signatory)**

**Mr. Manfred Gregor Mahrle**  
**(Authorized Signatory)**

**For and on behalf of B. BRAUN MELSUNGEN AG**

**Mr. Hae Dong Kim**  
**(Authorized Signatory)**

**Mr. Manfred Gregor Mahrle**  
**(Authorized Signatory)**

**Place:** Mumbai  
**Date:** April 9, 2012

Encl:

- 1) Form of Acceptance-cum-Acknowledgment
- 2) Transfer deed(s) (for Public Shareholders holding shares in physical mode)

**THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION**  
**FORM OF ACCEPTANCE-CUM-ACKNOWLEDGEMENT**

(Please send this form with enclosures to MAS Services Limited at any of the collection centres as mentioned in the Letter of Offer)

**AHLCON PARENTERALS (INDIA) LIMITED – OPEN OFFER**

(All terms and expressions used herein shall have the same meaning as ascribed thereto in the Letter of Offer)

| OPEN OFFER           |            |         |      |
|----------------------|------------|---------|------|
| OPEN OFFER OPENS ON  | THURSDAY,  | MAY 17, | 2012 |
| OPEN OFFER CLOSES ON | WEDNESDAY, | MAY 30, | 2012 |

From,  
Folio No./DP ID No./Client ID No.:

Name of sole/first applicant:  
Joint name(s):  
Address of sole/first Applicant:

Tel. No.:  
Fax No.:  
Email:

To,

**MAS Services Limited**  
**Unit: Ahlcon Parenterals (India) Limited – Open Offer**  
T-34, 2<sup>nd</sup> Floor,  
Okhla Industrial Area, Phase-II,  
New Delhi – 110020  
Tel no: +91 11 26387281/82/83  
Fax: +91 11 26387384  
Contact Person: Mr. N. C. Pal  
E-mail: info@masserv.com

| Please tick (✓) Public Shareholders status (For taxation/TDS purpose) |                                                                                                                              |
|-----------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| <input type="checkbox"/>                                              | Person resident in India who is an individual/HUF/Association of Persons, having an aggregate income up to Rs. 10,00,000     |
| <input type="checkbox"/>                                              | Person resident in India who is an individual/HUF/Association of Persons, having an aggregate income exceeding Rs. 10,00,000 |
| <input type="checkbox"/>                                              | Person resident in India who is a partnership firm                                                                           |
| <input type="checkbox"/>                                              | Person resident in India who is a domestic company                                                                           |
| <input type="checkbox"/>                                              | Person resident outside India who is a company                                                                               |
| <input type="checkbox"/>                                              | Person resident outside India who is an individual/association of persons having an aggregate income up to Rs. 10,00,000     |
| <input type="checkbox"/>                                              | Person resident outside India who is an individual/association of persons having an aggregate income exceeding Rs. 10,00,000 |
| <input type="checkbox"/>                                              | Domestic venture capital fund and mutual fund which is a domestic company                                                    |
| <input type="checkbox"/>                                              | International venture capital fund which is a domestic company                                                               |
| <input type="checkbox"/>                                              | International venture capital fund which is a foreign company                                                                |
| <input type="checkbox"/>                                              | Overseas Corporate Bodies                                                                                                    |
| <input type="checkbox"/>                                              | Person resident outside India which is a partnership firm                                                                    |
| <input type="checkbox"/>                                              | Non-Resident Indian(s)                                                                                                       |
| <input type="checkbox"/>                                              | Foreign Institutional Investors                                                                                              |
| <input type="checkbox"/>                                              | Multilateral Agency                                                                                                          |
| <input type="checkbox"/>                                              | Bilateral Development Financial Institution                                                                                  |
| <input type="checkbox"/>                                              | Financial Institutions                                                                                                       |
| <input type="checkbox"/>                                              | Banks                                                                                                                        |
| <input type="checkbox"/>                                              | Insurance Company                                                                                                            |
| <input type="checkbox"/>                                              | Others (Specify)                                                                                                             |

Dear Sir/Madam,

**Subject: Open Offer to acquire 1,872,039 fully paid-up equity shares of face value Rs. 10/- each, representing not more than 26% of the fully paid-up voting equity share capital of Ahlcon Parenterals (India) Limited ("Target Company") as of the tenth (10<sup>th</sup>) Working Day from the Closure of the Tendering Period of the Open Offer, from the Public Shareholders of the Target Company by B. Braun Singapore PTE. Limited ("the Acquirer"), along with B. Braun Melsungen AG in its capacity as the person acting in concert with the Acquirer ("the PAC"), at a price of Rs. 460/- (Rupees four hundred sixty only) (the "Open Offer Price") per fully Equity Share, payable in cash, in terms of the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 and subsequent amendments thereof ("SEBI (SAST) Regulations, 2011").**

I/We refer to the Public Announcement made on March 21, 2012, Detailed Public Statement made on March 29, 2012 and Letter of Offer dated April 9, 2012 for acquiring the Equity Shares held by me/us in the Target Company.

