

PUBLIC ANNOUNCEMENT TO THE SHAREHOLDERS OF
RANE HOLDINGS LIMITED
(Registered Office: “Maithri”, 132, Cathedral Road, Chennai – 600 086)

This Public Announcement (PA) is being issued by Ind Global Corporate Finance Pvt Ltd (“the Managers to the Offer” or “IGCF”), for and on behalf of Mr. L. Lakshman, Mr. L. Ganesh, L. Lakshman (HUF), L. Ganesh (HUF), Mr Harish Lakshman (hereinafter collectively referred to as “the Acquirers”) along with Mrs. Pushpa Lakshman, Mr. Vinay Lakshman, Mrs. Meenakshi Ganesh, Ms. Aparna Ganesh, Mr. Aditya Ganesh, Mrs. T G Saraswathy, Mrs. Vanaja Aghoram, Mrs. Shanthi Narayan, Mrs. Saroja Raman, Mrs. Ranjini R Iyer, Mrs. Geetha Raman Subramanyam, Mrs. Rathika R Sundaresan, and Mr. T G G Raman, acting in concert with them (hereinafter collectively referred to as “Persons Acting in Concert” or “PACs”), pursuant to Regulation 11 (1) of, and in compliance with, Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 1997 and subsequent amendments thereto (“SEBI (SAST) Regulations”).

1. Background of the Offer

- 1.1 This offer to the shareholders of Rane Holdings Limited (“RHL” or “the Target Company”) is being made by the Acquirers and the PACs who hold 3,365,714 equity shares of Rane Holdings Limited representing 41.39 % of the fully paid-up equity share capital as on the date of the PA. The Acquirers and PACs form part of the promoter / promoter group of RHL. The current equity holdings of the Acquirers and PACs in RHL are as follows:

Sl.No	Name	No. of Shares held	%
1	Mr. L Lakshman	39,622 249,940 (Jointly with Mrs Pushpa Lakshman)	0.49 3.07
2	L Lakshman (HUF)	120,366	1.48
3	Mr L Ganesh	210,272 194,841 (Jointly with Mrs Meenakshi Ganesh)	2.59 2.39
4	L Ganesh (HUF)	103,279	1.27
5	Mr Harish Lakshman	22,105	0.27

Persons Acting in Concert (PACs)

Sl. No	Name	No. of Shares held	%
1	Mrs Vanaja Aghoram	149,254	1.83
2	Mrs Shanthi Narayan	86,604	1.07
3	Mrs Meenakshi Ganesh	2,956 72,424 (Jointly with Mr L Ganesh)	0.04 0.89
4	Mrs Pushpa Lakshman	45,649 (Jointly with Mr. L Lakshman)	0.56
5	Mrs T G Saraswathy	51,734 (Jointly with Mr L. Lakshman)	0.64
		44,859 (Jointly with Mr L Ganesh)	0.55
6	Mr Vinay Lakshman	37,570	0.46
7	Mr Aditya Ganesh	14,373	0.18
8	Ms Aparna Ganesh	11,170	0.14
9	Mr T G G Raman	833,540	10.25
10	Mrs Rathika R Sundaresan	348,864	4.29
11	Mrs Saroja Raman	317,300	3.90
12	Mrs Ranjini R Iyer	208,918	2.57
13	Mrs Geetha Raman Subramanyam	200,074	2.46
	TOTAL	3,365,714	41.39

- 1.2 The Board of Directors of the Target Company in its meeting held on January 24, 2007 has agreed to issue and allot 1,650,000 fully paid up equity shares of Rs 10/- each on preferential basis representing 16.87 % of the post preferential voting equity share capital of the Target company for cash at a price of Rs 180/- per equity share (including premium of Rs 170/- per share) aggregating to Rs. 297,000,000 (Rupees Two Hundred and Ninety Seven Million only) (“Preferential Issue”) to the Acquirers and PACs in accordance with the guidelines for Preferential Issue of SEBI (Disclosure and Investor Protection) Guidelines, 2000 and subsequent amendments thereto (“Guidelines”).

