

PUBLIC ANNOUNCEMENT FOR THE ATTENTION OF THE SHAREHOLDERS OF

CIBA INDIA LIMITED

“Ciba India”/ “TARGET COMPANY”

Registered Office: Plot 37, Chandivali Farm Road, Chandivali, Andheri (East), Mumbai 400 072

CASH OFFER FOR THE ACQUISITION OF EQUITY SHARES FROM PUBLIC SHAREHOLDERS OF THE TARGET COMPANY

This Public Announcement (“Public Announcement” / “PA”) is being issued by JM Financial Consultants Private Limited (“Manager to the Open Offer” or “JM Financial”), on behalf of BASF SE (“BASF” / “Acquirer”) and BASF Handels- und Exportgesellschaft mbH being a Person Acting in Concert with the Acquirer (“BASF H&E” / “PAC”), pursuant to Regulations 10 and 12 of, and in compliance with, the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 1997 and subsequent amendments thereto (the “SEBI (SAST) Regulations”).

- 1 **BACKGROUND TO THE OFFER**
- 1.1 BASF SE is listed European Company incorporated on January 30, 1952 with its registered office located at 67056 Ludwigshafen, Germany. BASF H&E is a wholly owned subsidiary of BASF SE and for the limited purpose of this Open Offer (as defined below), within the meaning of Regulation 21(e) of the SEBI (SAST) Regulations, will be treated as a “Person Acting in Concert” with the Acquirer. Other than BASF H&E, there are no other Persons Acting in Concert with the Acquirer for the purpose of the Open Offer. The Acquirer and the PAC are collectively hereinafter referred to as the “Acquirer Group”.

- 1.2 This Open Offer is being made by the Acquirer to shareholders other than Ciba Holding AG (“Ciba” / “Ciba Holding”) or any affiliates of Ciba (being the **Public Shareholders**) of the Target Company to acquire up to 2,656,164 Equity Shares (as defined below), being 20% of the Voting Capital (as defined below) of the Target Company (“Open Offer Shares”). The Target Company is a subsidiary of Ciba, Ciba, through itself and its affiliates, holds 69.28% of the Equity Shares of the Target Company as on the date of the Public Announcement. This Open Offer is being made pursuant to Regulations 10 and 12 and other applicable provisions of the SEBI (SAST) Regulations, consequent upon the consummation of the Global Acquisition (as defined below) of Ciba by the Acquirer Group, which would also be regarded as an indirect acquisition of Equity Shares and of control of the Target Company. This Open Offer is being made at a price of Rs. 237.13 per fully paid up Equity Share (the “Open Offer Price”), payable in cash in accordance with the SEBI (SAST) Regulations and subject to the terms and conditions mentioned hereinafter (the “Open Offer”).

Summary details of the Global Acquisition / Global Offer

- 1.3 Pursuant to a transaction agreement dated September 14, 2008 (“Transaction Agreement”), BASF H&E and Ciba agreed to merge their businesses by means of a public tender offer by (**Global Offer**). BASF H&E, which was supported by the board of directors of Ciba, for all publicly held registered shares of Ciba, with a nominal value of CHF 1 each (“Ciba-Shares”). By means of the Global Offer, the Acquirer Group intended to fully take over the entire shareholding of Ciba (“**Global Acquisition**”).

- 1.4 Following is a summary of certain key provisions of the Transaction Agreement which has been extracted from the Global Offer Prospectus (as defined below):
- BASF H&E undertook to the Global Offer, and the board of directors of Ciba undertook to recommend the Global Offer.
 - Ciba undertook to publish, within 5 trading days after the conclusion of the Global Offer as declared by BASF H&E, the invitation for an extraordinary shareholders’ meeting. Such shareholders’ meeting shall be presented with the agenda items necessary for the satisfaction of 2 conditions viz. the deletion of voting rights and registration restrictions in the articles of association of Ciba and the election of the persons designated by BASF H&E to the board of directors of Ciba. Further, Ciba undertook to register BASF H&E in the share ledger of Ciba as a shareholder with voting rights for all Ciba-Shares held and acquired under the Global Offer by BASF H&E (provided that all other conditions of the Global Offer had been satisfied or waived). In addition, the members of the board of directors of Ciba agreed to resign from the board of directors of Ciba. However, the above resolutions and actions were to be effective only from the Settlement Date (as defined in section 1.11 below).