I/We, the undersigned, have read the aforesaid Public Announcement, the Detailed Public Statement and the Letter of Offer and understood their contents and unconditionally accepted the terms and conditions as mentioned therein.

**EQUITY SHARES HELD IN PHYSICAL MODE**

I/We, hold the following Equity Shares in physical mode and accept the Open Offer and enclose the original share certificate(s) and duly signed transfer deed(s) in respect of my/our Equity Shares as detailed below:

| S. No.       | Folio No. | Certificate No. | Distinctive No. (s) |    | No. of Equity Shares |
|--------------|-----------|-----------------|---------------------|----|----------------------|
|              |           |                 | From                | To |                      |
|              |           |                 |                     |    |                      |
|              |           |                 |                     |    |                      |
|              |           |                 |                     |    |                      |
|              |           |                 |                     |    |                      |
| <b>Total</b> |           |                 |                     |    |                      |

Please attach additional sheets of paper and authenticate the same if the space is insufficient.

**EQUITY SHARES HELD IN DEMATERIALISED MODE**

I/We, hold the following Equity Shares in dematerialized mode and accept the Open Offer and enclose a photocopy of the Delivery Instructions in "Off-market" mode, duly acknowledged by my/our Depository Participant ("DP") in respect of my/our Equity Shares as detailed below:

| DP Name | DP ID | Client ID | Name of Beneficiary | No. of Equity Shares |
|---------|-------|-----------|---------------------|----------------------|
|         |       |           |                     |                      |

TEAR ALONG  
THIS LINE

### Acknowledgement Slip

### Ahlcon Parenterals (India) Limited – Open Offer

Sr.  
No. \_\_\_\_\_

(To be filled in by the Public Shareholder) (Subject to verification)

Received from Mr./Ms./M/s. \_\_\_\_\_

Address: \_\_\_\_\_

Physical Equity Shares:

Demat Equity Shares: DP

Folio No. \_\_\_\_\_

ID \_\_\_\_\_

Client ID \_\_\_\_\_

Form of Acceptance-cum-Acknowledgement along with:

|                                                                                         |                                        |                            |
|-----------------------------------------------------------------------------------------|----------------------------------------|----------------------------|
| <input type="checkbox"/> Physical Equity Shares:<br>No. of Equity Shares _____          | No. of certificates enclosed _____     | Stamp of collection centre |
| <input type="checkbox"/> Demat Equity Shares:<br>Copy of delivery instruction for _____ | number of Equity Shares credited _____ |                            |
| (Tick whichever is applicable)                                                          |                                        |                            |
| Signature of Official _____                                                             | Date of Receipt _____                  |                            |

I/We confirm that the Equity Shares of Ahlcon Parenterals (India) Limited, which are being tendered herewith by me/us under the Open Offer, are free from liens, charges and encumbrances of any kind whatsoever.

I/We have executed an off-market transaction for crediting the Equity Shares to the Special Depository Account with SMC Global Securities Limited as the DP in NSDL styled 'MAS – ESCROW DEMAT ACCOUNT – AHLCON PARENTERALS OPEN OFFER' whose particulars are:

|                                               |                        |                            |
|-----------------------------------------------|------------------------|----------------------------|
| <b>DP Name:</b> SMC Global Securities Limited | <b>DP ID:</b> IN303655 | <b>Client ID:</b> 10001793 |
|-----------------------------------------------|------------------------|----------------------------|

Public Shareholders having their beneficiary account with CDSL will have to use inter-depository slip for the purpose of crediting their Equity Shares in favour of the Special Depository Account with NSDL.

