

PUBLIC ANNOUNCEMENT FOR THE ATTENTION OF THE SHAREHOLDERS OF THE

GL HOTELS LIMITED (“GL Hotels”)/ “Target Company”)

Registered Office: J-177, MIDC Industrial Area, Bhosari, Pune – 411 026, Maharashtra, India. Tel. No. +91 20 3068 1102, Fax. No. +91 20 2747 7996

CASH OFFER FOR ACQUISITION OF EQUITY SHARES FROM PUBLIC SHAREHOLDERS

This Public Announcement (“Public Announcement”) is being issued by JM Financial Consultants Private Limited (“Manager to the Offer” or “JM Financial”), on behalf of Duneam Investments (Mauritius) Pte Ltd (“Acquirer”), pursuant to Regulation 10 of, and in compliance with, the Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 1997 and subsequent amendments thereto (the “SEBI (SAST) Regulations”).

1. BACKGROUND TO THE OFFER

- The Acquirer is a company incorporated on April 29, 2004 under the laws of Mauritius and having its registered office at Les Cascades Building, Edith Cavell Street, Port Louis, Mauritius. Tel. No. +230 212 9800 Fax. No. +230 212 9833.
- The Target Company is listed on the Bombay Stock Exchange Limited (“BSE”) and the Delhi Stock Exchange Association Limited (“DSE”). As on the date of this Public Announcement, the promoters of the Target Company hold 1,03,22,912 equity shares of the Target Company of face value of Rs. 10 each, constituting 80.16% of the present paid up share capital of the Target Company.
- On May 24, 2007, the Acquirer, the Target Company and the promoters of the Target Company i.e Mr. Ravi Ghai, Mr. Gaurav Ghai, Mrs. Geeta Ghai, Kwality Frozen Foods Private Limited, Oregon Realty Private Limited, and Amphritre Investments Company Private Limited (“Key Promoters”) have entered into a Warrant Subscription Agreement (“WSA”) for the allotment of 44,10,462 warrants of the Target Company to the Acquirer (“Acquirer Warrants”). The Acquirer Warrants are convertible into 44,10,462 equity shares of the Target Company (“Acquirer Shares”), at the option of the Acquirer, at a price of Rs. 283.42 per converted Share (“Conversion Price”) within 18 months from the date of allotment of the Acquirer Warrants.
- The aggregate consideration payable on the conversion of all Acquirer Warrants into Acquirer Shares at the aforementioned price of Rs. 283.42 per converted Share is Rs. 125,00,13,140 (Rupees One Hundred and Twenty Five Crore Thirteen Thousand One Hundred and Forty) (the “Warrant Consideration”) of which 10% i.e. Rs. 12,50,01,314 (Rs. Twelve Crore Fifty Lakhs One Thousand Three Hundred and Fourteen) has been paid by the Acquirer on June 19, 2007 prior to the allotment of the Acquirer Warrants on June 21, 2007 in accordance with the provisions of the Securities and Exchange Board of India (Disclosure and Investor Protection) Guidelines, 2003 (“SEBI DIP Guidelines”).
- The Acquirer Shares will constitute 25.51% of the outstanding paid up share capital of the Target Company post the conversion of Acquirer Warrants into Acquirer Shares and 21.74% of the Emerging Voting Capital of the Target Company (as defined in Clause 1.17 herein below).

- At its meeting held on May 11, 2007, the Board of Directors of the Target Company (“Board”) approved the issue of the Acquirer Warrants to the Acquirer subject to approval of the shareholders of the Target Company (“Shareholders”) in a general meeting. At an Extraordinary General Meeting of the Shareholders (“EGM”) held on June 6, 2007, which had been convened by the Board on May 11, 2007, the Shareholders approved (“Shareholders Approval”) the allotment of the Acquirer Warrants in favour of the Acquirer pursuant to the provisions of Section 81(1A) of the Companies Act, 1956, the SEBI DIP Guidelines, the provisions of the Memorandum and Articles of Association of the Target Company, the Listing Agreement and the guidelines issued by Reserve Bank of India (“RBI”), SEBI and all other concerned statutory and other authorities in this regard. The Acquirer Warrants and the Acquirer Shares issued to the Acquirers are to be locked-in for a period of one year from the date of the allotment of the Acquirer Warrants. Pursuant to the said Shareholders Approval, the Acquirer Warrants were allotted in favour of the Acquirer on June 21, 2007.