- In addition, except for the share transfers as mentioned in the Transaction Agreement, Ciba undertook not to sell, purchase or issue any Ciba-Shares or options or financial instruments. Further, Ciba was required to conduct its business until the Settlement Date in the ordinary course of business and to execute certain legal transactions only with the consent of BASF H&E, to the extent this was allowed under antitrust law.

- 1.5 A pre-announcement of the Global Offer by BASF H&E was made in accordance with the articles of the Swiss Takeover Board’s Ordinance on Tender Offers (“**Swiss Takeover Ordinance**”). The pre-announcement (**Global PA**/ **Pre-Announcement**) was published on September 15, 2008 before the opening of the stock market (Zurich) in the electronic media and on September 17, 2008 in German in the Neue Zürcher Zeitung and in French in Le Temps. The Global Offer extended to a maximum of 66,176,359 Ciba-Shares, as computed in the Global Offer Prospectus. The Offer Prospectus in respect of the Global Offer (**Global Offer Prospectus**) was published on October 1, 2008.

- 1.6 The Global Offer period was from October 1, 2008 to October 28, 2008 and BASF H&E reserved the right to extend the Global Offer period once or several times (here-in after referred to as the **Global Offer Period**), which shall include any extensions. If the Global Offer became unconditional, there would be an additional period for acceptance of the Global Offer (the “**Additional Acceptance Period**”) of 10 trading days.

- 1.7 The Additional Acceptance Period for BASF H&E’s Global Offer ended on November 14, 2008. Up to the end of the Additional Acceptance Period, a total of 53,376,268 Ciba-Shares had been tendered to BASF H&E. Together with the Ciba-Shares that BASF H&E held before the publication of the Pre-Announcement and the other Ciba-Shares purchased by BASF H&E outside the Global Offer and treasury shares held by Ciba, this resulted in a participation of 65,328,153 Ciba-Shares, which corresponded to approximately 94.6% of all issued Ciba-Shares.

- 1.8 The Global Offer Price for each Ciba-Shares was CHF 50 net (“**Global Offer Price**”), less the gross amount of any dilution effects becoming effective prior to the settlement of the Global Offer. Based on all outstanding Ciba-Shares and including all net financial liabilities and pension obligations, the enterprise value for the Global Acquisition amounted to CHF 6.1 billion (Rs. 2,669,360 lacs) (All foreign exchange conversions in the PA are based on the exchange rate as defined in section 11.8 below).

- 1.9 The Global Offer was subject to a number of ‘conditions precedent’ and ‘conditions subsequent’ as detailed in the Global Offer Prospectus. These included, inter alia, the tendering of at least 66.67% of all Ciba-Shares issued at the expiration of the Global Offer period, approval of relevant competition authorities in various jurisdictions, the removal of voting rights and registration restrictions from the articles of association of Ciba, the election of persons designated by BASF H&E to the board of directors of Ciba by a shareholders’ meeting of Ciba, no material adverse financial changes during the Global Offer Period and no major divestiture or change in capital structure by Ciba. BASF H&E reserved the right to waive, in whole or in part, one or more conditions.

- 1.10 On December 2, 2008, at the Extraordinary General Meeting of Shareholders of Ciba, the voting rights and registration restrictions in the articles of association of Ciba were removed with effect as of the Settlement Date. At the same time, three nominees of BASF H&E – Dr. Hans-Ulrich Engel, Hans-Walter Reiners and Dr. Jörg Buchmüller – were elected to join Ciba’s board of directors with effect from the Settlement Date.

- 1.11 **Settlement Date:** Payment of the Global Offer Price for the Ciba-Shares which had been validly tendered during the Global Offer Period and the Additional Acceptance Period took place on the settlement date (the “**Settlement Date**”) being April 9, 2009. It was provided in the Global Offer Prospectus that, to the extent that the conditions precedent (as described in summary in section 1.9 above) were not satisfied, or waived, until the expiration of the Global Offer Period or the publication in the newspapers of the final interim results of the Global Offer, the Global Offer would have been declared unsuccessful and revoked. In the event that the conditions subsequent (as described in summary in section 1.9 above) were not satisfied, or waived, until the initial settlement date, being November 28, 2008, BASF H&E would have been entitled to revoke the Global Offer or to postpone the settlement date for a period of up to four months after the expiration of the Additional Acceptance Period. Unless the Swiss Takeover Board approved an additional postponement of the settlement of the Global Offer, BASF H&E would have revoked the Global Offer if the conditions subsequent were not satisfied, or waived, during such four-month period. As not all of the approvals from the relevant competition authorities had been obtained at the end of such four-month period, the Swiss Takeover Board, at the request of BASF H&E, extended the deadline for the settlement by four weeks until April 9, 2009.