- 1.3 In the Extraordinary General Meeting (the “EGM”) held on February 23, 2007 the shareholders of the Target Company have approved the above mentioned preferential issue by passing a Special Resolution under Sec 81(1A) of the Companies Act, 1956 and other applicable provisions. The shareholders of the Target Company have authorized the Board of Directors of the Target Company to issue and allot the above mentioned equity shares to the Acquirers and PACs.

- 1.4 The Shares issued under the Preferential issue would be allotted within 15 days from EGM on receipt of subscription monies from the Acquirers and PACs and would be subject to all applicable statutory provisions and receipt of applicable statutory approvals. Shares issued under the Preferential issue would also be subject to a lock-in period as provided in the Guidelines.

- 1.5 The present issued, paid-up, voting and subscribed equity capital of the Target Company consists of 8,131,316 shares. After the Preferential issue, the paid-up, voting and subscribed capital of the Target Company (the “post preferential issue Capital”) would be 9,781,316 shares. As a result of the proposed acquisition, the holding of the Acquirers and the PACs will increase to 5,015,714 equity shares representing 51.28% of the post preferential issue capital of the Target Company. The shareholding of the Promoter Group will increase to 5,099,410 equity shares representing 52.13 %, of the post preferential issue capital of the Target Company.

- 1.6 The offer to the shareholders of the Target Company consequent to the Preferential Issue is being made in accordance with Regulation 11(1) and other applicable regulations of SEBI (SAST) Regulations and to consolidate Promoters’ holding in RHL. Any further acquisition of shares/ voting rights/ control of the Target Company, whether direct or indirect, would be governed by the relevant provisions of SEBI (SAST) Regulations and amendments thereto.

- 1.7 The Acquirers and PACs have acquired 26,950 equity shares of RHL through market purchases during the 12 months period prior to the date of PA. The highest and average price at which the Acquirers and PACs have acquired shares of RHL during the last 12 months are Rs 205.00 and Rs. 180.19 respectively.

- 1.8 During the period beginning from September 1, 2006 to February 28, 2007, the Acquirers and the PACs have collectively done market purchases 14,044 equity shares of Rs. 10/- each representing 0.17% in the paid up equity share capital of RHL. The highest and average price at which the Acquirers and PACs have acquired shares of RHL during the last 6 months are Rs. 190.95 and Rs. 185.69 respectively.

2 The Offer

- 2.1 The Acquirers and PACs are making an open offer to the equity shareholders of RHL to acquire 1,956,263 fully paid-up equity shares of Rs. 10/- each, representing 20% of the fully expanded voting equity capital of the Target Company (assuming full allotment under the proposed Preferential Issue of equity shares) at a price of Rs 192 (Rupees One Hundred and Ninety Two only) for each equity share of the Target Company (“the Offer Price”) payable in cash, in terms of Regulation 20 of SEBI (SAST) Regulations (“the Offer” or “Open Offer”).

- 2.2 There are no partly paid-up shares of RHL.

- 2.3 This is not a Conditional Offer. The Offer is not subject to any minimum level of acceptance. The Acquirers and PACs will acquire all the shares that are validly tendered as per the terms of the Offer, upto a maximum of 1,956,263 shares at the Offer Price.

- 2.4 The Acquirers and PACs forming part of the promoter group hold 3,365,714 of the Equity shares of RHL representing 41.39% of the fully paid up equity share capital as on the date of PA. Further as a result of the proposed subscription to the Preferential Issue and assuming full acceptance of the Offer, the holding of the Acquirers and PACs forming part of the promoter group will increase to 6,971,977 equity shares in the Target Company representing 71.28% of the post preferential equity share capital of the Target Company.

- 2.5 No separate consideration has been paid or would be paid by the Acquirers or PACs for the Preferential Issue, other than as mentioned in Clause 1.2 above.

- 2.6 Neither the Acquirers and PACs nor the Target Company has been prohibited by SEBI from dealing in securities, in terms of direction issued under Section 11B or any other regulations made under the SEBI Act 1992.