- The Conversion Price for each Acquirer Warrant has been determined in accordance with the provisions of the SEBI DIP Guidelines. As required under Clause 13.1.1 of the SEBI DIP Guidelines, the relevant date for the purpose of determining the minimum price at which the Acquirer Shares are to be issued upon conversion of the Acquirer Warrants is May 5, 2007, being the date falling 30 days prior to the date of the shareholders meeting. The average of the weekly high and low of the closing prices of the equity shares of the Target Company on the BSE as per the certificate dated May 11, 2007 from the Statutory Auditors of the Target Company was: (a) Rs. 259.09 per share for the 6 months ended on May 4, 2007 and (b) Rs. 279.38 per share for the 2 weeks ended on May 4, 2007. Accordingly, the Conversion Price of Rs. 283.42 per Acquirer Warrant is higher than the averages set out in sub-clauses (a) and (b) above.

- The Acquirer Warrants are convertible into the Acquirer Shares at anytime within 18 months from the date of allotment of the Acquirer Warrants. The Acquirer proposes to convert the Acquirer Warrants on or around August 6, 2007. The Acquirer will be paying the remaining 11% of the Warrant Consideration amounting to Rs. 112,50,11,826 (Rs. One Hundred and Twelve Crore Fifty Lakhs Eleven Thousand Eight Hundred and Twenty Six) pursuant to such conversion. Regulation 14(2) of the SEBI (SAST) Regulations requires any acquirer who has acquired convertible securities of any listed company which entitle him to voting rights in excess of the percentages specified in Regulation 10 or Regulation 11 of the SEBI (SAST) Regulations to make a public announcement to acquire shares of such company no later than four working days before acquiring voting rights upon conversion of such securities. Since the Acquirer Shares constitute 21.74% of the Emerging Voting Capital of the Target Company, which is more than the stipulated 15% in Regulation 10 of the SEBI (SAST) Regulations and the Acquirer proposes to convert the Acquirer Warrants on or around August 6, 2007, this open offer (“Offer” or “Open Offer”) is being made in compliance with Regulation 10 read with Regulation 14(2) of the SEBI (SAST) Regulations to acquire up to 40,57,625 equity shares of the Target Company (“Offer Shares”) constituting 20% of the Emerging Voting Capital of the Target Company.

- In addition to the WSA, the Acquirer, the Target Company and Kwality Resorts & Hospitality Private Limited (“KRHPL”), a subsidiary of the Target Company, have entered into a Share Subscription and Shareholders Agreement (“SHA”) on May 24, 2007, whereby KRHPL has agreed to issue and allot 10 equity shares of KRHPL of face value of Rs. 10 each in favour of the Acquirer.

- The following is a summary of the key terms of the WSA:
 - The Acquirer has agreed to subscribe to, and the Target Company has agreed to issue and allot the Acquirer, 44,10,462 Warrants at a consideration price of Rs. 283.42 per Warrant aggregating to a total sum of Rs. 125,00,13,140 (Rupees One Hundred and Twenty Five Crores Thirteen Thousand One Hundred and Forty only).

- The Target Company shall utilize the proceeds from the issue and exercise of Acquirer Warrants solely for the purposes of owning, conducting, operating, development and management of hotels and expenses incidental to these activities whether through the Target Company or KRHPL, (either directly or through its subsidiaries or joint ventures), including any acquisition of land for such purpose.

- The Acquirer has the right to appoint one director on the Board of the Target Company which shall comprise at least three directors. In addition, the Acquirer is entitled to nominate one person from time to time, who is an employee/agent of the Acquirer or its affiliates as an observer on the Board. The director appointed/nominated by the Acquirer is also entitled to be appointed as a member of all committees of the Board of the Target Company, including the Audit Committee.