- 1.12 With effect from the Settlement Date:
- the payment was made for Ciba-Shares acquired in the Global Offer and such Ciba-Shares were transferred to BASF H&E.
 - the voting rights and registration restrictions in the articles of association of Ciba were removed.
 - all current members of Ciba’s board of directors resigned and the election of three nominees of BASF H&E – Dr. Hans-Ulrich Engel, Hans-Walter Reiners and Dr. Jörg Buchmüller to Ciba’s board of directors became effective.

- 1.13 BASF H&E held Ciba-Shares amounting to approximately 21.8% of outstanding shares prior to the Settlement Date (including Ciba-Shares held before the Pre-Announcement, and Ciba-Shares purchased outside the Global Offer). However, except for 1,011,536 Ciba-Shares amounting to approximately 1.5% of the outstanding Ciba-Shares held prior to the Pre-Announcement, BASF H&E was neither registered as a shareholder in the share ledger of Ciba due to restriction in the articles nor could it exercise voting rights in respect of these shares, until the Settlement Date.

- 1.14 As at April 3, 2009, relevant approvals from all the relevant competition authorities had been received in respect of the Global Acquisition and as a result all the conditions as mentioned in section 1.9 above were either satisfied or waived. On April 9, 2009, being the Settlement Date, the payment in respect of Ciba-Shares tendered in the Global Offer was made to the public shareholders of Ciba and such Ciba-Shares were transferred to the name of BASF H&E. As a result, the Global Acquisition was consummated on April 9, 2009. BASF H&E holds Ciba-Shares amounting to approximately 95.8% of the outstanding Ciba-Shares as on the date of this Public Announcement.

2 THE OPEN OFFER

- 2.1 As of the date of this Public Announcement, the Target Company has 13,280,819 outstanding equity shares of face value of Rs. 10 each (“**Equity Shares**”). There are no outstanding warrants/convertibles/options which, when converted would result in an increase in the Equity Shares of the Target Company up to 15 days post expected closure of the Open Offer; hence the voting capital in Ciba India equals 13,280,819 Equity Shares (“**Voting Capital**”).

- 2.2 This Open Offer is being made by the Acquirer the Public Shareholders of the Target Company to acquire up to 2,656,164 Equity Shares being 20% of the Voting Capital of the Target Company. The Target Company is a subsidiary of Ciba. Ciba, through itself and its affiliates, holds 69.28% of the Equity Shares of the Target Company as on the date of the Public Announcement. This Open Offer is being made pursuant to Regulations 10 and 12 and other applicable provisions of the SEBI (SAST) Regulations, consequent upon the consummation of Global Acquisition of Ciba by the Acquirer Group which could also be regarded as an indirect acquisition of Equity Shares and of control of the Target Company. This Open Offer is being made at a price of Rs. 237.13 per fully paid up Equity Share, payable in cash in accordance with the SEBI (SAST) Regulations and subject to the terms and conditions mentioned hereinafter.

- 2.3 The Acquirer and the PACs do not directly hold any Equity Shares in the Target Company as of the date of this Public Announcement. Upon completion of the Open Offer, assuming full acceptances, the Acquirer will directly hold 20% of the Voting Capital of the Target Company.

- 2.4 The Manager to the Open Offer does not hold any Equity Shares in the Target Company as of the date of this Public Announcement.

- 2.5 Subject to the receipt of regulatory approvals as set out in section 7 below, and other terms and conditions as set out in this Public Announcement and the Letter of Offer to be sent to the Public Shareholders of the Target Company, the Acquirer will acquire Equity Shares tendered pursuant to the Open Offer up to the number of Open Offer Shares (“**Open Offer Size**”).