- 2.7 There is no proposal to change the Board of Directors of the Target Company after the Offer.

- 2.8 The Offer is subject to the terms and conditions set out herein and in the Letter of Offer that would be sent to the shareholders of RHL.

- 2.9 The Manager of the Issue does not hold any equity shares in the Target Company as on the date of this Public Announcement.

- 2.10 This is not a competitive bid.

3. The Offer Price

- 3.1 The equity shares of RHL are currently listed on Bombay Stock Exchange Limited (“BSE”), National Stock Exchange of India Limited (“NSE”) and Madras Stock Exchange Limited (“MSE”).

- 3.2 The annualized trading turnover during the preceding six calendar months ended January 2007 in each of the Stock Exchange where the shares are listed is as follows:-

Name of the Stock Exchange	Total Number of shares traded during Aug ‘06 – January ‘07	Total Number of Listed Shares (Equity)	Annualized Trading Turnover (% of total listed shares)
NSE	438,437	8,131,316	10.78
BSE	742,173	8,131,316	18.25
MSE	Not Traded	8,131,316	–

Based on the above information, the equity shares of the RHL are frequently traded on BSE and NSE and are infrequently traded on MSE within the meaning of explanation (i) to Regulation 20(5) of SEBI (SAST) Regulations during this period.

- 3.3 In accordance with Regulation 20(4) and Regulation 20(5) read with Regulation 20(11)(i) of SEBI (SAST) Regulations, the Offer price of Rs 192 per equity share is higher of the following parameters:-

a) Negotiated price payable under the investment agreement	Not applicable
b) Acquisition price under the Preferential Issue per equity share	Rs 180/-
Highest price paid by the Acquirers for acquisition of any of the equity share of RHL during the 6 months preceding the date of the PA	Rs 190.95
c) Average of the weekly high and low of the closing prices (BSE) of the equity shares of RHL during the 26 weeks preceding January 24, 2007, the date of the Board Meeting where the Preferential Issue was proposed	Rs. 179.44
d) Average daily high and low of the prices (BSE) of the equity shares of RHL during the 2 weeks preceding January 24, 2007, the date of the Board Meeting where the Preferential Issue was proposed	Rs. 178.83
e) Other parameters with reference to the Target Company for	Year ended March 31, 2006
Return on Net Worth (%)	12.31
Book Value (Rs.)	84.94
Earnings per Share (Rs.)	10.25
Price Earnings Ratio based on Offer Price	18.73
Price Earnings Ratio – Industry average (Auto Ancillaries)	20.80*

* Source : Capital Market :- February 26, 2007 - March 11, 2007

- 3.4 The Offer Price of Rs.192 per share offered by the Acquirers to the shareholders of RHL under the proposed Open Offer is justified in terms of Regulation 20(4) and Regulation 20(5) read with Regulation 20(11)(ii) of SEBI (SAST) Regulations. In the opinion of the Manager to the Offer and Acquirers, the Offer Price is justified.

- 3.5 There is no non-compete fees agreement between the Acquirers and the Target Company and any other entity as envisaged under Regulation 20(8) of SEBI (SAST) Regulations. No additional payment by way of non-compete fees are being made by the Acquirers

- 3.6 The Acquirers and PACs are permitted to revise this Offer upwards up to seven working days prior to the date of closure of the Offer. In the event of such revision, an announcement will be made in the same newspapers in which the PA has appeared and the revised offer price will be paid for all the equity shares tendered at any time during the Offer. If the Acquirers and PACs acquire equity shares of RHL after the date of Public Announcement upto seven working days prior to the closure of the Offer at a price higher than the Offer Price then the highest price paid for such acquisition shall be payable for all valid acceptances received under the Open Offer.

- 3.7 To the extent of the Offer size, all equity shares of the Target Company that are validly tendered pursuant to this Offer are proposed to be acquired by the Acquirers and PACs. The equity shares acquired by the Acquirers and PACs will be free from all liens, charges and encumbrances and together with all rights attached thereto, including the right to all dividends, bonus and rights offer declared hereafter.