- The WSA provides for a non-complete obligation on the Key Promoters of the Target Company for a period of 10 years from the date of execution of the WSA whereby the Key Promoters have agreed, subject to certain exceptions, not to carry on or engage directly or indirectly, whether through partnership or as shareholders, joint venture partners, collaborators, consultants or agents or otherwise, in any business of owning, conducting, operating, developing or managing a hotel, carrying on outdoor catering, operation of banqueting business or owning restaurants which competes directly or indirectly with the whole or any part of the business of the Target Company or any of its subsidiaries.

- The WSA also requires the Acquirer to first offer its equity shares of the Target Company to the Key Promoters in the event that the Acquirer proposes to transfer the equity shares of the Target Company to a competitor.

- The following is a summary of the key terms of the SHA:
 - The Acquirer shall be entitled to appoint one director on the Board of KRHPL whose Board shall not comprise of more than twelve members. The Acquirer shall be entitled to nominate a person from time to time, who is an employee/agent of the Acquirer or its affiliate as an observer on the board of directors of KRHPL. The director appointed/nominated by the Acquirer is also entitled to be appointed as a member of all committees of the board of directors of KRHPL.

- The SHA also provides that decisions on KRHPL in respect of certain critical matters are to be taken only with the consent of the Acquirer (in case of general meetings of KRHPL) or the director representing the Acquirer (in case of a meeting of the board of directors of KRHPL, or committee thereof). These matters include, *inter alia*, (i) sale, transfer, mortgage, charge, pledge, creation of a lien, lease, exchange or other disposition of material assets, sale or disposition of any part of the undertaking and/or goodwill of KRHPL, other than to secure bank loans, (ii) transactions involving mergers, acquisitions, disinvestments, creation of subsidiaries, consolidation, reconstruction, recapitalization, reorganization or other business combination involving KRHPL and/or its subsidiaries; (iii) any change in the business scope, any diversification into business areas unrelated to its existing business, (iv) amendment of the Memorandum and Articles of Association of KRHPL, (v) voluntary liquidation or dissolution of KRHPL.

- In the event that KRHPL proposes to issue any further shares to a financial investor, such shares are to be first offered for subscription to the Acquirer.

- In the event that the Target Company proposes to transfer any of the shares held by it in KRHPL, the SHA requires the Target Company to first offer such shares to the Acquirer.

- The shareholding pattern of the Target Company, as on the date of this Public Announcement is as follows:

Shareholder Category	Number of Equity Shares of the Target Company	Percentage of Equity Capital
Promoters	1,03,22,912	80.16%
Public	25,55,638	19.84%
Total	1,28,78,550	100.00%

- As of the date of this Public Announcement, the Target Company has 1,28,78,550 outstanding equity shares of face value of Rs. 10 each (“Shares”).

- There are no partly paid up shares issued by the Target Company.

- Shareholding pattern for the Target Company after the proposed conversion of Acquirer Warrants into Acquirer Shares will be as follows:

Shareholder Category	Number of Equity Shares	Percentage of Equity Capital
Promoters	1,03,22,912	59.71%
Acquirer	44,10,462	25.51%
Other Public	25,55,638	14.78%
Total	1,72,89,012	100.00%

- In addition to the Acquirer Warrants, the Target Company has, on June 21, 2007, issued and allotted 29,99,114 warrants (“Offer Investor Warrants”) convertible into 29,99,114 Shares at a price of Rs. 283.42 per Share. The details of the same are provided in Clause 5.8 herein below.

- Assuming conversion of the Offer Investor Warrants and the Acquirer Warrants, the total share capital of the Target Company on a fully diluted basis will be 2,02,88,126 Shares (“Emerging Voting Capital”).

- The Shareholders of the Target Company in the EGM held on June 6, 2007 have approved of an Employees Stock Option Scheme (“ESOS”) consisting of 50,000 Employee Stock Options (“ESOPs”) convertible into 50,000 equity shares of the Target Company having face value of Rs. 10 each. No ESOPs have been granted under the ESOS as of the date of this Public Announcement.