- 2.6 This Open Offer is being made to all the Public Shareholders of the Target Company and is not conditional on any minimum level of acceptance by the shareholders of the Target Company. During the Open Offer period, the Acquirer Group may purchase additional Equity Shares of the Target Company in accordance with the SEBI (SAST) Regulations and in such event, such purchase shall be disclosed to the stock exchange where the Equity Shares of the Target Company is listed and to the Manager to the Open Offer in accordance with Regulation 22(17) of the SEBI (SAST) Regulations.

- 2.7 Save and except for the PAC, there are no other “Persons Acting in Concert” within the meaning of Regulation 21(1) (e) of the SEBI (SAST) Regulations in relation to the Open Offer.

- 2.8 This is not a competitive bid.

3 OPEN OFFER PRICE

- 3.1 The Equity Shares of the Target Company are listed on the Bombay Stock Exchange Limited (the “**BSE**”) – Stock Code: 532194. Based on the information available, the Equity Shares of the Target Company are frequently traded on the BSE within the meaning of explanation (i) to Regulation 20(5) of the SEBI (SAST) Regulations during the six calendar months preceding the date of Public Announcement i.e. April 10, 2009 and the date of the Global PA i.e. September 15, 2008. The Open Offer Price of Rs. 237.13 per Equity Share is justified in terms of Regulation 20(4) of the SEBI (SAST) Regulations in view of it being the highest of the following:

(a)	The negotiated price	Not Applicable*
(b)	The highest price paid by the Acquirer Group for acquisition of Equity Shares of the Target Company during the 26 week period prior to the date of this PA i.e. April 10, 2009	Not Applicable
(c)	The average of the weekly high and low of the closing prices of the Equity Shares of the Target Company during the 26 week period preceding the date of this PA i.e. April 10, 2009	Rs. 201.66
(d)	The average of the daily high and low of the Equity Shares of the Target Company during the 2 week period preceding the date of this PA i.e. April 10, 2009	Rs. 219.20
(e)	The highest price paid by the Acquirer Group for acquisition of Equity Shares of the Target Company during the 26 week period prior to the date of the Global PA i.e. Sept 15, 2008	Not Applicable
(f)	The average of the weekly high and low of the closing prices of the Equity Shares of the Target Company during the 26 week period preceding the date of the Global PA i.e. Sept 15, 2008	Rs. 230.48
(g)	The average of the daily high and low of the Equity Shares of the Target Company during the 2-week period preceding the date of the Global PA i.e. Sept 15, 2008	Rs. 237.13

(Source: www.bseindia.com)

- * No financial diligence has been carried out by the Acquirer Group in respect of the Target Company, as a part of the Global Acquisition. No separate value has been assigned for the Target Company during the valuation exercise of Ciba by the Acquirer Group as a part of the Global Acquisition. Further, there has not been any separate negotiated price under any agreement for the acquisition of Equity Shares of the Target Company by the Acquirer Group.

- In view of the above, the Open Offer Price of Rs. 237.13 per Equity Share is justified as per the SEBI (SAST) Regulations being the highest price in compliance with Regulation 20(4) of the SEBI (SAST) Regulations.

4 INFORMATION ON ACQUIRER AND THE PERSON ACTING IN CONCERT

4.1 BASF SE – Acquirer

- 4.1.1 BASF SE is a listed European Company which was incorporated on January 30, 1952 with its registered office located at 67056 Ludwigshafen, Germany Tel.: +49-621-60-0, Fax: +49-621-60-425-25.

- 4.1.2 On June 26, 1973, the Acquirer changed its name from “Badische Anilin- & Soda-Fabrik Aktiengesellschaft” to “BASF Aktiengesellschaft”. On January 14, 2008, BASF converted from a German Aktiengesellschaft into a European Company with the name BASF SE and with company and chief administrative offices remaining in Ludwigshafen, Germany.

- 4.1.3 The principal trading market for BASF SE shares is the Frankfurt Stock Exchange (Germany). In addition, BASF SE shares are also listed on the London and Swiss stock exchanges. The closing price of equity shares of BASF SE on the Deutsche Börse (Xetra) as on April 8, 2009 was € 25.24 per share (equivalent to Rs.1,680.98 per share).

- 4.1.4 As on December 31, 2008, the paid up capital of BASF SE is € 4,417 million (Rs. 2,941,722 lacs).