Enclosures (Please tick as appropriate, if applicable)

|                          |                                                                                                                                                         |
|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| <input type="checkbox"/> | Duly attested Power of Attorney, if any person apart from the Public Shareholder, has signed the acceptance form or transfer deed(s).                   |
| <input type="checkbox"/> | Corporate authorization in case of companies along with board resolution and specimen signatures of the authorised signatories                          |
| <input type="checkbox"/> | No objection certificate & Tax Clearance Certificate under Income-tax Act, for NRIs/OCBs/foreign Public Shareholders as applicable                      |
| <input type="checkbox"/> | Duly attested death certificate(s) of deceased Public shareholder(s) those have expired in case of shares held in joint name(s)                         |
| <input type="checkbox"/> | Duly attested death certificate(s) of deceased Public Shareholder(s) and succession certificate in case all/sole Public Shareholder(s) has/have expired |
| <input type="checkbox"/> | Form 15G/Form 15H (strike off whichever is not applicable)                                                                                              |
| <input type="checkbox"/> | Others (please specify): _____                                                                                                                          |

I/We note and understand that the original share certificate(s) and valid share transfer deed will be held in trust for me/us by the Registrar to the Offer until the time the Acquirer pays the purchase consideration as mentioned in the Letter of Offer.

I/We also note and understand that the Acquirer will pay the purchase consideration only after verification of the documents and signatures.

I/We authorise the Acquirer to send by registered post/speed post the draft/account payee cheque, in settlement of the amount to the sole/first holder at the address mentioned above.

I/We note and understand that the Equity Shares would lie in the Special Depository Account until the time the Acquirer makes payment of purchase consideration as mentioned in the Letter of Offer.

I/We authorise the Acquirer to accept the Equity Shares so offered which it may decide to accept in consultation with the Manager to the Open Offer and in terms of the Letter of Offer and I/we further authorize the Acquirer to return to me/us, share certificate(s) in respect of which the offer is not found valid/not accepted.

The Permanent Account NUMBER (PAN) allotted under the Income Tax Act is as under.

|     | 1 <sup>st</sup> Public Shareholder | 2 <sup>nd</sup> Public Shareholder | 3 <sup>rd</sup> Public Shareholder |
|-----|------------------------------------|------------------------------------|------------------------------------|
| PAN |                                    |                                    |                                    |

**Public Shareholder(s) holding Equity Shares in physical form** - So as to avoid fraudulent encashment in transit, should provide details of bank account of the first/sole Public Shareholder in the space given below (also attach a cancelled cheque) and the consideration cheque or demand draft will be drawn accordingly.

| Sr. No. | Particulars Required                | Details |
|---------|-------------------------------------|---------|
| I       | Bank Name                           |         |
| II      | Complete Address of the Bank branch |         |

|                                                                                                                                                                                                                                                                                     |                                                      |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|--|
| III                                                                                                                                                                                                                                                                                 | Account Type (CA/SB/NRE/NRO/others) – Please Mention |  |
| IV                                                                                                                                                                                                                                                                                  | Account No.                                          |  |
| V                                                                                                                                                                                                                                                                                   | 9 Digit MICR Code                                    |  |
| VI                                                                                                                                                                                                                                                                                  | IFSC Code (for RTGS/NEFT transfers)                  |  |
| <b>Public Shareholder(s) holding Equity Shares in Demat form</b> - the bank account details obtained from the beneficiary position download to be provided by the depositories will be considered and the consideration payment will be issued with the said bank particulars only. |                                                      |  |
| TEAR ALONG THIS LINE                                                                                                                                                                                                                                                                |                                                      |  |
| <div style="border: 1px solid black; height: 15px; width: 100%;"></div>                                                                                                                                                                                                             |                                                      |  |

All future correspondence, if any, should be addressed to the Registrar to the Offer at the following address:

**MAS Services Limited**  
 (Unit: Ahlcon Parenterals (India) Limited – Open Offer)  
 T-34, 2<sup>nd</sup> Floor,  
 Okhla Industrial Area, Phase – II,  
 New Delhi – 110020  
 Tel.: +91 – 11 – 26387281/82/83  
 Fax: +91 – 11 – 26387384  
 Email: info@masserv.com  
 Contact Person: Mr. N. C. Pal  
 SEBI Registration No.: INR000000049

**For NRIs/OCBs/FIIs/foreign Public Shareholders**

I/We, confirm that the tax deduction on account of Equity Shares of Ahlcon Parenterals (India) Limited held by me/us is to be deducted on (select whichever is applicable):

- ☐ Long-term capital gains
- ☐ Short-term capital gains
- ☐ Trade Account

I/We, have enclosed the following documents

- ☐ No objection certificate/Tax clearance certificate from the Income Tax Authorities
- ☐ RBI approvals for acquiring Equity Shares of Ahlcon Parenterals (India) Limited hereby tendered in the Open Offer
- ☐ Self Attested Copy of PAN card
- ☐ Tax Residency Certificate

In order to avail the benefit of lower or nil rate of tax deduction under the DTAA entered into between India and your country of residence, if any, kindly enclose a certificate for deduction of tax at lower or nil rate obtained from the concerned income tax authority under the Income Tax Act. In the absence of such certificate, tax would be deducted at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross consideration payable to the shareholder, depending on whether the shareholder is an individual or a company or a trust etc.