- Other than the Acquirer Warrants, the Offer Investor Warrants and ESOS as described in Clauses 1.3, 1.16 and 1.18 above, there are no other outstanding Warrants/ Convertibles/ Options or other instruments which, when converted would result in an increase in the equity share capital of the Target Company.

- THE OFFER**

- This Offer is being made by the Acquirer to all the shareholders of the Target Company (except the Key Promoters and the Acquirer) to acquire the Offer Shares. This Offer is being made pursuant to Regulation 10 of the SEBI (SAST) Regulations read with Regulation 14(2) of the SEBI (SAST) Regulations, consequent upon the proposed conversion of the Acquirer Warrants into Acquirer Shares on or around August 6, 2007. This Offer is being made to acquire Offer Shares at a price of Rs. 283.42 per fully paid up equity share of the Target Company (the “Offer Price”), payable in cash in accordance with the SEBI (SAST) Regulations and subject to the terms and conditions mentioned hereinafter.

- The Acquirer does not hold any Shares in the Target Company as of the date of this Public Announcement. The Acquirer will directly hold 44,10,462 Shares comprising 21.74% of the Emerging Voting Capital in the Target Company, pursuant to the conversion of Acquirer Warrants into Acquirer Shares. Upon completion of the Offer, assuming full acceptance, the Acquirer will directly hold 41.74% of the Emerging Voting Capital of the Target Company.

- The Manager to the Offer does not hold any Shares of the Target Company as of the date of this Public Announcement. Subject to the receipt of regulatory approvals as set out in Clause 7 below, and other terms and conditions as set out in this Public Announcement and the Letter of Offer to be sent to the public shareholders of the Target Company, the Acquirer will acquire all Offer Shares validly tendered pursuant to the Offer.

- This Offer is being made to all the public shareholders of the Target Company (except the Acquirer and the Key Promoters) and is not conditional on any minimum level of acceptance by the shareholders of the Target Company. During the offer period, the Acquirer may purchase additional Shares in accordance with the SEBI (SAST) Regulations and in such event such purchase shall be disclosed to the stock exchanges where the Shares are listed and to the Manager to the Offer in accordance with Regulation 22(17) of the SEBI (SAST) Regulations.

- There are no “Persons Acting in Concert” with the Acquirer within the meaning of Regulation 21(e) of the SEBI (SAST) Regulations in relation to the Offer.

- There is not a competitive bid.

- OFFER PRICE**

- Based on the trading volumes of the Target Company for the six month period ending on June 30, 2007, the Shares are infrequently traded on the BSE and the DSE within the meaning of explanation (i) to Regulation 20(5) of the SEBI (SAST) Regulations.

- The Offer Price is justified in terms of Regulations 20(5) of the SEBI (SAST) Regulations in view of the following:

	The Conversion Price contracted in the WSA is Rs. 283.42
A) Negotiated Price	
B) The highest price paid by the Acquirer for acquisitions, if any, including by way of allotment in public rights or preferential issue during the 26 week period prior to the date of PA	Rs. 283.42 in terms of the WSA
C) Other Financial Parameters*	March 31, 2007
i. Return on Net Worth (%)	50.98%
ii. Book Value per share (Rs.)	18.16
iii. Earnings per share (Rs.)	11.12
iv. P/E Multiple based on Offer Price	25.49
v) Average of the P/E multiple of companies forming part of the Hotel industry (Source: Capital Market, July 16-July 29, 2007)	21.5

- *Based on standalone unaudited financials for FY 2007 of GL Hotels, without consolidating for the merger with MBPL (as defined in Clause 5.4)

- # Without taking into account the revaluation reserves.

- Since this Public Announcement is being made pursuant to the proposed conversion of Acquirer Warrants into Acquirer Shares, there is no negotiated price paid by the Acquirer for directly acquiring shares of the Target Company.