- 4.1.5 The Executive Board of Directors of BASF SE comprises 8 members: Dr. Jürgen Hambrecht (Chairman of the Executive Board), Dr. John Feldmann, Dr. Kurt Bock, Dr. Stefan Marciniowski, Dr. Martin Brudemüller, Dr. Andreas Kreimeyer, Dr. Harald Schwager and Dr. Hans-Ulrich Engel.

- 4.1.6 The audited consolidated financial highlights of BASF Group for the years ended December 31, 2008, December 31, 2007 and December 31, 2006 are as given below:

(Amount in Euro million and Rs. lacs unless otherwise specified, except for share data)

As on or for year ended	December 2006		December 2007		December 2008	
	Euro (in Million)	Rs. (in Lacs)	Euro (in Million)	Rs. (in Lacs)	Euro (in Million)	Rs. (in Lacs)
Total Revenues	53,544	35,660,304	59,004	39,296,664	63,608	42,362,928
Profit After Tax	3,215	2,141,190	4,066	2,707,956	2,912	1,939,392
Paid in share capital	4,420	2,943,720	4,397	2,928,402	4,417	2,941,722
Retained Earnings (excluding revaluation reserves)	13,302	8,859,132	14,556	9,694,296	13,250	8,824,500
Stockholders' Equity (excluding other comprehensive income & minority interests)	17,722	11,802,852	18,953	12,622,698	17,667	11,766,222
Earning Per Share ⁽¹⁾	3.2	213.1	4.2	279.7	3.1	206.5
Return on Equity after Taxes (%) ⁽³⁾	19.2	19.2	22.4	22.4	17.0	17.0
Book Value Per Share ⁽³⁾	18.1	1,205.5	20.0	1,332.0	20.4	1,358.6
Price to Earning Multiple based on price as on April 8, 2009 and EPS for year ended December 31, 2008	8.14					

Price to Earning Multiple based on price as on April 8, 2009 and EPS for year ended December 31, 2008 8.14

(1) Formulae for the financial ratios

EPS = Profit after tax / number of outstanding equity shares at the close of the year/period (Adjusted for split)

Return on Net Worth = Profit after Tax /Average Net Worth

Book Value per Share = Net Worth / No. of equity shares at the close of the year/period

- 4.1.7 BASF SE is a widely held company with 100% public shareholding, including holding by institutional and private investors and there is no promoter or person who is in control of BASF SE.

- 4.1.8 BASF is the world’s leading chemical company – The Chemical Company. With about 97,000 employees, six Verbund sites and close to 330 production sites worldwide, BASF serves customers and partners in almost all countries of the world. Its portfolio ranges from oil and gas to chemicals, plastics, performance products, functional solutions and agricultural solutions. BASF helps customers to be more successful through intelligent system solutions and high-quality products. Through new technologies BASF can tap into additional market opportunities. BASF conducts business in accordance with the principles of sustainable development.

- 4.1.9 BASF Group’s portfolio comprises: Chemicals, Plastics, Performance Products, Functional Solutions, Agricultural Solutions and Oil & Gas. It has a presence in the following regions: Europe, North America, Asia Pacific, South America, Africa and the Middle East.

4.2 BASF Handels- und Exportgesellschaft mbH – Person Acting in Concert

- 4.2.1 BASF H&E is an unlisted entity incorporated on May 7, 1954. Its registered office is located at 67056 Ludwigshafen, Germany. Tel.: +49-621-60-0, Fax: +49-621-60-425-25.

- 4.2.2 BASF H&E is a holding company of currently 46 subsidiaries, of which 30 are domestic (German) companies. In the year ended December 2008, BASF H&E posted an income before taxes of € 1,361 million (Rs. 906,426 lacs).

- 4.2.3 BASF H&E is a wholly owned subsidiary of BASF SE.

- 4.2.4 The paid up capital of BASF H&E is a nominal amount of € 1.545 million (Rs. 1,029 lacs) as on December 31, 2008.