In order to claim the benefit of deduction of tax on net capital gains, as against the gross consideration, the shareholder should obtain a certificate from the appropriate income tax authorities certifying the net income chargeable to capital gains tax and the rate at which the taxes should be deducted. In the absence of such certificate, tax would be deducted at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross consideration payable to the shareholder, depending on whether the shareholder is an individual or a company or a trust etc.

**For FIIs Public Shareholders:**

I/We, confirm that the Equity Shares of Ahlcon Parenterals (India) Limited are held by me/us on (select whichever is applicable):

- ☐ Investment/Capital Account
- ☐ Trade Account

In case the Equity Shares are held on trade account by FIIs, kindly enclose a certificate for deduction of tax at lower or nil rate obtained from the concerned income tax authority under the Income Tax Act. In the absence of such certificate, tax would be deducted at the maximum tax rate (including surcharge and cess) applicable under the Income Tax Act on the gross consideration payable to the shareholder, depending on whether the shareholder is a company or a trust.

Yours faithfully,

Signed and Delivered,

|                   | Full name(s) of the holder | Signature(s) |
|-------------------|----------------------------|--------------|
| First/Sole Holder |                            |              |
| Joint Holder 1    |                            |              |
| Joint Holder 2    |                            |              |

Note: In case of joint holdings, all holders must sign. In case of body corporate, the company seal should be affixed

Place:

Date:

**PUBLIC SHAREHOLDERS ARE REQUESTED TO NOTE THAT THE ACCEPTANCE FORMS/EQUITY SHARES THAT ARE RECEIVED BY THE REGISTRAR TO THE OFFER AFTER THE CLOSURE OF THE OPEN OFFER i.e. BY 4.00 P.M. ON WEDNESDAY, MAY 30, 2012 SHALL NOT BE ACCEPTED UNDER ANY CIRCUMSTANCES AND HENCE ARE LIABLE TO BE REJECTED.**

**INSTRUCTIONS**

- In the case of dematerialised Equity Shares, the Public Shareholders are advised to ensure that their Equity Shares are credited in favour of the Special Depository Account, before the closure of the Open Offer i.e. Wednesday, May 30, 2012. The Form of Acceptance-cum-Acknowledgement of such demat Equity Shares not credited in favour of the Special Depository Account, before the closure of the Open Offer will be rejected.
- Public Shareholders should enclose the following:
  - For Equity Shares held in demat form:**  
Beneficial owners should enclose
    - Form of Acceptance-cum-Acknowledgement duly completed and signed in accordance with the instructions contained therein, as per the records of the DP.
    - Photocopy of the delivery instruction in "Off-market" mode or counterfoil of the delivery instruction in "Off-market" mode, duly acknowledged by the DP as per the instruction in the Letter of Offer.
    - In case of non-receipt of the aforesaid documents, but receipt of the Equity Shares in the Special Depository Account, the Acquirer may deem the Open Offer to have been accepted by the Public Shareholder.
    - For each delivery instruction, the beneficial owner should submit separate Form of Acceptance-cum-Acknowledgement.
  - For Equity Shares held in physical form:**  
Registered Public Shareholders should enclose
    - Form of Acceptance-cum-Acknowledgement duly completed and signed in accordance with the instructions contained therein, by all the Public Shareholders whose names appear on the share certificates.

- Original share certificate(s)
- Valid share transfer deed(s) duly signed as transferors by all registered Public Shareholders (in case of joint holdings) in the same order and as per specimen signatures registered with Ahlcon Parenterals (India) Limited and duly witnessed at the appropriate place. A blank share transfer deed is enclosed along with the Letter of Offer. Please do not fill in any other details in the transfer deed except name, signature and witness. Verification and Attestation, where required, (thumb impressions, signature difference, etc.) should be done by a magistrate, notary public or special executive magistrate or a similar authority holding a public office and authorized to use the seal of his office.

The details of buyer should be left blank failing which the same will be invalid under the Open Offer. The details of the Acquirer as buyer will be filled by the Acquirer upon verification of the Form of Acceptance-cum-Acknowledgement and the same being found valid. All other requirements for valid transfer will be preconditions for valid acceptance.