- Valuation of the Shares was done by Haribhakti & Company, Chartered Accountants, 43, Free Press House, 215, Nariman Point, Mumbai - 400021 signing through partner, Mr. Mang Daga (Membership No. 48523) after their report dated July 25, 2007 (“Valuation Report”). As per the Valuation Report, the price per Share in terms of Regulation 20(5)(c) of the SEBI (SAST) Regulations, is Rs. 284.00 (Rupees Two Hundred and Sixty Four Only) also taking into account the Merger and the allotment of shares in terms of the Scheme (as defined in Clause 5.4) and the share swap ratio specified therein.

- The Offer Price of Rs. 283.42 per Share of the Target Company is higher than the fair value determined under the

- Valuation Report and is equal to the Conversion Price of Rs. 283.42 per Share payable by the Acquirer upon conversion of each Acquirer Warrant. The Offer Price is therefore justified in terms of Regulation 20 of the SEBI (SAST) Regulations.

- INFORMATION ON THE ACQUIRER**

- Duneam Investments (Mauritius) Pte Ltd (“Acquirer”)**

- The Acquirer is a limited liability company having its registered office at Les Cascades Building, Edith Cavell Street, Port Louis, Mauritius. The Acquirer was incorporated on April 29, 2004 under Act Number 15 of the Companies Act 2004 of the Republic of Mauritius. The contact details of the Acquirer are as follows: Tel. No +230 212 9800, Fax No. +230 212 9833.

- The Acquirer is not listed on any stock exchange.

- The paid up capital of the Acquirer is USD 2 comprising of 2 ordinary shares of face value USD 1 each held by Seletar Investments Pte Ltd (“Seletar”). The network of the Acquirer as of March 31, 2007 is Rs. 618,15,70,000 (Rupees Six Hundred Eighteen Crores Fifteen Lakhs Seventy Thousand Only - Please see Clause 4.1.6 below).

- The Acquirer is a wholly owned subsidiary of Seletar which was incorporated on January 3, 1991 under the laws of Republic of Singapore and having its registered office at 60B Orchard Road, #06-16 Tower 2, The Atrium@Orchard, Singapore 238891. Tel. No. + 65 9826 6828. Fax No. +65 9821 1170. Seletar currently holds investments directly or indirectly in various countries mainly in the Asia-Pacific region. Seletar is a wholly owned subsidiary of Temasek Capital (Private) Limited.

- The Acquirer is engaged in the business of carrying out activities relating to asset management and other relevant activities that are ancillary thereof. The activities of business also include carrying on the business of investments, to acquire and hold investments of all nature and to engage in any qualified global business or businesses whatsoever, which are not prohibited under the laws for the time being in force in the Republic of Mauritius.

- Brief particulars of the audited financials of the Acquirer for the 12-month period ending March 31, 2005 and the 12-month period ending March 31, 2006 and the unaudited financials of the Acquirer for the 12-month period ending March 31, 2007 are as follows:

Particulars	Year ended March 31, 2005	Year ended March 31, 2006	Year ended March 31, 2007
	(Rs. in lakhs except Paid up Share Capital)		
Income from Operations	-	2,402.14	465.62
Other Income	-	692.39	5,945.61
Total Income	-	3,094.53	6,412.23
Profit After Tax	(172.51)	2,999.06	2,576.26
Paid up share capital (in Rs.)	80.21	80.21	80.21
Reserves and Surplus (excluding revaluation reserves)	127.15	19,340.34	61,815.70
Net worth (excluding revaluation reserves)	127.15	19,340.34	61,815.70
Earnings per share	(86.25)	1,499.53	1,268.13
Return on Net Worth (%)	(135.70%)	15.50%	4.20%
Book Value per Share	63.58	9,670.17	30,907.85

Note: The currency conversion in the above table is based on the exchange rate available on Bloomberg as on July 23, 2007, viz. 26.737 INR per SGD

- INFORMATION ABOUT THE TARGET COMPANY**

- The Target Company was incorporated on August 5, 1959 under the Companies Act, 1956 having its Registered office located at J-177, MIDC Industrial Area, Bhosari, Pune – 411 026, Maharashtra, India. Tel. No. +91 20 3068 1102, Fax No. +91 20 2747 7996.