- 4.2.5 The audited consolidated financial highlights of BASF H&E for the years ended December 31, 2008, December 31, 2007 and December 31, 2006 are as given below:

(Amount in Euro million and Rs. lacs unless otherwise specified, except for share data)

Amount as on or for the year ended	December 2006		December 2007		December 2008	
	Euro (in Million)	Rs. (in Lacs)	Euro (in Million)	Rs. (in Lacs)	Euro (in Million)	Rs. (in Lacs)
Total Revenues	1,439	958,374	1,962	1,306,692	1,438	957,708
Profit After Tax	1,235	822,510	1,834	1,221,444	1,218	811,188
Paid in share capital	1,545	1,029	1,545	1,029	1,545	1,029
Capital reserves	3,573	2,379,618	4,632	3,084,912	3,552	2,365,632
Stockholders' Equity (excluding other comprehensive income & minority interests)	3,575	2,380,950	4,634	3,086,244	3,554	2,366,964
Earnings Per Share ⁽¹⁾	NA	NA	NA	NA	NA	NA
Book Value Per Share ⁽³⁾	NA	NA	NA	NA	NA	NA
Return on Equity after Taxes ⁽²⁾⁽³⁾	60.9	60.9	44.7	44.7	29.8	29.8

- 1) Ratios such as Earnings Per Share and Book Value Per Share Not Applicable as PAC is a limited liability company not having issued equity shares

- 2) Return on Equity after Taxes = Profit after Tax / Average Stockholders’ Equity

5 INFORMATION ABOUT THE TARGET COMPANY

- 5.1 The Target Company was incorporated on March 30, 1995 under the Companies Act, 1956 (the “Act”) having its registered office located at Plot 37, Chandivali Farm Road, Chandivali, Andheri (East), Mumbai 400 072. Tel: (022) 2858 0200, Fax: (022) 2858 0299.

- 5.2 The Target Company was incorporated under the name “Sandoz Agro (India) Private Limited”. Pursuant to the applicable provisions of the Act the name of the Target Company was changed as under:

- Ciba Specialty Chemicals (India) Private Limited, effective September 11, 1996
- Ciba Specialty Chemicals (India) Limited, effective October 17, 1996
- Ciba India Limited, effective December 19, 2007

- 5.3 The Target Company is engaged in the business of manufacturing and trading of specialty chemicals and in commoditized products. The Target Company serves a number of major industries and markets, such as paper, plastics, inks and printing, packaging, paints, petrochemicals, automotive, construction, electronics, water treatment, agriculture, mining, extraction, and home and personal care. The Target Company operates in two business segments: Specialty Chemicals Segment and Other Segments. Specialty Chemicals Segment includes additives, coating chemicals, water treatment and paper treatment chemicals, home and fabric care chemicals, and personal care chemicals. Other Segments represents manufacturing under contract, sourcing of products for exports and income from sourcing activities.

- 5.4 The Target Company’s plant is located at Santa Monica, Corlim, Goa. The plant of Diamond Dye-Chem Limited, a wholly owned subsidiary of the Target Company is located at Ankleshwar, Gujarat. The regional distribution centres of the Target Company are located at Chennai, Kolkata and New Delhi.

- 5.5 The paid up capital of the Target Company as on the date of Public Announcement is 13,280,819 Equity Shares of Rs. 10 each fully paid up amounting to Rs. 132,808,190.

- 5.6 The Equity Shares of the Target Company are listed on the BSE.

- 5.7 The standalone financial statements of the Target Company are as follows:

(Amount in Rs. lacs except for share data)

Amounts as on or for the period ended	March 31, 2006 (Audited)	March 31, 2007 (Audited)	March 31, 2008 (Audited)	December 31, 2008 (Unaudited)
Total Income	63,366	52,088	47,769	42,083
Profit After Tax*	3,336	2,094	1,934	2,302
Paid up share capital	1,328	1,328	1,328	1,328
Reserves and Surplus (excluding revaluation reserves)	19,527	26,800	28,190	31,619
Net Worth	20,855	28,128	29,518	32,947
Earnings Per Share ⁽²⁾	25.12	15.76	14.56	17.32
Return on Networth ⁽¹⁾	16 %	7.44 %	6.55 %	6.99 %
Book Value Per Share ⁽³⁾	157.03	211.80	222.26	248.08
Price to Earning Multiple based on price as on April 9, 2009 and EPS for year ended March 31, 2008				15.59

- * Profit after tax before exceptional items.

(1) Formulae for the financial ratios

EPS = Profit after tax / number of outstanding equity shares at the close of the year/period

Return on Net Worth = Profit after Tax /Average Net Worth

Book Value per Share = Net Worth / No. of equity shares at the close of the year/period

- 5.8 As on the date of this Public Announcement, the Board of Directors of the Target Company is comprised of 6 Directors, viz. Mr. J. S. Bilimoria, Mr. C. Newton, Mr. K. Kohler, Mr. J. S. Maheshwari, Mr. N. Munjee and Mr. P. Mehta. None of the above Directors represent or are from the Acquirer Group.