If the Registrar to the Offer does not receive the documents listed above but receives the original share certificates and valid transfer deed from a registered Public Shareholder, then the Open Offer will be deemed to have been accepted by such Public Shareholders.

Unregistered owners should enclose

- Form of Acceptance-cum-Acknowledgement duly completed and signed in accordance with the instructions contained therein.
  - Original share certificate(s)
  - Original broker contract note
  - Valid share transfer deed(s) as received from the market leaving details of the buyer blank. If the same is filled in then the Equity Share(s) are liable to be rejected.
- The share certificate(s), share transfer deed(s) and the Form of Acceptance-cum-Acknowledgement should be sent only to MAS Services Limited, the Registrar to the Offer and not to the Manager to the Open Offer, the Acquirer, the PAC or the Target Company.
  - The Public Shareholders having their beneficiary account in CDSL have to use "INTER DEPOSITORY DELIVERY INSTRUCTION SLIP" for the purpose of crediting their Equity Shares in favour of the Special Depository Account with NSDL.
  - While tendering the Equity Shares under the Open Offer, NRIs/OCBs/foreign Public Shareholders will be required to submit the previous RBI Approvals (specific or general) that they would have obtained for acquiring the Equity Shares of the Target Company and a no objection certificate/Tax Clearance Certificate from the Income-Tax authorities under the Income-tax Act, indicating the rate at which the tax is to be deducted by the Acquirer before remitting the consideration. In case the previous RBI approvals are not submitted, the Acquirer reserves the right to reject such Equity Shares tendered. In case the aforesaid no objection certificate/Tax Clearance Certificate is not submitted, the Acquirer will deduct tax at the currently prevailing rate as advised by their tax advisors on the entire consideration amount payable to such NRI/OCB/non-domestic companies/other persons who are not resident in India. In order to claim the benefit of computation of tax liability on the net capital gains (i.e. after reducing the cost of acquisition of Equity Shares), the Public Shareholder should obtain a Tax Clearance Certificate from the assessing officer certifying the net income chargeable to capital gains tax. Alternatively, the Public Shareholders can submit a certificate from a Chartered Accountant certifying the cost of acquisition/net income that will be chargeable to capital gains. In the absence of the above tax would be deducted on the entire consideration paid to the Public Shareholders.
  - All the Public Shareholders should provide all relevant documents which are necessary to ensure transferability of the Equity Shares in respect of which the acceptance is being sent. Such documents may include (but not be limited to):
    - Duly attested death certificate(s) of deceased Public shareholder(s) those have expired in case of shares held in joint name(s).
    - Duly attested death certificate(s) of deceased Public Shareholder(s) and succession certificate in case all/sole Public Shareholder(s) has/have expired.
    - Duly attested power of attorney if any person apart from the Public Shareholder has signed acceptance form or transfer deed(s).
    - No objection certificate from any lender, if the Equity Shares in respect of which the acceptance is sent, were under any charge, lien or encumbrance.
  - Payment Consideration: Public Shareholders must note that on the basis of name of the Public Shareholders, Depository Participant's name, DP ID, Beneficiary Account number provided by them in the Form of Acceptance-cum-Acknowledgement, the Registrar to the Offer will obtain, from the depositories, the Public Shareholders' demographic details including address, bank account details, the nine digit Magnetic Ink Character Recognition ("MICR") code as appearing on a cheque leaf and occupation. These bank account details will be used to make payment to the Public Shareholders. Hence, the Public Shareholders are advised to immediately update their bank account details as appearing on the records of the Depository Participant. Please note that failure to do so could result in delays in despatch of payment or electronic transfer of funds, as applicable, and any such delay shall be at the Public Shareholders' sole risk and neither the Acquirer, the PAC, the Manager to the Open Offer, Registrar to the Offer nor the Escrow Bank shall be liable to compensate the Public Shareholders for any losses caused to the Public Shareholder due to any such delay or liable to pay any interest for such delay.
  - The Form of Acceptance-cum-Acknowledgement and other related documents should be submitted at any of the collection centers of MAS Services Limited as mentioned below.
  - The Form of Acceptance-cum-Acknowledgement along with enclosure should be sent only to the Registrar to the Offer so as to reach the Registrar to the Offer at any of the collection centres below on all days (excluding Sundays and Public holidays) during the business hours i.e. (Mondays to Fridays between 10.00 a.m. to 4.00 p.m. and on Saturdays between 10.00 a.m. to 1.00 p.m.). All queries pertaining to this Open Offer may be directed to the Registrar to the Offer.