4. Reasons for the acquisition, rationale for the offer and future plans

- 4.1 This offer is made under Regulation 11(1) and other applicable provisions of Chapter III of SEBI (SAST) Regulations.

- 4.2 The Acquirers and PACs in consultation with the Board of Directors of RHL will work towards enhancement of shareholder value and this could entail a restructuring exercise. The restructuring may also involve rationalization of assets, investments, liabilities, business of RHL by way of arrangement/ reconstruction, mergers/demergers, at a later date, which would be subject to the approvals of Board of Directors and shareholders of RHL as required and other relevant statutory approvals.

- 4.3 Further, the Acquirers and PACs undertake not to sell, dispose of or otherwise encumber any substantial assets of RHL, except with the prior approval of the shareholders of RHL in accordance with the Memorandum & Articles of Association of RHL. It will be the responsibility of the Board of Directors of RHL to make appropriate decisions about these matters in accordance with the requirements of its business. Such approvals and decisions will be governed by the provisions of the relevant regulations or any other applicable laws or legislation at the relevant time.

5. Information on the Acquirers and Persons Acting in Concert

- 5.1 Mr. L. Lakshman, son of Late Mr. L. L. Narayan, aged 60 years, is the Chairman and Managing Director of the Target Company. He is a Mechanical Engineer from the University of Madras. He joined Rane Brake Linings Limited, one of the Rane Companies, in 1970 and held different positions in the Group companies. He has over 35 years of experience in Management of Auto Component Companies. He has also served industry organizations such as Automotive Components Manufacturers Association, Madras Chamber of Commerce & Industry and ASSOCHAM, a federation of Chambers of Commerce as President. He has been the Chairman of Rane Group from 1992 until 2006.

- 5.2 Mr. L. Ganesh, son of Late Mr. L. L. Narayan, aged 52 years, is the Vice-Chairman of the Company. He is a B.Com from Madras University, an Associate Member of the Institute of Chartered Accountants of India and an MBA from the Pennsylvania State University. He is presently the Chairman of Rane Group and is also engaged in other professional assignments like:

(a) Honorary Consul for New Zealand Government in South India

(b) Member – National Council, Confederation of Indian Industry.

He has over 30 years of experience in Management of Auto Component companies.

- 5.3 Mr. Harish Lakshman, son of Mr. L. Lakshman, aged 32 years, is a Director of the Company. He holds a Bachelor Degree in Mechanical Engineering and Master’s Degree (MSM) from Purdue University, USA. He has 7 years of experience in his profession and currently he is the Managing Director of Rane TRW Steering Systems Limited.

- 5.4 The names, addresses and net worth of the Acquirers and PACs, as on December 31, 2006 as certified by Mr P. Ananthpadmanaban, Membership No. 6472, Partner, Harsha, Ananthu & Sankar, Chartered Accountants, New No. 68 (Old No. 104), Ramanaicken Street, Nungambakkam, Chennai – 600 034, are as follows:

Sl. No	Name	Age	Address	Net Worth (Rs. Mn)	Occupation / Experience (Yrs)
1	Mr L Lakshman	60	17, Crescent Street, Off ABM Avenue, Chennai – 600 028	116.31	Co. Director 36 Yrs.
2	L Lakshman (HUF)	N.A	-do-	38.67	N.A
3	Mr L Ganesh	52	No.2, George Avenue, Teyyanampet, Chennai – 600 018	154.99	Co. Director 30 yrs.
4	L Ganesh (HUF)	N.A	-do-	32.90	N.A
5	Mr Harish Lakshman	33	17, Crescent Street, Off ABM Avenue, Chennai – 600 028	16.79	Co. Director 8 yrs.
6	Mrs Vanaja Aghoram	63	802, Ideal Home Township, Kanchanahalli, Bangalore – 560 039	49.17	Housewife
7	Mrs Shanthi Narayan	46	64, ABM Avenue, Chennai – 600 028.	24.98	Housewife
8	Mrs Meenakshi Ganesh	44	No.2, George Avenue, Teyyanampet, Chennai – 600 018	27.25	Housewife
9	Mrs Pushpa Lakshman	55	17, Crescent Street, Off ABM Avenue, Chennai – 600 028	13.53	Housewife
10	Mrs T G Saraswathy	83	17, Crescent Street, Off ABM Avenue, Chennai – 600 028	29.34	Housewife
11	Mr Vinay Lakshman	30	17, Crescent Street, Off ABM Avenue, Chennai – 600 028	11.41	Co Executive 3yrs.
12	Mr Aditya Ganesh	19	No.2, George Avenue, Teyyanampet, Chennai – 600 018	4.70	Student
13	Ms Aparna Ganesh	28	No.2, George Avenue, Teyyanampet, Chennai – 600 018	4.43	Student
14	Mr T G G Raman *	46	63, Orrington Ct, Schaumburg, IL 60173, USA	353.29	Co. Executive 18years
15	Mrs Rathika R Sundaresan *	50	16 Waters Edge Sparta NJ 07871, USA	101.21	Housewife
16	Mrs Saroja Raman *	74	301 East, 22nd Street, Apart #5D, New York, NY 10010 USA	95.91	Housewife
17	Mrs Ranjini R Iyer *	55	305, Quincy Ct, Schaumburg, IL 60193, USA	61.29	Housewife
18	Mrs Geetha Raman Subramanyam *	52	301 East, 22nd Street, Apart #5D, New York, NY 10010 USA	58.43	Housewife

* – Non Resident Indian (NRI)

Except Mr. T G G Raman, Mrs. Rathika R Sundaresan, Mrs. Saroja Raman, Mrs. Ranjini R Iyer and Mrs. Geetha Raman Subramanyam, all other PACs are relatives of the Acquirers, as defined under the Companies Act, 1956.

6. Information about the Target Company

- 6.1 Rane Holdings Limited, having its registered office in “Maithri”, 132, Cathedral Road, Chennai – 600 086, is the primary holding company of

the Rane Group. This group is one of India’s oldest and most experienced auto components manufacturer.

- 6.2 The Target Company was incorporated on March 3, 1936 as Rane (Madras) Limited as a public limited company under the Indian Companies Act, 1913. In 1936, the Target Company took over, on a going concern basis, the business of a private limited company carrying on sale of automobiles and parts since 1929. The Target Company also represented companies like Renault, General Motors and America Motors.

- 6.3 In 1960 the Target Company started its own manufacturing activities by setting up a plant at Chennai for manufacture of the rod ends for passenger cars and commercial vehicles. In 1965 it discontinued its trading activities completely and became a purely manufacturing company. In 1975 the Target Company commenced manufacturing of manual steering gears for commercial vehicles. The plant at Mysore was commissioned in 1984 and the plant at Pondicherry was commissioned in 1995 for the manufacture of manual steering gears for tractors and passenger cars and steering and suspension linkage products.

- 6.4 The “Rane” trademark was registered in the name of the Target Company in 1981. From 1994 the Target Company started licensing of Rane trademark to other companies in the group for which it is charging a trademark fee calculated as percentage of the sales.

- 6.5 The Target Company demerged its manufacturing activities into a separate company with effect from July 1, 2004 through a “Scheme of Arrangement” approved by the Honorable High Court of Madras on April 25, 2005.

- 6.6 As part of the “scheme of arrangement” the name of the Target Company was changed from Rane (Madras) Limited to **Rane Holdings Limited (RHL)** and the resulting company (the manufacturing company) was renamed as Rane (Madras) Limited.