6 Reasons for the Open Offer and Future Plans

- 6.1 This Open Offer is being made pursuant to Regulations 10 and 12 and other applicable provisions of the SEBI (SAST) Regulations, consequent upon the consummation of the Global Acquisition of Ciba by the Acquirer Group, which could also be regarded as an indirect acquisition of Equity Shares and of control of the Target Company.

- 6.2 As a part of its ongoing business strategy, the Acquirer constantly monitors and evaluates its product portfolio in various regions of its operations and based on such evaluation, may decide to enter into or discontinue certain product lines. Such decisions, if any, taken at the global or regional levels by the Acquirer may affect the business composition of Ciba India. As on the date of this Public Announcement, the Acquirer Group does not have any specific plans to make any major change to the existing lines of business of Ciba India or to dispose of or otherwise encumber any assets of Ciba India in the next 24 months, except in the ordinary course of business of Ciba India and its subsidiaries and except to the extent it deemed necessary for the purpose of restructuring and/or rationalization of business, assets, investments, liabilities or otherwise of Ciba India for commercial reasons, operational efficiencies or otherwise, including the activities referred to in this Section. It will be for the Board of Directors of Ciba India to take appropriate decisions in these matters as per the requirements of the business. In any event, such steps relating to the sale or encumbrance, if any, of the substantial assets of Ciba India and of any restructuring will be governed by the applicable provisions of regulations, the Companies Act, 1956, and/or other applicable laws at the relevant time.

- 6.3 The Acquirer will evaluate, based on various factors, the possibility of integrating the Target Company’s operations with its Indian operations, including a possible merger or consolidation, for commercial reasons and operational efficiencies, subject to applicable laws.

- 6.4 Other than the aforesaid, the Acquirer Group undertakes that it shall only sell, dispose of or otherwise encumber any substantial asset of Ciba India with the prior approval of the shareholders of Ciba India to the extent such approval is required by applicable laws.

- 6.5 Subject to the provisions of applicable law, the Acquirer Group intends to have its nominees appointed to the Board of Directors of the Target Company on completion of its obligations under the Open Offer.

7 STATUTORY APPROVALS FOR THE OPEN OFFER

- 7.1 The Open Offer is subject to the approval of the Foreign Investment Promotion Board (“**FIPB**”), in view of the provisions of Press Note 1/2005 (“**FIPB Approval**”). The Open Offer is also subject to the approval of the Reserve Bank of India (“**RBI**”) for the acquisition of Equity Shares by the Acquirer Group, in addition, approval from the RBI will be required for acquiring Equity Shares from non-resident Indians who validly tender their Equity Shares under this Open Offer (collectively, the “**RBI Approvals**”).

- 7.2 The Acquirer Group will make the necessary applications to and filings with the various authorities to obtain the statutory approvals described above.

- 7.3 To the best of the Acquirer Group’s knowledge, as of the date of this Public Announcement, there are no statutory approvals required to implement the Open Offer other than those specified above. If any other statutory approvals become applicable prior to completion of the Open Offer, the Open Offer would also be subject to such other statutory approvals. The Acquirer Group will have the right not to proceed with the Open Offer in the event that the statutory approvals indicated above are refused in terms of Regulation 27 of the SEBI (SAST) Regulations.

- 7.4 In case of delay in receipt of any statutory approvals, SEBI has the power to grant an extension of time to the Acquirer Group for payment of consideration to shareholders of the Target Company, subject to the Acquirer Group agreeing to pay interest for the delayed period if directed by SEBI in terms of Regulation 22(12) of the SEBI (SAST) Regulations. Further, if the delay occurs on account of the willful default or neglect or inaction by the Acquirer Group in obtaining the requisite approvals, the amount held in the Escrow Account (as defined below) shall be subject to forfeiture and be dealt with in the manner provided in Regulation 28(12) of the SEBI (SAST) Regulations.

- 7.5 To the best of their knowledge, the Acquirer Group does not require any approvals from any financial institutions or banks for the Open Offer.

8 OPTION IN TERMS OF REGULATION 21(2)

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