- The Target Company is promoted by (i) Kwality Frozen Foods Private Limited incorporated on July 27, 1967 under the Companies Act 1956 and having its registered office at 254-C, Dr. Annie Besant Road, Worli, Mumbai - 400030, Tel. +91 22 40501111, (ii) Amphritre Investments Company Private Limited incorporated on May 21, 1984 under the Companies Act 1956 and having its registered office at 254-C, Dr. Annie Besant Road, Worli, Mumbai - 400030, Tel. +91 22 40501111, (iii) Oregon Realty Private Limited incorporated on September 14, 1989 under the Companies Act 1956 and having its registered office at 254-C, Dr. Annie Besant Road, Worli, Mumbai - 400030, Tel. +91 22 40501111 (iv) Satinetta Finlease and Investments Private Limited incorporated on September 6, 1994 under the Companies Act 1956 and having its registered office at 254-C, Dr. Annie Besant Road, Worli, Mumbai - 400030, Tel. +91 22 40501111 (v) Ravi Ghai, (vi) Gaurav Ghai, and (vii) Geeta Ghai (collectively the “Promoters”). The Target Company operates in the Hospitality sector and operates a 58 room boutique luxury hotel by the name of Intercontinental Marine Drive at Mumbai and four premium banqueting facilities (one each at Worli at Mumbai, Vashi, Pune and New Delhi).

- There has been no change in the name of the Target Company since incorporation.

- Under a Scheme of Arrangement (the “Scheme”) between Mayfair Banquets Private Limited (“MBPL”), the Target Company and their respective shareholders, pursuant to Sections 391 to 394 and other applicable provisions of the Companies Act, 1956, MBPL was amalgamated with the Target Company (the “Merger”), with the appointed date being April 1, 2008 (“Appointed Date”). The Hon'ble High Court of Judicature at Bombay had passed an order sanctioning the Scheme on June 22, 2007. The Merger became effective on July 21, 2007 (“Effective Date”) upon making of the requisite filings with the Registrar of Companies. With effect from the Appointed Date and upon the Scheme becoming effective, the entire business and the whole of the undertaking of MBPL now stands transferred to and vested in or merged into the Target Company. Upon coming into effect of the Scheme and in consideration of the transfer and vesting of the undertaking of MBPL in the Target Company, the Target Company has issued and allotted 53,713 Three Crore Shares of the face value of Rs. 10 each credited as fully paid up in the share capital of the Target Company for every 1 (One) equity share of Rs. 100 each in MBPL held by the shareholders of MBPL whose names appear in the Register of Members of MBPL as on the Effective Date.

- The total paid up capital of the Target Company post the Merger becoming effective, as on the date of this Public Announcement is Rs. 1,28,78,550 (Rupees Twelve Crores Eighty Seven Lakhs Eighty Five Thousand Five Hundred only) comprising 1,28,78,550 fully paid up equity shares of face value Rs. 10 each.

- As on the date of this Public Announcement, there are no partly paid up shares issued by the Target Company.

- The Shareholders of the Target Company in an EGM held on June 6, 2007 have approved an ESOS for the grant of 50,000 ESOPs convertible into 50,000 Shares at a price of Rs. 283.42 per Share. No ESOPs have been granted under the ESOS as of the date of this Public Announcement. There are no outstanding ESOPs as on the date of this Public Announcement.

- The details of the outstanding warrants of the Target Company, as of the date of this Public Announcement are as follows:

Name of Allottee for the Warrants	Shareholder Category	Number of Warrants	Percentage of Emerging Voting Capital assuming full conversion of all outstanding Warrants
Duneam Investments (Mauritius) Pte Ltd	Foreign Company	44,10,462	21.74%
Insheld Insurance Consultants Private Limited	Private Corporate Body	9,00,000	4.44%
Conroe Finance Limited	Foreign Company	7,00,000	3.45%
Willastan Finance Limited	Foreign Company	5,00,000	2.46%
Anchor & Plastics Private Limited	Private Corporate Body	3,98,114	4.43%
Subtotal of all Outstanding Warrants as mentioned above		74,09,576	36.52%
Total Emerging Voting Capital assuming full conversion of all outstanding Warrants including Acquirer Warrants		2,02,88,126	100%

- The Shares are listed on the BSE and the DSE. The shareholders of the Target Company through a postal ballot pursuant to Section 192A of the Companies Act 1956 read with the Companies (Passing of Resolution by Postal Ballot) Rules, 2001 on June 4, 2007, have approved the voluntary delisting of Shares from the DSE. The Target Company is in the process of making an application for delisting the Shares from the DSE.