**Collection Centres**

| No. | Collection centre | Address of Collection centre                                                                                                                                                            | Contact Person | Phone No.             | Fax No.         | Mode of Delivery                           | Working days and timing                                                                                           |
|-----|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-----------------------|-----------------|--------------------------------------------|-------------------------------------------------------------------------------------------------------------------|
| 1.  | Delhi             | MAS Services Limited<br>T34, 2 <sup>nd</sup> Floor, Okhla Industrial area, Phase-II,<br>New Delhi – 110020<br>Email: info@masserv.com                                                   | N. C. Pal      | +91-11-26387281/82/83 | +91-11-26387384 | Hand delivery/ Registered post/ Speed post | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM (Monday to Saturday) except public holidays days                         |
| 2.  | Kolkata           | MAS Services Limited<br>C/o Worldlink Development consultant,<br>62, Southern Avenue, Kolkata – 700029<br>Email: calcutta@masserv.com                                                   | Debasish Ghosh | +91-33-24647568       | +91-33-40085129 | Hand delivery                              | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM (Monday to Friday) 10:00 AM to 1:00 PM (Saturday) except public holidays |
| 3.  | Chennai           | MAS Services Limited<br>C/o Aryes Corporate Professional Services Private Limited,<br>New No.5, Old No. 12, Sivasailam Street, T. Nagar, Chennai – 600 017<br>Email:chennai@masserv.com | K Satheesh     | +91-44-42166988       | +91-44-42137082 | Hand delivery                              | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM (Monday to Friday) 10:00 AM to 1:00 PM (Saturday) except public holidays |
| 4.  | Mumbai            | MAS Services Limited<br>C/o Multiplex Capital Limited<br>B/306, Everest Chamber, Marol Naka, Andheri (E) Mumbai – 400059<br>Email:mumbai@masserv.com                                    | Abhey Gupta    | +91-22-32670651       | +91-22-66713515 | Hand delivery                              | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM (Monday to Friday) 10:00 AM to 1:00 PM (Saturday) except public holidays |
| 5.  | Bangalore         | SMC Global Security Ltd<br>No.2003/2,2 <sup>nd</sup> Floor, "Omkar" Indra Nagar, 100 Feet Road, HAL 2 <sup>nd</sup> Stage, Above TATA Docomo office, Bangalore – 560008.                | Upendra Sharma | +91-80-65472840/41    | +91-80-65472841 | Hand delivery                              | 10:00 AM to 1:00 PM & 2:00 PM to 4:00 PM (Monday to Friday) 10:00 AM to 1:00 PM                                   |

|    |           |                                                                                                                                                      |                  |                                  |                     |                  |                                                                                                                                  |
|----|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------------------------|---------------------|------------------|----------------------------------------------------------------------------------------------------------------------------------|
|    |           | Email: bangalore@masserv.com                                                                                                                         |                  |                                  |                     |                  | (Saturday) except public holidays                                                                                                |
| 6. | Hyderabad | SMC Global Security Ltd<br>206 III Floor, above CMR Exclusive,<br>Bhuvana Tower, S.D. Road,<br>Secunderabad – 500003<br>Email: hyderabad@masserv.com | S K Saied Mastan | +91-40-<br>30920615/3092<br>0616 | +91-40-<br>30920616 | Hand<br>delivery | 10:00 AM to 1:00 PM &<br>2:00 PM to 4:00 PM<br>(Monday to Friday)<br>10:00 AM to 1:00 PM<br>(Saturday) except public<br>holidays |

Applicants who cannot hand deliver their documents at the collection centers, may send their documents only by registered post/speed post, at their own risk, to the Registrar to the Offer, MAS Services Limited, T-34, 2nd Floor, Okhla Industrial Area, Phase-II, New Delhi – 110020 so as to reach the Registrar to the Offer on or before the closure of the Open Offer i.e. Wednesday, May 30, 2012

THE PUBLIC SHAREHOLDERS ARE REQUESTED TO NOTE THAT THE ACCEPTANCE FORMS/EQUITY SHARES THAT ARE RECEIVED BY THE REGISTRAR AFTER THE CLOSURE OF THE OPEN OFFER I.E. AFTER 4.00 P.M. ON WEDNESDAY, MAY 30, 2012 SHALL NOT BE ACCEPTED UNDER ANY CIRCUMSTANCES AND ARE LIABLE TO BE REJECTED.