- 6.7 RHL also has shareholding in other Rane Group companies as below:

Sl No	Name of Company	Shareholding (%)
1.	Rane (Madras) Limited	20.00%
2.	Rane Engine Valves Limited	33.55%
3.	Rane Brake Linings Limited	19.47%
4.	Rane Investments Limited (Subsidiary)	51.00%
5.	JMA Rane Marketing Limited	20.00%

- 6.8 RHL has a subsidiary, Rane Investments Limited (RIL) in which RHL holds 51% of the equity share capital. RIL holds Rane’s 50% share in the equity of the following two JVs:

- (a) Rane TRW Steering Systems Ltd (JV with TRW Inc., of USA) for manufacture of hydraulic power steering gears and seat belts
- (b) Rane NSK Steering Systems Ltd (JV with NSK Ltd., Japan) for manufacture of energy absorbing steering columns

- 6.9 As on the date of the PA, the paid up Equity Share Capital of RHL is Rs.81,313,160 comprising of 8,131,316 Equity Shares of Rs.10/- each. The Share Capital of RHL does not consist of any partly paid up shares.

- 6.10 The equity shares of RHL are listed on the BSE, NSE and MSE.

- 6.11 The brief audited financial highlights of the Target Company are given below:

(Rupees in million, except per share amounts)	
Year Ended	March 31, 2006 (Audited)
Total Income	110.12
Profit after Tax	87.18
Equity Share Capital	81.31
Reserves	609.38
Earnings per Share	10.25
Book Value per Share	84.94
Return on Net Worth	12.3%

7. Statutory Approvals and Other Approvals for the Offer

- 7.1 The offer is subject to the Acquirers and PACs obtaining the approvals, if any, from the Reserve Bank of India under the Foreign Exchange Management Act, 1999 (FEMA). The Acquirers will make applications for the requisite approvals from the RBI, if any, at an appropriate time.

- 7.2 To the best of knowledge and belief of the Acquirers and PACs, as of the date of this PA, there are no other statutory approvals or approval from lenders required for the acquisition of equity shares tendered pursuant to this Offer. The Offer will be subject to all other statutory approvals that may become applicable at a later date before the completion of the offer

- 7.3 In case of non-receipt of any approval, SEBI may, if satisfied that non-receipt of approval was not due to any willful default or neglect of the Acquirers or PACs or failure of the Acquirers or PACs to diligently pursue the application for the approval, grant extension of time for this purpose, subject to the Acquirers agreeing to pay interest to the shareholders as directed by SEBI, in terms of Regulation 22(12) of SEBI (SAST) Regulations, 1997. Further, if any delay occurs on account of any willful default by the Acquirers in obtaining the requisite approvals, Regulation 22(13) of SEBI (SAST) Regulations will also become applicable.

8. Disclosure in terms of Regulation 21(2) of SEBI (SAST) Regulations Pursuant to the Preferential Issue and the Open Offer (assuming full acceptance), the public shareholding in RHL will not be reduced to below 25% of the listed equity and voting capital.

9. Financial Arrangements for the Offer

- 9.1 The total fund requirement or the maximum consideration of the Offer, assuming full acceptance of the Offer, will be Rs. 375,602,496 (Rupees Three Hundred and Seventy Five Million, Six Hundred and Two Thousand, Four Hundred and Ninety Six only) i.e. consideration payable for acquisition of 1,956,263 fully paid-up equity shares of RHL at an Offer price of Rs 192 per share

- 9.2 The Acquirers have made firm financial arrangements to meet their obligations in full under the Offer. For this purpose, the Acquirers intend to utilize their own resources.

- 9.3 In accordance with provisions of Regulation 28 of SEBI (SAST) Regulations, the Acquirers have created an escrow account and deposited therein cash of Rs.94,000,000 (Rupees Ninety Four Million Only) being more than 25% of the maximum consideration payable under the Offer with Kotak Mahindra Bank Ltd., Egmore Branch, Chennai - 600 008 with an authority given to the Manager to the Offer to operate in accordance with SEBI (SAST) Regulations.

- 9.4 Mr. P Ananthpadmanaban (Membership No.6472) Partner, Harsha, Ananthu and Shankar, Chartered Accountants, New No.68 (Old No.104), Ramanaicken Street, Nungambakkam, Chennai – 600 034, Tel. No.044-28278389, has certified vide certificate dated February 23, 2007 the adequacy of financial resources of the Acquirers for fulfilling the obligations under the Offer.