- Brief particulars of the audited financials of the Target Company for the financial years 2004-2005 and 2005-2006 and the unaudited financials for the financial year 2006-2007 are as follows:

Particulars	Year ended March 31, 2005	Year ended March 31, 2006	Year ended March 31, 2007
	(Rs. in lakhs except per share data)		
Total Income	2078.64	2508.14	3834.80
Profit After Tax	(397.31)	(185.65)	780.14
Paid up share capital	701.64	701.64	701.64
Reserves and Surplus (excluding revaluation reserves)	1587.21	1587.21	1587.21
Net worth (excluding revaluation reserves)	504.30	419.40	1008.11
Earnings per share (Rs.)	(5.66)	(2.65)	11.12
Return on Net Worth (%)	(78.79%)	(44.27%)	50.98%
Book Value per Share (Rs.)	7.19	5.98	18.16
Price to Earning Multiple (Based on Closing price on July 27, 2007)	NA	NA	34.31

- Note: Pursuant to the Merger becoming effective, the Target Company will be drawing its Audited Accounts for FY 2007 on a consolidated basis, after consolidating the financials of MBPL with the standalone financials of the Target Company, before Merger. Accordingly audited financials of FY 2007 will vary significantly from the unaudited financials presented above.

- As of the date of this Public Announcement, the Board is comprised of 7 directors, viz. Mr. Ravi Ghai, Mr. R. K. P. Shankardass, Mrs. Krishna Kumari Ghai, Mr. Gaurav Ghai, Mr. Mahendra V. Doshi, Mr. Gulshan Bijlani and Mr. Harindra Singh. None of these directors are representatives of the Acquirer. Under the provisions of the WSA, the Acquirer is entitled to nominate one director on the Board, the right for which may be exercised by the Acquirer after completion of the Open Offer.

- REASONS FOR THE OFFER AND FUTURE PLANS**

- The Offer is being made consequent upon the proposed conversion of Acquirer Warrants into Acquirer Shares resulting in substantial acquisition of shares and voting rights by the Acquirer in the Target Company without change in control or management thereof.

- The Acquirer is a financial investor in the Target Company and control over the Target Company remains with the promoters. The Acquirer does not have ability to influence major decisions with respect to the business and management of the Target Company. Accordingly, the Acquirer does not have any plans to make any major change to the existing lines of business of the Target Company or to dispose of or otherwise encumber any assets of the Target Company in the next 24 months, except in the ordinary course of business of the Target Company and its subsidiaries. It will be the discretion of the Board to take appropriate decision in these matters as per the requirements of the business and in line with opportunities from time to time. Such steps shall be in compliance with applicable provisions of the SEBI (SAST) Regulations, Companies Act, 1956, and/or other applicable laws at the relevant time and will be subject to prior approval of shareholders of the Target Company, wherever required. Further, during the said period of 24 months, the Acquirer undertakes not to sell, dispose of or otherwise encumber any substantial assets of the Target Company, with the prior approval of the shareholders of the Target Company during this period.

- STATUTORY APPROVALS FOR THE OFFER**

- The Offer is subject to the receipt of approval by the Acquirer in terms of the Reserve Bank of India’s (“RBI”) Master Circular No. 02/2007-08 dated July 2, 2007.

- The Acquirer will make the necessary applications to, and filing with, the requisite authorities to obtain the statutory approval described above.

- To the best of the Acquirer’s knowledge, as of the date of this Public Announcement, there are no other statutory approvals required to implement the Offer other than the approval specified above. If any other statutory approvals become applicable prior to completion