- 9.5 The Manager to the Offer, on the basis of the above certificate, has satisfied itself that the Acquirers have the ability to implement the Offer in accordance with SEBI (SAST) Regulations as firm arrangements for funds for payment through verifiable means are in place to fulfill the Offer obligations.

10 Other Terms of the Offer

- 10.1 The Letter of Offer, specifying the detailed terms and conditions, together with the Form of Acceptance cum Acknowledgement (“Form of Acceptance”), Form of Withdrawal and Transfer Deed (for shareholders holding equity shares in the physical form) will be mailed to the shareholders of RHL whose names appear on the register of members of RHL and to the Beneficial Owners of the equity shares of RHL whose names appear as beneficiaries on the records of respective depositories, at the close of the business hours on March 16, 2007 (the “Specified Date”).

- 10.2 All owners of equity shares, registered or unregistered, are eligible to participate in the Offer anytime before closure of the Offer

- 10.3 Shareholders who hold equity shares of RHL in physical form and wish to tender their equity share pursuant to the Offer will be required to submit the Form of Acceptance, original Share Certificate(s) and Transfer Deed(s) duly signed to the Registrar to the Offer at the following address, so as to reach on or before the closure of the Offer i.e. May 14, 2007 in accordance with the instructions provided in the Letter of Offer and the Form of Acceptance. In case of non-receipt of the Letter of Offer, shareholder(s) may download the same from the SEBI website or obtain a copy of the same from the Manager to the Offer or Registrar to the Offer on providing suitable documentary evidence of acquisition of the said shares.

Name and Address of the Collection Centers of Integrated Enterprises (India) Ltd.	Contact Person	Mode of Delivery	Tel No	Fax
Chennai 2nd Floor, Kences Towers”, No.1, Ramakrishna Street, North Usman Road, T Nagar, Chennai 600017	S Sriram	Registered Post / Hand Delivery	044- 2814080/ 28140802	044- 28143378
Bangalore 30 & 31-1, Ramana, Residency, 4th Cross, Bangalore –560 003	Guruswamy Babu	Hand Delivery	080- 23568082	080- 23460819
Mumbai 15, 1st Floor, Modern House, Dr. V B Gandhi Marg, (Forbes St.) Fort, Mumbai –400023	P R Sriram	Hand Delivery	022- 22874672	022- 22874676
Ahmedabad 21, “NIRMAN”, Gr.Fir, Bhd. Navrangpura Bus Stop, Navrangpura, Ahmedabad-380009	G R Balaji	Hand Delivery	079- 26443289	079- 26568122
Hyderabad Flat No.5-10-197/A, B&C/G4, Ground Floor, Reliance Krishna Apts, Beside Kalanjali Bhavan, Navat Pahad, Hill For Road, Hyderabad	Venkateswaralu	Hand Delivery	040- 23289944	040- 23289944
Kolkata Trikut, Flat No.1-8, 4C Lansdowne Place, Opp Road of Ramakrishna Mission Hospital, Kolkata – 700 029	Anitha Padmanabhan	Hand Delivery	033- 24746400	033- 24767131

New Delhi 16/11, 3rd Floor, R D Chambers, Arya Samaj Road, Karol Bagh, New Delhi - 110 005	Shankar Krishnamurthy / Sudharsan	Hand Delivery	011- 25716824	011- 25720478
Pune 7 & 8 Arthship, Ground Floor, 1349, 1350, Shukrawar Peth, Bajirao Road, Pune - 411 002.	L Sudhakar	Hand Delivery	020- 24473944, 24473944.	Not available

All registered owners can send in the Form of Acceptance duly completed and signed in accordance with the instructions contained therein to the Registrars to the Offer at the collection center mentioned above, on or before the closure of the Offer. i.e. May 14, 2007. The documents can be tendered at the above center between Monday to Friday from 10.00 a.m. to 5.30 p.m. and on Saturdays at from 10.00 a.m. to 1.30 p.m. The center will be closed on Sundays and other Public Holidays